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FINANCIAL TIMES

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NEWS SUMMARY

GENERAL
Rhodesia to lift martial law soon

Martial law affecting more than 90 per cent of Rhodesia will be lifted within the next few days after a fall in the level of violence.

The news came as a further 2,000 guerrillas reported to assembly places, and all but one of the remaining 1,279 prisoners held without trial under martial law have been released.

The moves reflect a steady return to stability in the wake of the electoral victory of Prime Minister Robert Mugabe. Back Page and Soames options, Page 3

BUSINESS
Equities and gilts fall; £ easier

EQUITIES were depressed by several factors including the bullion price fall which hit South African mines hardest. The FT Gold Mines index, which

Snow hits North

Blizzards swept many parts of Britain with more than eight inches of snow falling in the North. A lorry driver was killed when his vehicle jackknifed and overturned on the M6 motorway near Wolverhampton.

CIA assistance

Left-wing members of Labour's executive released a letter detailing CIA assistance to right-wing groups in a move to counter the Underhill report on Trotskyist infiltration.

Print union fined

West Germany's printing union I.G. Druckerei Papier was fined DM 58,200 (£14,500) for preventing The Times from printing a weekly edition in Frankfurt.

Diplomat escapes

Uruguay's envoy to Colombia leapt from the second floor of the Dominican embassy in Bogota to escape left-wing guerrillas who had been holding him and some 20 others hostage for three weeks.

Tube protest

London's Underground workers have declared five stations "no go" areas and will shut them for 26 hours this weekend in protest at lack of protection against violence.

It's curtains

Actors and actresses at several West End and provincial theatres told their audiences that government spending cuts could lead to theatre closures and fewer productions and jobs. Page 8

Potholer dies

Ian Plant, 31, one of Britain's most experienced potholers and a member of cave rescue teams, was found dead in a flooded underground cave in the North Pennines.

Crucial primary

U.S. presidential primary elections in Illinois today are crucial to the White House hopes of Senator Edward Kennedy. Mr. George Bush and Congressman John Anderson. Page 4

Second poll likely

Iran is likely to face a second round of elections on April 3 as few candidates in last Friday's voting have won the required absolute majority. Page 3

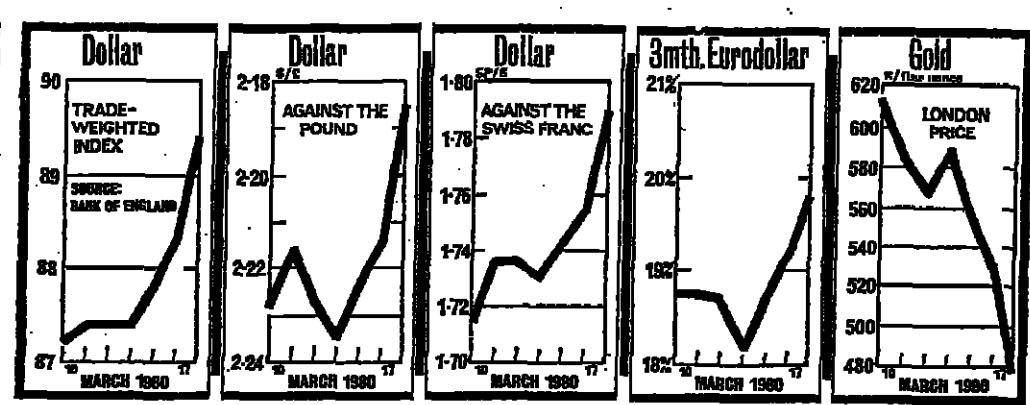
Greens' success

West Germany's anti-nuclear Ecologists' Party—the Greens—won six of the 124 seats in the Baden-Wuerttemberg state election, but if they repeated their success in the general election they would hold the balance of power between major parties. Page 2

Briefly

President Tito was undergoing continued intensive treatment. His condition was still very grave.

Acera Zoo is having problems—most of its animals have died of old age.



Carter's measures send dollar soaring

BY DAVID MARSH

President Carter's anti-inflation package received a resounding welcome from the foreign exchange markets yesterday as the dollar made further sweeping gains and the gold price plunged \$51 an ounce to \$479, its lowest level since Christmas.

Supported by rising Euro-dollar interest rates, which touched a record 20 per cent in London, the dollar rose by about 2 per cent against the Deutsche Mark and other leading Continental currencies despite continued central bank intervention aimed at braking its strength.

With the gap between U.S. and West German interest rates now more than 10 per cent, the West German Bundesbank and other European central banks may be forced into further defensive interest rate increases to shore up their currencies if the dollar's strength persists.

Buttressed by high UK interest rates and the backing of North Sea oil, sterling held up fairly well yesterday. It fell almost 3 cents against the dollar to close at \$2.1850, but firmed against Continental currencies and finished only fractionally lower on a trade-weighted basis.

The Bundesbank sold \$42.6m at the official Frankfurt fixing yesterday, and was thought to have intervened substantially at times throughout the day.

But central bank intervention to hold down the dollar generally has become more restrained since the first week of March, when the authorities in Europe and Japan spent an estimated \$5bn defending their currencies.

Gold touched a low of \$474 at one point as selling pressure built up from investors forced away from bullion by rising interest cost of holding the metal.

It has fallen \$160 since the start of the month and is about \$370 below its record highs two months ago, but is still more than \$200 higher than this time last year. At these levels, gold recession again, at least demand from the jewellery industry.

The dollar closed in London at DM 1.5745 (DM 1.5325) and, according to the 1981 Fiscal Year Budget will end up in balance.

According to the package, the heavy falls in platinum and silver following the downward trend in gold. But base metals

guarantee that the 1981 Fiscal Year Budget will end up in balance.

At the weekend, officials had warned that even selective tax reductions designed to assist businesses would not be proposed until there was evidence that the anti-inflation package was working.

But a number of influential Congressmen, including leaders of the House Budget Committee, have tentatively suggested that the proceeds from the oil import fee which the President is levying could be used to finance tax cuts rather than, as Mr. Carter wants, to act as a

STEEL: BSC VOTE... IMPORTS STILL HIGH

Ballot to go ahead Blockade has little success

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

By Christian Tyler, Labour Editor

THE BRITISH Steel Corporation seems almost certain to go ahead with a second ballot of its striking employees to find out if they will accept its "final" pay offer of 10 per cent at national level with another 4 per cent in return for reduction in manning negotiated locally.

Most of the preparations for a ballot have already been made and the poll could be completed by the end of next week.

The corporation's offer was firmly rejected last night by the 60 negotiators of the main steel union, the Iron and Steel Trades Confederation. Now there are any likelihood that the ISTC or its ally, the National Union of Blast-furnacemen, will accept the BSC's invitation to conduct their own poll.

The next step will be formally decided by the executive committees of the unions today. There was no definite recommendation from the ISTC negotiating committee last night, but the signs are that the two main unions will reaffirm their decision to intensify the strike by picketing BSC customers and let the BSC go ahead with its ballot.

Delegates said last night that support for the strike was still firm even though it has now lasted 11 weeks. Some said that any attempt by the corporation to organise a return to work in the event of a favourable ballot would be met by big picket lines at steelworks' gates.

Today's meeting of the executives will also discuss moves by some areas to have safety cover withdrawn. The ISTC has been reluctant so far to consider that option since it would take months for the works to resume if the linings of blastfurnaces fell in.

Leaders of craft and general unions will also be debating their position today. Some may argue for a ballot and others for mediation at a meeting of leaders of all 13 unions planned for tomorrow.

But there seems to be no prospect of the ISTC and NUB, which account for more than two-thirds of the strikers, being tempted by the prospect of mediation or arbitration.

Sir Charles Villiers, BSC chairman, said the corporation would hold a ballot if the unions totally rejected the offer, refused to hold their

Continued on Back Page

Injunction against British Rail, Back Page

More foreign deals likely, Back Page

BALANCE OF PAYMENTS CURRENT ACCOUNT
£m seasonally adjusted

	Visible trade	Invisible account	Current
1979 1st	-1,588	+373	-1,215
2nd	-486	+174	-310
3rd	-496	+255	-238
4th	-445	+71	-374
Oct.	-718	-24	-742
Nov.	-75	+24	-51
Dec.	-252	+22	-229
1980 Jan.	-321	+50	-271
Feb.	-226	+50	-176

Source: Department of Trade

strength of sterling and a major decline in the competitive position of UK goods since 1977.

The strength of exports particularly of manufactured goods can be partly explained by the continued high level of demand and activity to date in major UK export markets, such as the U.S. and EEC. Sales to the oil-producing countries, which were depressed last year, have also picked up.

Exports to Iran last month were \$45m, compared with an average of \$19m last year, while sales to Nigeria last month totalled \$80m (£53m).

On the import side, the start of the UK recession and an associated desire to cut existing high levels of stocks resulted in a fall of 5 per cent in the volume of purchases of basic materials and of chemicals on a three-month comparison.

Imports of some consumer goods have also declined in recent months, although car imports between December and February were 81 per cent higher than in the previous three months.

No one in Whitehall is being especially optimistic about the improvement in the balance in manufactured goods since the overall current deficit is still very large.

Details, Page 8

Lonrho bid abandoned

BY CHRISTINE MOIR

MR. GRAHAM Ferguson Lacey, a 30-year-old share dealer, and company investor has abandoned efforts to buy a 20 per cent stake in Lonrho.

After seven weeks of negotiations he said yesterday that discussions with Gulf Fisheries, owner of the £40m stake, had been "mutually terminated."

Last Friday he said discussions were "proceeding smoothly."

Yesterday they were terminated after another meeting with representatives of Sheikh Nasser al-Sabah, the Kuwaiti who controls Gulf. No reasons

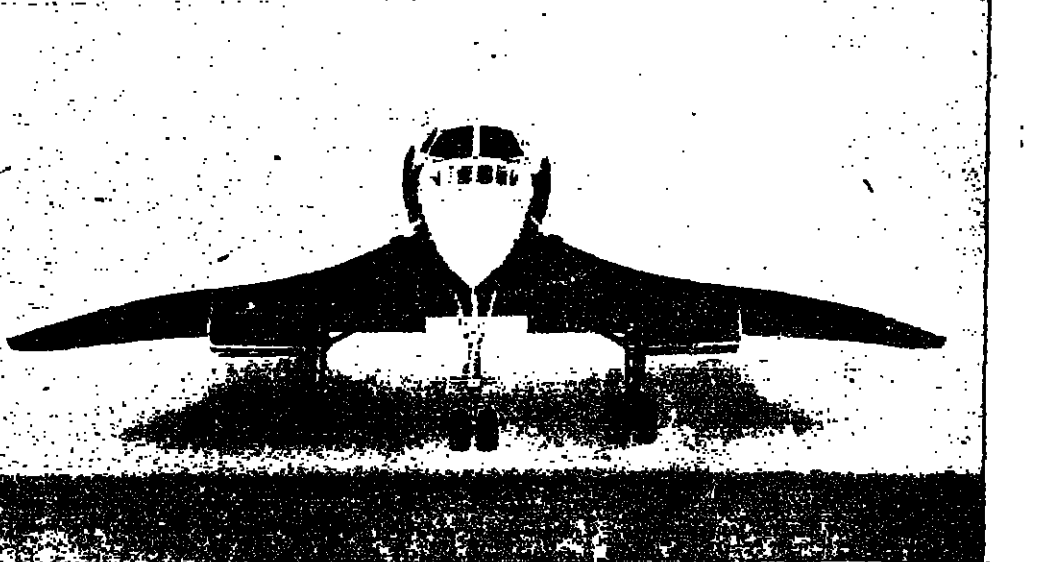
were given.

Throughout discussions Mr. "Tiny" Rowland, Lonrho chief executive, let it be known he would not welcome Mr. Ferguson Lacey to his board.

Once, Gulf held a Lonrho board-room seat, but the sheik resigned, then tried unsuccessfully to get representation again.

Yesterday Mr. Paul Spicer, a Lonrho director said: "We could have told you the negotiations would founder. We have known the sheik for a long time. He's only about 30 and he likes playing games."

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	
Channel Tunnel	220 + 80
Furness Withy	390 + 5
Guthrie	777 + 12

FALLS	
Excheq. 114pc '84	2894 - 4
Barclays Bank	412 - 6
Barker and Dobson	18 - 4
Berco	190 - 5
Blue Circle	290 - 6
De La Rue	602 - 18
Fairview Estates	230 - 8
GKN	250 - 10
Haslemere Estates	298 - 10
Inveresk	34 - 44
Johnson Matthey	130 - 4
Ladbroke	134 - 6
Lonrho	90 - 6
MEPC	188 - 7
Meyer (Mont. L.)	112 - 5

Midland Bank	
222	- 5
445	- 17
111	- 9
22	- 4
276	- 6
26	- 3
194	- 11
525	- 20
2104	- 14
431	- 24
175	- 23
435	- 60
215	- 25
344	- 16
197	- 17
85	- 8
42	- 42
576	- 112
458	- 72
515	- 63
2104	- 11

BL prepares forced settlement

BY ALAN PIKE, LABOUR CORRESPONDENT

BL CARS was last night faced with having to impose its disputed 3 per cent pay and conditions package on a workforce which has rejected it in a ballot.

The last hope of a negotiated solution disappeared when day-long talks with national union officials and shop stewards in London broke down. Management representatives will consider the mechanics of imposing the package unilaterally over the next few days and then give the unions a formal five-days' notice of the company's intentions.

Mr. Grenville Hawley, national automotive secretary yesterday that the company

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EUROPEAN NEWS

FRANCE AND UK STILL FAR APART ON EEC BUDGET

Schmidt fails in bid to bridge gulf

BY JONATHAN CARR IN BONN

THE GULF between the French and British positions in the EEC budgetary dispute remains wide despite new efforts by Herr Helmut Schmidt, the West German Chancellor, to help bring about a compromise.

Herr Schmidt is understood to have stressed in talks on Sunday evening in Hamburg with President Valéry Giscard d'Estaing that Europe could not afford a crisis over the budget in addition to the turmoil over Afghanistan. But an official close to Herr Schmidt could not confirm that the discussion had made agreement on the budget issue more likely when the European Council meets in Brussels on March 31 and April 1. His judgment was simply that they had reduced the possibility of a disaster at that meeting.

Britain is demanding a big cut in its net budget contribution this year, on grounds that it will be paying more than any other member state, although its per capita income is among the lowest in the Community.

The Sunday talks in Herr Schmidt's Hamburg home—which covered Afghanistan and

COUNT Otto Landsdorf, the West German Economics Minister, failed to fully satisfy Polish requests for general purpose credit guarantees during a one-day visit yesterday, writes Christopher Bohinski in Warsaw. His offer of guarantees for credits worth DM 500m, disappointed the Poles, who had said they needed DM 2bn, but the Minister explained that West

German regulations did not permit such guarantees. The guarantee for the DM 500m credit, which is half repayable over three years and half over five, was an exception made this year for Poland and there were possibilities of further guarantees for specific investment projects. A list of 19 such projects is now being prepared by the Poles.

East-West relations as well as the budget issue—followed discussions between the Chancellor and Mrs. Margaret Thatcher, the British Prime Minister, in London late last month. Further German-British talks will be held in London next week.

These contacts are aimed at seeing how far the standpoints of Paris and London—which are seen as the two poles in the dispute—might be brought together. If they are not, the West Germans fear that continued discord on the budget will spill over to affect not only other internal EEC matters but also Europe's efforts to reach a

joint response to the Afghanist crisis.

John Wyles adds from Brussels: Sir Geoffrey Howe, Britain's Chancellor of the Exchequer, was yesterday encouraged to offer an up-beat assessment here of the prospects of settling Britain's claim for a substantial reduction in its net contribution to the EEC budget. His assessment followed a "deafening silence" with which his remarks on the subject were greeted by his fellow Economic and Finance Ministers.

The Chancellor acknowledged

that their dumb reaction to his asserted statement that the budget problem could and should be settled at the European summit here in two weeks' time may conceivably have reflected deep divisions between Britain and her EEC partners. But he thought not, and believed that the other eight EEC states were anxious for a solution.

For those seeking any possible changes in the UK's negotiating position, the Chancellor's news conference after the Council of Ministers' meeting did not reflect a government demand for a final settlement of its demands at the Brussels summit. Neither did it reject the demands from the French Government that a settlement should be linked to a resolution on other problems, notably sheep meat, fisheries and general agricultural questions.

Yesterday's brief meeting also noted the European Commission's latest economic forecast for the Community which, as previously reported, sees a fall in economic growth from 3.3 per cent to just under 2 per cent.

Trade gap widens in France

By Robert Mauthner in Paris

FRANCE SUFFERED another heavy seasonally-adjusted trade deficit of FF 4.28bn (€450m) in February, bringing the accumulated shortfall since the beginning of this year to nearly FF 8.9bn (€950m), only marginally less than the total deficit for 1979 of FF 10bn.

Over the past three months the average monthly deficit came to FF 2.9bn, some FF 2.9bn more than during the same period 12 months ago.

According to the French Trade Ministry, the high price of imported energy was again responsible for much of the deficit. The February energy bill totalled FF 9.4bn (€1bn) some FF 3bn higher than during the same month of 1979, while the average price for one tonne of imported crude oil was as much as twice as high as at the beginning of last year.

The Trade Ministry admitted, however, that high energy prices do not tell the whole story and that imports of other products have also been rising by leaps and bounds. Thus, imports of capital goods reached FF 6.7bn last month, some 19 per cent up on the same period of 1979.

Imports of cars and lorries also jumped by 34 per cent to FF 3bn, while imports of household durables and other consumer goods rose by 36 per cent to more than FF 7bn.

More encouraging was the continued progress of exports, which rose by 3.1 per cent in February compared with the same month last year. They have increased by more than 19 per cent over the past 12 months.

Berlinguer to visit as relations improve

BY PAUL BETTS IN ROME

CHINA HAS invited the Italian Communist party leader on an official visit next month for the first time in 20 years. This represents a milestone in the two parties' relations which have been severed for two decades, and is the culmination of efforts to normalise relations.

Sig. Enrico Berlinguer, the Italian Communist chief, had informal talks with Chairman Hua Guofeng in Rome during the Chinese leader's state visit last year. Several Italian Communist delegations were subsequently invited to China, and for the first time the Italian Communist congress last year was given ample coverage in China.

Relations between the two parties were broken 20 years

ago when China accused the Italian Communists of a "revisionist" attitude towards Marxism-Leninism and maintaining too close a link with the Soviet Union.

But in the past few months, Peking appears to have looked

with favour on the Italian party's condemnation of the Soviet invasion of Afghanistan.

However, the Italian Communists have gone to some pains in the past 48 hours to emphasise that Sig. Berlinguer's visit is not the beginning of an alliance between them and the Chinese against Moscow.

Sig. Giancarlo Pajetta, the veteran Italian Communist leader who was the last representative of the party to lead an official delegation to Peking, stressed that the visit was part of the gradual thawing of relations. But it is bound to have significant repercussions in Italy as it appears to be further evidence of the Italian party's efforts to affirm its independence from Moscow.

Cossiga prepares to step down

BY RUPERT CORNWELL IN ROME

THE ITALIAN Prime Minister, Sig. Francesco Cossiga, will open a parliamentary debate tomorrow which is likely to deliver the coup de grace to his seven-month-old minority Administration.

However, as the familiar machinery of consultations moved into action again over what will be Italy's 42nd government crisis since the fall of Fascism, political events were overshadowed temporarily by another terrorist killing.

The victim, 52-year-old Dr. Nicola Giacumini, Public Prosecutor of Salerno, was shot dead near his home in the city, 40 miles south of Naples. He is the third magistrate to die at terrorist hands since 1976.

By yesterday, several far left

groups had claimed responsibility for the killing which marked one of the first serious terrorist incursions into the south of Italy.

Sig. Cossiga, meanwhile, yesterday saw President Sandro Pertini and the heads of both Houses of Parliament to discuss the Government crisis. The Prime Minister's formal resignation is expected on Thursday, at the end of what is likely to be a two-day debate.

There appears to be two possible solutions for a new government, whose formation is likely to be particularly difficult. The left-wing Christian Democrats are complicated further by the looming regional poll, which is virtually a mini-revolution and is due

between mid-May and mid-June. The most stable—and less likely—formula is a coalition of the "left-centre," headed for the first time since the war by a Socialist and embracing the small Republican, Social Democrat and Liberal parties, as well as the long-ruling Christian Democrats.

The other option is another, essentially holding, government headed by the Christian Democrats and supported directly or indirectly by the Socialists and Republicans. However, matters are uncertain and jealousies not only between, but within, the parties concerned could make a new general election inevitable. It would be the fourth since 1972.

Soviet economic performance picks up

BY DAVID SATTER IN MOSCOW

THE SOVIET ECONOMY performed much better during the first two months of this year than during the comparable period of 1979 when production was hampered by bad weather.

The weekly Ekonomicheskaya Gazeta reports that industrial production rose 5.3 per cent in January and February compared with the first two months of 1979 when the results were

so bad that they were not published.

Productivity rose 5.3 per cent and Ekonomicheskaya Gazeta says that republics and most industrial ministries met their targets.

The 1980 industrial production goal is a 4.5 per cent increase and the figures, which assume very poor results for January and February of 1979,

suggests that, with the boost in production in the first two months of this year, Soviet industry is on target.

The Soviet Union blames a poor overall economic showing in 1979 on the effects of severe weather at the start of the year and there is some support for this view in the latest figures. Soviet industrial production as a whole rose only 3.4 per cent in

1979, the lowest such increase since the Second World War.

Ekonomicheskaya Gazeta reports that Soviet oil and gas production both exceeded their targets. Oil production increased 5 per cent compared with the first two months of 1979 and gas production went up 8 per cent. Although production rose of coal, iron and steel, they were below target.

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BADEN-WUERTTEMBERG POLL

'Greens' show they mean business

BY ROGER BOYES IN BONN

THE LEADERS of West Germany's major political parties managed on Sunday night to break briefly out of the post-election television studio formula of guarded optimism and repressed disappointment to agree on one thing: the small, anti-nuclear Ecologists' Party now has to be treated as a serious political force.

The key question is whether they can repeat their success at the October general elections. If they do, they could well end no holding the balance of power between the two major parties. There is a good case, however, for regarding the Greens' victory in Baden-Wuerttemberg as a one-off affair, essentially a protest vote against the two large parties. The Christian Democrats were, as expected, returned to power with an absolute majority—but their share nonetheless dropped by over 8 per cent, to 53.4 per cent. The Social Democrats also saw their modest 33.3 per cent stake drop slightly, to 32.5 per cent.

The protest element was clearly apparent in a detailed breakdown of voting behaviour, which showed considerable losses for the Christian Democrats—and gains for the Greens—in constituencies being defended by state ministers. Even Herr Lothar Spaeth, the Christian Democrat state premier, lost a small section of his following in his native constituency.

For Baden-Wuerttemberg's Social Democrats, the protest factor is especially disturbing. After all, Herr Erhard Eppler, the Social Democrat Party chairman, has been advocating some policies which are remarkably similar to those of the Greens: anti-nuclear, low growth, alternative energy. At the same time, though, the vote will probably be mildly encouraging to Chancellor Helmut Schmidt, who pushed through a policy of qualified support for nuclear power at the Social Democrat's party conference last year, against the opposition of Herr Eppler and the left wing.

But the problem with protest votes—as Herr Willy Brandt, the party's national chairman pointed out—is that they often evaporate at national elections. Specific regional factors certainly seem to have helped the Greens to victory: for example, the high number of university students in the state certainly contributed to their wins in Freiburg and Tübingen, and the party has benefited from the many citizens' action groups which provided a type of party infrastructure in the state.

The Greens are aware of all this, but believe such local issues, as opposition to nuclear power stations are often indistinguishable from national issues. The Greens won four seats recently in the Bremen City-State Senate, and also for the first time won seats in local



Herr Erhard Eppler (above), yesterday resigned as Social Democrat leader in the state. He said he was drawing the personal consequences of his party's disappointing showing in the election.

parties, and certainly all three huddled in their headquarters yesterday to analyse the Ecologists' impact. The one person who can afford a certain complacency is Herr Franz Josef Strauss, the Opposition contender for the Chancellorship, and Premier of Bavaria, which borders Baden-Wuerttemberg.

Bavaria has least to fear from the Greens, who have little support in the state outside Munich. But, most importantly, if the Greens manage to capture more than 5 per cent of the vote in national elections, it may help Herr Strauss into the chancellorship, either by eroding the vote of the Social Democrat's coalition partner, the Free Democrats, or through a direct alliance with the Bavarian leader.

There seems little chance at present of an alliance. Although the Greens have some former Christian Democrats in their ranks, the substantial left-wing element would balk at a link with Herr Strauss, the bugbear of most German left wingers. The Greens, in any case, have a lot of work to do before they can contemplate seriously contesting the national elections. Two more state elections in the Saarland and in North Rhine Westphalia—will put pressure on the party's resources. Their funds—compared with the Free Democrats, for example—are limited, they do not yet have a comprehensive election programme and the party structure is somewhat ramshackle.

Concern at textiles orders fall

By Kevin Done in Hamburg

NEW ORDERS received by the West German textiles industry began to fall in the last three months of last year, causing concern about production prospects in the sector in the second half of 1980.

In the first nine months of 1979 new orders were running at about 4 per cent above the previous year's level, but demand started to weaken in the last quarter with new orders 2.5 per cent down on the final three months of 1978.

The trend accelerated towards the end of the year with new orders 3.1 per cent down in December. Prospects in the allied clothing sector appear equally difficult with new orders in the final quarter of 1979 down by 5.3 per cent on the corresponding period of 1978.

According to the latest figures released by the West German Textiles Industry Federation, textiles sales rose by 4 per cent last year to a total of DM 32.3bn (€3bn). The clothing sector's sales increased by 3.2 per cent to DM 19.9bn (€2bn) in the last month of 1979, however both activities saw sales fall below the corresponding month in 1978, textiles sales declining by 2.2 per cent and clothing sales by 5.7 per cent.

The deep-seated problems facing the textiles industry in Western Europe are shown by the comparative performance of West German textiles against other sectors of industry.

Sales by the whole of West German manufacturing industry increased by 10.4 per cent compared with the 4 per cent rise achieved by the textiles. New orders rose by 10.9 per cent, textiles achieved only a 2.2 per cent increase, while manufacturing production managed to push up production by 5 per cent while textiles output rose by only 3.6 per cent. At the same time clothing production actually fell by 0.3 per cent compared with 1978.

However, compared with most other West European countries, the West German textiles industry has performed surprisingly well, staging a recovery from the recession year of 1974 largely through a programme of extensive restructuring and investment in new plant, which has involved the closure of many plants and the loss of thousands of jobs.

According to the Federation, no less than 893 companies have dropped out of the sector since 1970, leaving a total of 1,703. At the same time 185,970 jobs have disappeared from the industry in the past decade, a loss of more than a third of the workforce.

In five of the last 10 years production has fallen, but last year it was again 9 per cent above the 1970 level, an achievement made with less than two-thirds of the workforce. The industry's deficit on its balance of trade reached a new record level last year, however, of DM 7.9bn (€8bn), a rise of 17.9 per cent over 1978.

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Japan's payments deficit falls sharply to \$1.24bn

BY RICHARD C. HANSON IN TOKYO

SHARPLY HIGHER oil and raw material prices pushed Japan's current account deficit again last month, but the size of the deficit was reduced from the January record and signs of improvement are emerging.

The February current account deficit of \$1.24bn (£559m) compared with \$3.37bn in January, according to the preliminary report of the Ministry of Finance yesterday.

The figures also showed that for the first time since December 1978 the combined current account and the long-term capital account (together known as the basic balance) produced a small surplus of \$60m.

Officials are encouraged by the trend in long-term capital inflows (a record \$1.3bn last

month) and by a fairly steady drop in the current account deficit since a peak last November.

Government economists expect the current account to remain in deficit for the rest of the year.

Encouraged by the continued weakness of the yen Japan's export boom appears to be solidly on track again. Exports last month gained 23 per cent to \$9.4bn with virtually all the gain from an increased volume of shipments. Motor vehicles were up 54.2 per cent, steel 50 per cent, chemicals 45 per cent and textiles 50.7 per cent.

The resurgence of exports, however, has not been strong enough to offset higher prices of imported oil and other raw materials. Led by a doubling in the value of imported oil,

February imports jumped 46 per cent from a year ago to \$9.58bn. On a cost-including-freight basis oil accounted for 38.8 per cent of imports.

The surplus which Japan has shown in the long-term capital account since the beginning of the year are mostly from a sharp reduction in Japanese lending overseas at the request of monetary authorities.

It appears that Japanese investors have also been selling off their holdings in foreign (particularly U.S.) equities, while foreign investors stepped up investment in Japanese securities.

The resulting inflow of capital last month reduced the overall balance of payments deficit to \$800m from \$2.2bn in January.

Bankers court profitable Third World

BY DAVID MARSH

A GROWING number of central banks and Governments from developing countries are hiring Western commercial banks to act as go-betweens and advisers in their international financial dealings.

Countries ranging from Saudi Arabia to Zaire, from Turkey to Venezuela, are turning to a select handful of blue-chip banks for crucial help in arranging their investment and borrowing. Scores of other nations are being courted by merchant banks and investment houses anxious for a slice of this profitable and prestigious area of the banking market.

"Sometimes it seems as though half the Third World's central bankers are flowing through my wife's drawing room," says one London investment adviser renowned both for his international contacts and the excellence of his domestic cuisine. But the business has a far more serious side. The developing world's monetary reserves have increased enormously as a result of the oil surpluses and the international credit explosion of the past few years. These countries are now capable of moving billions of dollars on foreign exchange and capital markets. Their increasingly sophisticated investment decisions are also becoming more and more important, not only for the fee-seeking commercial banks but also for the Governments trying to maintain exchange rate stability in the West.

Central banks of the developing nations—including the oil producers—and the smaller industrialised countries now hold foreign exchange reserves of around \$150bn, according to the International Monetary Fund. The total has risen tenfold during the past dozen years. The fund does not record the reserves owned by the many other public-sector bodies and central bank-like institutions, which nonetheless command large resources, particularly in

the Arab world. When these funds are taken into account, the total external assets of this group of countries may well amount to nearer \$300bn.

The vast rise in resources has brought these central banks a problem they never needed to worry about before: how to avoid the risk of large losses resulting from volatile floating exchange rates. This has prompted many central banks, egged on by their commercial advisers, to spread the com-

growing use of their currencies as reserve assets, fearing this would hinder their efforts at domestic monetary control. But, ironically enough, Germany, Japan and Switzerland are now encouraging foreign central banks to deposit funds in their currencies as a way of bolstering them against the now-buoyant dollar.

About a dozen banks, most of them in London and New York, are the market leaders in managing portfolios and providing

asset management services for central banks. Set up in 1974, when the bank won a contract to provide advice to the Venezuelan central bank, it now has more than a dozen clients among central banks dotted round the developing world.

Schroder's aim, according to Mr. Geoffrey Bell, the head of its reserve management service, is to provide a tailor-made currency diversification strategy for individual central banks. Mr. Timothy Dooley, of

facturers Hanover says that although the vast majority of central banks are conservative investors, they have also become more conscious of the need to maximise return on their reserves.

Bankers report that South-East Asian nations have been active traders in and out of yen bonds and deposits during the Japanese currency's ups and downs over the past two years. One Latin American country is reported to have varied the D-Mark share of its reserves between 15 and 40 per cent over the past year or so.

The French franc, which already made up an important percentage of reserves of such countries as Mexico, has been in demand from oil-exporting countries recently—one factor helping it to rise to the top of the European Monetary System. There has also been diversification into some smaller currencies. Iran, for instance, is reported by Austrian bankers to have been buying schillings over the past few months.

Banks are normally reluctant to name their full range of central bank clients. But among London banks associated with particular countries, Morgan Grenfell advises Sudan and Oman, and Barings, Saudi Arabia, Warburg—in conjunction with Lazard Frères in Paris and Kuhn Loeb Lehman Brothers in New York—provides a range of advisory services for such countries as Indonesia, Sri Lanka and Zaire, specialising in sorting out debt problems. Known as the Triad, it also advised Turkey.

The competition to gain business is intense.

One area, however, is generally off-limits for this kind of competitive effort. The central banks of the industrialised countries feel they can manage their reserves held overwhelmingly in dollars—very well, without any outside help.

position of their currency holdings to avoid over-reliance on the dollar, the main reserve currency.

Developing countries' growing trade and investment links with Europe and Japan—in particular, their increased borrowings on the non-dollar capital markets—have also encouraged diversification away from the dollar.

Since the mid-1970s, monetary institutions in the developing world have thus stepped up considerably their holdings of Deutschmarks, Swiss francs and yen. More recently, sterling has re-emerged as an attractive reserve asset.

Although central banks still mainly prefer liquid short-term investments, they have also greatly extended the range of instruments in which they hold reserve currencies. As well as being large-scale investors in deposits both on the Euro-market and in national money markets, many have also become important purchasers of bonds and other forms of debt instrument.

For a long time, industrialised countries tried to resist the

investment advice for foreign central banks. Several offer many other services. These range from help in debt re-scheduling or in attracting the best borrowing terms to assistance in encouraging foreign investment or the repatriation of wages from nationals working abroad.

Reserve management in particular is a highly sensitive business. Banks normally offer their services either as pure advisers, or else take over completely a certain percentage of a central bank's reserves, to be invested freely within pre-arranged guidelines.

Co-operation with foreign banks is normally essential in countries where international financial expertise is thin on the ground. But details of the relationship are generally shrouded in secrecy. Central banks do not relish being identified as shifting funds around on Western money markets; and in some countries enlistment of foreigners to help handle official funds can be politically highly sensitive.

The Schroder group offers one of the best-known reserve

Merrill Lynch, which manages reserves for central banks in Latin America, South-East Asia and the Middle East, makes a similar point: "We have a longer-term strategic objective for the composition of a central bank's reserves which we try to identify in terms of a country's foreign debt and trade structure. Within these overall guidelines we then allow shorter-term variations to take account of factors like currency and interest rate fluctuations."

With the dollar currently strong, Mr. Bell is advising central banks to stock up the dollar component of their reserves to the top end of their pre-selected limits. But in general he feels the dollar portion of foreign exchange reserves should be around 50 to 60 per cent—somewhat lower than the 80 per cent which is its present share of all countries' foreign exchange reserves.

Developing countries have become far more adept at making profits from exchange rate fluctuations.

Mr. William Schroth of Manu-

Soames discusses aid options

BY DAVID TONGE AND MARK WEBSTER

DECISIONS on future British aid for Rhodesia are to be delayed until after the colony becomes independent on April 18, according to Government officials. Lord Soames, on his first visit back to London since becoming Governor, yesterday saw Lord Carrington and today is to meet Mrs. Margaret Thatcher, the Prime Minister.

Yesterday's talks ranged over future relations between Britain and Zimbabwe, although the details will have to be negotiated between the post-independence government and a number of British missions.

Under the Lancaster House agreements, Britain is committed to contributing towards an agricultural development bank or similar institution and, in April, a mission of senior officials from the Overseas Development Administration is to visit Zimbabwe next month to discuss priorities.

In the military field, Major

General Kenneth Perkins, director of Military Operations, has just returned from a visit to Salisbury to prepare recommendations on future military links. General Perkins, who is to take



Lord Soames, discussing Britain's stake in Rhodesia.

charge of all British military assistance programmes in April, has discussed supplies of advisers and weaponry. Specialised missions are now to visit Salisbury.

The Ministry of Defence says it does not know when the first former guerrillas of Robert Mugabe's Zanu forces will arrive for training at Sandhurst. However, special consideration is being given to helping the various armies integrate and to settling those no longer needed in uniform.

Technical assistance and training is also to be given to the British South African police, the civil service, and the Zimbabwe Rhodesia Broadcasting Corporation. A smooth transformation of all these is vital for the transition, and Britain is keen that it should give a lead in these fields. A senior mission from the BBC is to travel to Salisbury in the next two weeks to assess requirements.

Syria admits broad opposition

BY IHSAN HIJAZI IN BEIRUT

DR. ABDEL RAOUF AL KASM, the Syrian Prime Minister, has said that not all the enemies of the regime are from the Moslem Brotherhood.

He told the international edition of the newspaper An Nahar published here yesterday that investigation carried out so far by Syrian authorities "have proved that elements from various nationalities and of different political trends are involved." He did not give details, but said that results of the investigation will be made public soon.

Analysis here noted that in the seven speeches President Hafez Assad delivered during the past week, there was no direct mention of the Moslem Brotherhood, which suggested that other yet unidentified factions may have been involved in the recent unrest in Damascus, Hama and Aleppo.

According to diplomats here, the unrest which had taken the form of anti-Government

demonstrations and riots, appeared to have subsided. Officials in Damascus have confirmed reports that military reinforcements have been sent to Hama and Aleppo during the past few days.

The Damascus newspaper Tishrin promised that "criminal leaders and all subversive elements will be destroyed within the next few days." The article reflected the regime's mood of determination to act strongly against its enemies.

Mr. Kasm repeated the charge that the U.S. and Israel were trying to undermine Syria's security because of its opposition to the peace treaty between Egypt and Israel.

Richard Johns writes: Dr. Kasm's announcement was the first admission that the violent opposition to the regime has a wider base than the close-knit and secretive Moslem Brotherhood whose presence in Syria in organised strength was only suspected up until the outbreak

of trouble last summer.

Nevertheless, diplomats and other informed observers believe that the Islamic society has been the main instigator of violence and a stimulus to the expression of open dissent by Sunni Moslems resentful of the dominance of the minority dominating the regime who belong to the Alawite sect. Interviewed in West Germany last month by Arab Report and Memo Mr. Issam al Attar acknowledged himself to be the leader of the Moslem Brotherhood in Syria. Asked about the strength of the movement, he replied: "I believe that we have the support of every loyal and mature mind who wishes the good of the country—whether Moslem or non-Moslem—both within the army and outside." He vigorously denied that the society had any contact with the Christian Phalangists of the Lebanon.

Second round of Iranian elections likely

By Simon Henderson in Tehran

A SECOND round of elections in Iran is likely before a Parliament can be formed, judging by the results still coming in from last Friday's voting.

Few candidates have won by the required absolute majority. A run-off between the two strongest candidates in each constituency is provisionally planned for April 3.

But the second round looks like becoming increasingly overshadowed by complaints of rigging and other malpractices. Most allegations are being made against the Islamic Republican Party (IRP)—the party of the hard-line clergy seen as in opposition to President Abol Hassan Bani-Sadr, which has been doing well in the results so far.

With more than 100 results declared, over 60 will have to go to the second round. The IRP has won more than 20 of the seats where an absolute majority was achieved. President Bani-Sadr's informal political organisation has won eight.

Results in Tehran are not expected for a few days, perhaps even after the Persian New Year holidays beginning tomorrow.

Apart from the political embarrassment to President Bani-Sadr, who achieved a sweeping 75 per cent victory in the earlier presidential elections, an IRP-dominated Parliament will make it difficult for him to force through controversial measures.

In the post-election arguments, one Government figure has resigned, the leader of the main radical Islamic guerrilla organisation has demanded fresh polls in Tehran, and several "unofficial" results have been declared in the rebellious Kurdish region. Here, the central government cancelled several elections because of unrest.

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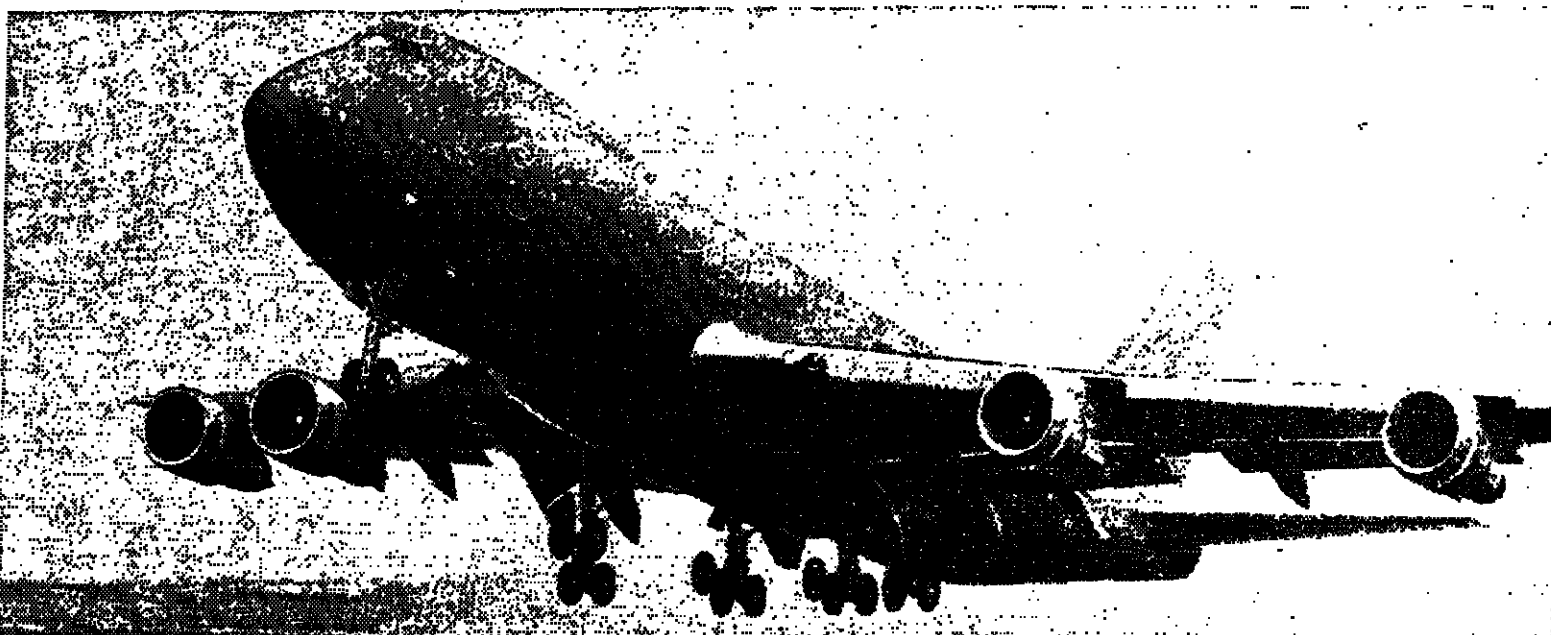
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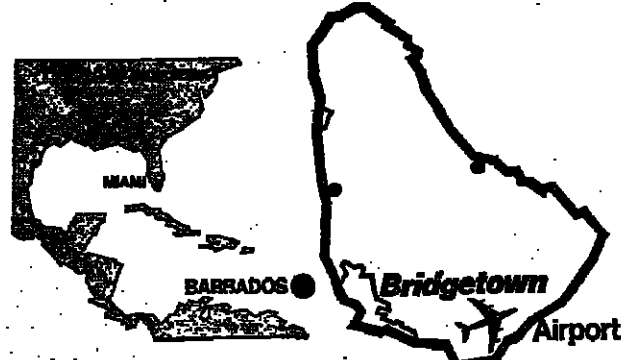
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AMERICAN NEWS

Strong dollar will aid OPEC

BY PATRICK COCKBURN

OIL EXPORTING countries in the Middle East will generally benefit from President Carter's anti-inflation package since a strengthening dollar increases the real value of oil revenues.

The situation today is in marked contrast to that between 1974 and the end of 1978 when the Organisation of Oil Exporting Countries (OPEC) continually complained that the fall in the dollar was eroding the real value of their oil revenues.

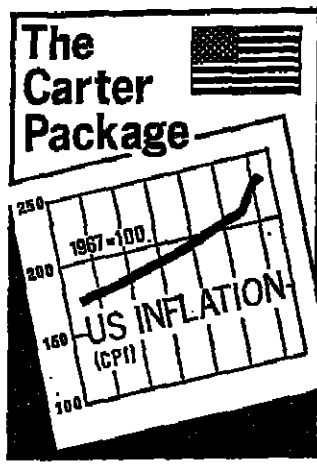
An OPEC ministerial committee meeting in London at the end of February, recommended that the floor price for oil be based on an automatic quarterly exchange rate adjustment based on a basket of currencies and an index reflecting the impact of inflation on

international trade. This report has still to be ratified by a full OPEC ministerial meeting.

Pressure from OPEC militants to increase further the price of oil should be reduced if the dollar shows continued strength.

High interest rates in the U.S. are also benefiting OPEC investment income. With the total OPEC surplus for 1980 put at \$120bn by the U.S. Treasury, such income is becoming an increasingly important part of the revenues of the oil producers.

Local currencies in the Gulf have already been hit by the outflow of funds taking advantage of higher interest rates in the West. At the beginning of the month, businesses in Saudi Arabia were worried by high short-term interest rates on Saudi riyals, with the one-



month interbank lending rate rising to about 18 per cent largely because of the flow of funds out of the country.

Bankers had expected the Saudi Arabian Monetary Agency, the central bank, to react by devaluing the riyal. Instead SAMA revalued on March 8, leaving some dealers long on dollars and short on riyals. The move puzzled bankers and inter-bank speculation in the riyal has been discouraged by inability to predict SAMA's moves.

In Kuwait investors have long benefited from their ability to borrow on the local market at low rates and then to take advantage of high interest rates abroad. Local banks have recently come under pressure from the Central Bank to reduce lending for this purpose.

There is little that Gulf governments can do to staunch this outflow of private funds, particularly if local investors expect U.S. interest rates to stay high.

Spot market prices for crude oil could fall

By Ray Dafter, Energy Editor

THE SPOT market for crude oil, already much quieter than a few months ago, is expected to be hit even further by President Carter's decision to impose a \$4.62 per barrel import fee. The result could be a further erosion of the very high prices that have accompanied spot transactions.

Oil analysts reported yesterday that two cargoes of Ecuadorian crude oil, totalling some 720,000 barrels, were being valued at about \$33 a barrel whereas at the end of last year it would have sold for nearer \$42 a barrel. There were also sizeable quantities of high quality crude oil from the North Sea, Nigeria and Libya, seeking buyers at prices of \$27.50 to \$29 a barrel.

According to one London broker the spot market was "dead," with Arabian light crude valued at around \$35.50 a barrel.

A trader in Singapore speculated that President Carter's package could result in a large part of 500,000 tonnes of Chinese motor oil, imported by the U.S. each year, being diverted.

White House economists have calculated that the President's measures would reduce U.S. oil imports by about 100,000 b/d in the first year and by about 250,000 b/d in three years. Given other conservation measures, total import savings this year could be as high as 400,000 b/d.

The international oil industry feels that these savings—or, at least the psychology behind the plan—will encourage producers to reduce their output further. It was considered to be only a question of time before Saudi Arabia trimmed its production—much of which is for the benefit of the U.S. market—from the present 9.5m b/d to 8.5m b/d.

Abdul Rahman Al-Jufri, the Kuwait Finance Minister, said yesterday that the Carter package would be "beneficial to both oil producers and consumers if it leads to a reduction in the U.S. consumption of oil."

There were conflicting views within the industry about the impact of the measures on world oil prices. Some felt that a strengthened dollar would ease the pressure on the upward pricing spiral.

Steel price policy delay confuses U.S. importers

BY IAN HARGREAVES IN NEW YORK

THE Carter Administration's delay in declaring its policy intentions on steel imports is causing confusion in the U.S. steel industry and growing problems for steel importers who will be able to charge for April shipments.

The Administration was due to announce its revised figures for the trigger prices, which are used to set a minimum price for foreign steel in the U.S., a month ago, but since then conflicting political pressures in Washington appear to have paralysed the normal price-setting formula.

There were strong rumours in steel circles last Friday that the President would announce an end to the trigger price system as part of his anti-inflation package.

But steel industry leaders had warned the administration that such a move, known to be backed by some of the President's top economic advisers,

would produce an avalanche of anti-dumping petitions from several steel companies against European and Japanese importers.

There was relief in the industry yesterday that the President's message had omitted any reference to steel, but there is anger at what the industry sees as bureaucratic disregard for the steelmakers' considerable problems.

Two separate issues are now being debated in Washington. Within the Commerce Department the haggling centres around the size of the increase it will propose in trigger prices, effective from April 1.

The industry has proposed a net increase of around \$38 a ton or 9 per cent. Indications are that the Department is now considering a 5 per cent increase, but difficulties have been created by a challenge to the method of calculation used in the past by the Treasury, which is in the process of hand-

ling over its supervision of the trigger price system to the Commerce Department.

The broader issue is whether trigger pricing should be maintained at all.

Apart from pressure within the Administration to end trigger pricing on anti-inflationary grounds, steel companies, notably U.S. Steel, have to decide whether to proceed with a broad sweep of anti-dumping petitions against the importers. Knowing that if they do, the Administration says it will scrap trigger pricing because it does not have the manpower to pursue both the pricing policy and dumping cases at the same time.

The likeliest outcome seems to be that U.S. Steel, the leading protagonist in the issue of dumping petitions, will restrict its petitions to a narrow range of products and possibly only two, rather than seven, European countries.

Japanese tread their own path

By Richard C. Hanson in Tokyo

JAPANESE economic planners and monetary officials face two big problems, both of which are beyond their direct control: OPEC oil price increases and U.S. inflation. The latter could prove the undoing of attempts to solve the dilemmas caused by the oil producers.

This is why Japanese Government leaders reacted to President Carter's latest anti-inflation package with polite words of welcome, then continued to work on their own plans to keep American problems from undermining the fragile balance which has kept the Japanese economy in good order so far.

The Japanese anti-inflation plans are expected to be formally announced later this week. It is believed they will include a large increase in the Official Discount Rate (ODR) of 1.75 per cent, to the historic high of 9 per cent, as well as steps to hold down the rate of Government expenditure.

Apparently, fairly close consultations have been held between the U.S. and Japanese authorities on each others' anti-inflation and foreign exchange policies.

To accomplish a slowdown, the Government will resort to the highest interest rates seen in Japan since the first oil crisis. What is feared, however, is that further increases in U.S. interest rates will continue to put pressure on the yen—forcing interest rate competition with the U.S.

Rapid reaction in W. Germany

BY KEVIN DONE IN FRANKFURT

WEST GERMAN monetary authorities and the administration in Bonn yesterday welcomed the financial package presented by President Carter as a contribution towards stabilising the U.S. economy and, as a result, the hectic activity in the foreign exchange markets.

But the markets moved quickly to show their belief that interest rates in the U.S. could still rise further, with heavy demand for the U.S. dollar leading to a rapid rise in the exchange rate against the Deutsche Mark.

Further intervention was needed by the Bundesbank, the West German Central Bank, to

smooth transactions, and it was forced into the market to sell \$42.6m at the official midday fixing.

Dealers felt that the Carter package had been received more positively outside the U.S., but the dollar exchange rate was being driven up inexorably by the widening gap in interest rates between the U.S. and traditional hard currency countries such as West Germany and Switzerland.

The dollar began the day in Frankfurt at DM 1.8490 but in conditions which one dealer described as "dramatic and certainly not orderly," it moved rapidly to a peak of DM1.8780

before continuing intervention by the Bundesbank brought it back to DM1.8710. Rates of DM 1.80 are already being talked of in the markets as the interest gap between the U.S. and most of Europe widens.

German interest rates were stable yesterday, but the foreign exchange markets are concerned at the way the gap is widening between DM and dollar rates in the Euro markets.

The last few days have seen one of the biggest movements in the dollar exchange rate for several months, emerging from the trough of \$1.70 reached earlier this year to a present level of around \$1.87-\$1.88.

Swiss welcome U.S. economies

BY JOHN WICKS IN ZURICH

PRESIDENT Carter's economic package has been generally welcomed in Switzerland, despite some doubts as to whether it will be accepted by Congress. The Swiss view has for years been that radical measures are needed to tackle American inflation, and the reaction now is that this is better late than never.

The dollar strengthened considerably as a result of the positive reception of the draft measures, reaching its highest point since July, 1978, at about SwFr 1.79. This comes after a fairly steady rise in the dollar rate over the past few weeks, due particularly to the substantial interest gap between

the U.S. and Switzerland.

While the foreign exchange market expects the dollar to remain firm for some time yet, there are signs that profit-taking sales are pending. The dollar did fall off slightly from its earlier peak yesterday afternoon, dropping from slightly above SwFr 1.79, while gold rose a little. Some bankers feel there might soon be a resurgence of gold buying at the present relatively low price.

It seems unlikely that Swiss investors will build up their positions in dollar securities or currency as an immediate follow-up to the Carter measures, even though U.S.

policy is now inspiring more confidence than for some time.

Apart from some fears of recessionary trends, Swiss bankers are apprehensive that a new crisis in world politics may damage the standing of the dollar again.

While the dollar is not generally seen as rising much further in terms of Swiss francs, Euro-dollar and direct U.S. investments continue to look very attractive from the interest aspect. The Swiss authorities—who do not appear to have intervened on the foreign exchange market yesterday—were concerned at the resultant rise in domestic rates.

Kennedy 'to quit race' if wages and prices controlled

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

SENATOR Edward Kennedy said over the weekend that if President Jimmy Carter adopted a wage and price freeze to curb inflation he would consider giving up his race for the presidency.

In an interview at his home in Virginia Mr. Kennedy predicted that sooner or later Mr. Carter would be forced to ask Congress for authority to impose such controls which are a cardinal point in Mr. Kennedy's election platform.

Urging the President not to be prevented by "a sense of

pride" from espousing policies advanced by his principal rival for the Democratic Party's nomination, the Senator said he was willing "to go back to the Senate" and work for Congressional approval of such a programme.

Mr. Carter has made it absolutely clear that he has no intention of seeking mandatory wage and price controls. The Senator's remarks are being interpreted here as a sign that he realises that unless he can pull off upset victories in Illinois today and New York

next week, his quest for the presidency is at an end. He has not previously spoken publicly of giving up.

Mr. Kennedy's critique of the President's anti-inflation package was coupled with the complaint that the Administration was withholding details of the actual cuts in spending until after the Illinois and New York primaries. It is apparent that the urban areas will be the most adversely affected by fiscal austerity.

More generally, he charged

that the Administration was simply using tried-and-failed—Republican economic policies to correct inflation by engineering a recession that would throw millions out of work.

The actual budget cuts, he said, would have only a marginal impact on the inflation rate while the President's proposals to levy an oil import fee and to keep interest rates high would be "more inflationary."

This is the view of many of this country's more liberal interest groups including organised labour. A labour

coalition yesterday demonstrated outside the White House in protest against the economic package.

All known public opinion polls also show that wage and price controls are popular across the country as the fairest mechanism for fighting inflation. Mr. Kennedy claims that institution of an immediate freeze plus controls over dividends, interest rates and profits could bring down the level of consumer price inflation to the 5-6 per cent a year range within a few months.

Colombia embassy hostage escapes

BOGOTA — Sr. Fernando Gomez, the Uruguayan Ambassador, who was one of the hostages held by guerrillas in the Dominican Embassy for nearly three weeks has escaped after jumping from a second-storey window, military police said.

Gomez escaped at about 12.40 am yesterday, and after crouching behind one of the cars parked in front of the Embassy and shouting out his identity to the police, he was taken to a military hospital.

He was reported to have a broken collar bone, and leg and arm injuries.

He was the first hostage to escape from the embassy. The guerrillas have freed 24 captives, but are still holding more than 20, including the U.S. Ambassador.

The guerrillas, of the April 19 Movement, have demanded that the Government release 215 members of their organisation.

The Government claims that most of those whose freedom is demanded have been convicted of civil crimes, or are awaiting trial for such crimes, and as a democracy with an independent judiciary it cannot violate the constitution by releasing them.

Agencies

The Carter forces were principally drawn from the statehood group. Meanwhile, more complete returns of three preliminary rounds of party caucuses in South Carolina, Mississippi and Wyoming point to the President picking the great majority of the 50 delegates these states will send to the Democratic convention.

In South Carolina he was leading by 64 per cent to 4 per cent, but with a substantial 32 per cent uncommitted, in Mississippi by 76 per cent to 5 per cent, with 17 per cent uncommitted, and in Wyoming by 63 per cent to 22 per cent, with the balance uncommitted.

Why Chicago River may turn from green to red

BY DAVID BUCHAN AND MARALYN EDDIE IN CHICAGO

THE CHICAGO River was dyed green yesterday, in ritual honour of St. Patrick's Day. Today may run unmarked with political casualties of Illinois' Presidential primary elections, crucial to the White House hopes of three men: Senator Edward Kennedy, Mr. George Bush and Congressman John Anderson.

Voters pulling electronic levers today will be doing two separate things: selecting Democratic and 92 Republican delegates for the party conventions this summer, and providing in a separate non-binding direct vote, a first verdict from a big industrial state in this election year.

No candidate has underestimated the importance of Illinois, or can afford to ignore its implications. Senator Kennedy has called it "the first truly representative" test of the primary so far. Mr. Bush "a watershed," while Mr. Anderson has put his all into winning his home state. President Jimmy Carter seems sure again to defeat Senator Kennedy—although it may not yet be the conclusive "ass-whipping" he promised last autumn.

At the same time, Mr. Anderson may attract enough disillusioned Democrats and independents into the Republican primary both to upset Mr. Ronald Reagan, the front runner, and to bury the hopes of the slipping Mr. Bush. Two Chicago opinion polls have predicted this will happen.

Since Mr. Anderson's surprisingly strong showing in the New England primaries on March 4, he has been the new shooting star in America's

political firmament. True, his forthright style and curious mixture of economic conservatism and social liberalism were evident well before. And he is several laps behind—with only 15 delegates already won, compared with 163 for Mr. Reagan, and 43 for Mr. Bush.

But this month his campaign, now tracked by television cameras and taking in \$100,000 a day, has caught fire.

Illinois is not uncharted territory for him, but he has never run for state-wide office here, and his campaign manager said last week: "Illinois is learning about John Anderson along with the rest of the country."

He has had to forge links with Chicago's large black and ethnic minorities that he has never needed in the 20 years he held his congressional district outside the city. Some support has come easily. He has established himself as this year's darling of the University campus—in a way that Governor Jerry Brown of California had been expected to do on the Democratic side.

Mr. Anderson was welcomed ecstatically on Saturday, for example, at the University of Illinois in down-state Champaign where Senator Kennedy had been booed a few weeks earlier.



Mrs. Jane Byrne talks to Senator Edward Kennedy at a Chicago stadium. Mr. Kennedy was greeting commuters as part of his campaign for today's Illinois primary election, which he describes as "the first truly representative" test so far.

and Republicans. When registered Republicans make up only 24 per cent of the national electorate, he argues this is the only way a Republican can get to the White House.

This may make general election sense. But it is by no means the tactic to win the party nomination, in which conservative activists carry disproportionate weight. The Republican rank and file have deep suspicions about Mr. Anderson, which he has compounded by refusing to pledge that he would back any Repub-

lican nominee who emerges in July, and by suggesting that an Anderson White House might be an equal-opportunity employer of Democrats as well as Republicans.

He was sharply attacked on his party credentials by his rivals in a televised debate last week.

Since then, the Illinois congressman has at least ruled out leading a third-party or independent bid in the November election if he fails to win the Republican ticket. More immediately important, Mr. An-

derson has been "legitimised" by the endorsement of the Chicago Tribune, no longer as right-wing as it once was, but still a guardian of Mid-West Republicanism whose circulation spreads into neighbouring states. Mr. Anderson has more than 100,000 votes from the other camps. Illinois allows Republicans and Democrats to vote in each other's party contests, but only about half the two dozen primaries still to come permit "cross-over" voting.

Mr. Reagan could weather a narrow loss in Illinois. He is still far ahead, having just won a straight flush of four southern primaries. The 69-year-old former California governor, can be tripped off on his face, as he was on national television over the weekend, when asked to reconcile his conflicting calls for a 30 per cent federal tax cut, increased defence spending and a balanced budget.

But he has criss-crossed the state by bus, and husbanded his stronghold in rural down-state Illinois.

Mr. Bush, on the other hand, is sounding increasingly desperate, with his early support ebbling away, according to the poll. This is quite surprising, given that competition for his range of the Republican market has fast disappeared, now that Senator Howard Baker and Mr. John Connally have decided to leave the race, and former President Gerald Ford not to enter.

To some small extent, Mr. Anderson's apparent popularity is the mirror image of Senator Kennedy's problem. Liberal

Democrats are clearly tempted to jump the party traces and vote for Anderson Republicanism, and even if they do not, many independents probably will. A Kennedy success in Illinois must have seemed certain last autumn, when Mrs. Jane Byrne, mayor of Chicago, openly endorsed Senator Kennedy—the state was carried for John Kennedy in 1960 by the late mayor Richard Daley.

But Mr. Carter has since had cause to thank his stars that Mrs. Byrne jumped the way she did, and as early as she did. For since then, the mayor's highly abrasive manner has alienated important sectors in the city. Many Chicagoans now seem to be backing Mr. Carter on the theoretical basis that "my enemy's enemy is my friend."

Mrs. Byrne, known to some now as "Calamity Jane," has sharply criticised the Press for harping on Chappaquiddick, an issue which has put the Senator's appeal to Chicago's numerous fellow-Catholics in doubt. She has defiantly vowed that, however well Mr. Carter does in the "beauty contest" vote, her city machine will deliver to Senator Kennedy the bulk of Chicago's 52 delegates (one-third of the State total) at the national convention.

The presence of alderman, ward committeemen, precinct captains and other satraps of the Chicago hierarchy at yesterday's St. Patrick's Day parade was, on the surface, a show of Mayor Byrne's force. But she was also widely criticised for turning the festival into a partisan political occasion, by inviting Senator Kennedy and making clear President Carter would not be welcome, because

he was not Irish as she and the Senator are.

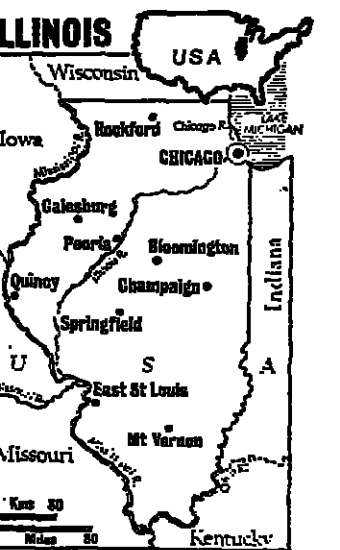
This not only breached the late Mayor Daley's etiquette that on St. Patrick's Day "everyone is Irish," but quite clearly ignored the fact that it has been Senator Kennedy's steadfast wish since the campaign started to get the President out of the White House and within debating distance.

Nor could the serried ranks of city officials yesterday conceal another fact—which is that, for practical political (as opposed to festive) purposes, the Chicago machine has been breaking up like spring ice on Lake Michigan. In part, this has nothing to do with Mrs. Byrne. The Democratic machine, providing jobs and civic services in return for votes, and once a feature of many big U.S. cities, had survived in Chicago beyond its time, even under Mayor Daley.

But Mayor Byrne is responsible for alienating many public sector unions, whose support the late Mr. Daley nurtured as key part of his power base. The city has had three damaging strikes since December—by the firemen, whose leader was temporarily jailed, and by teachers (although Mrs. Byrne was not a direct party to the last stoppage and in fact helped its resolution).

Local unions have thus been deeply reluctant to rally to the Kennedy cause, despite their national leaderships' backing for the Senator.

One final problem for Senator Kennedy is that he has not been able to exploit the revered Daley name because Mrs. Byrne is also embroiled in a battle to



prevent the late mayor's eldest son and political heir, also called Richard, becoming the state attorney for Illinois.

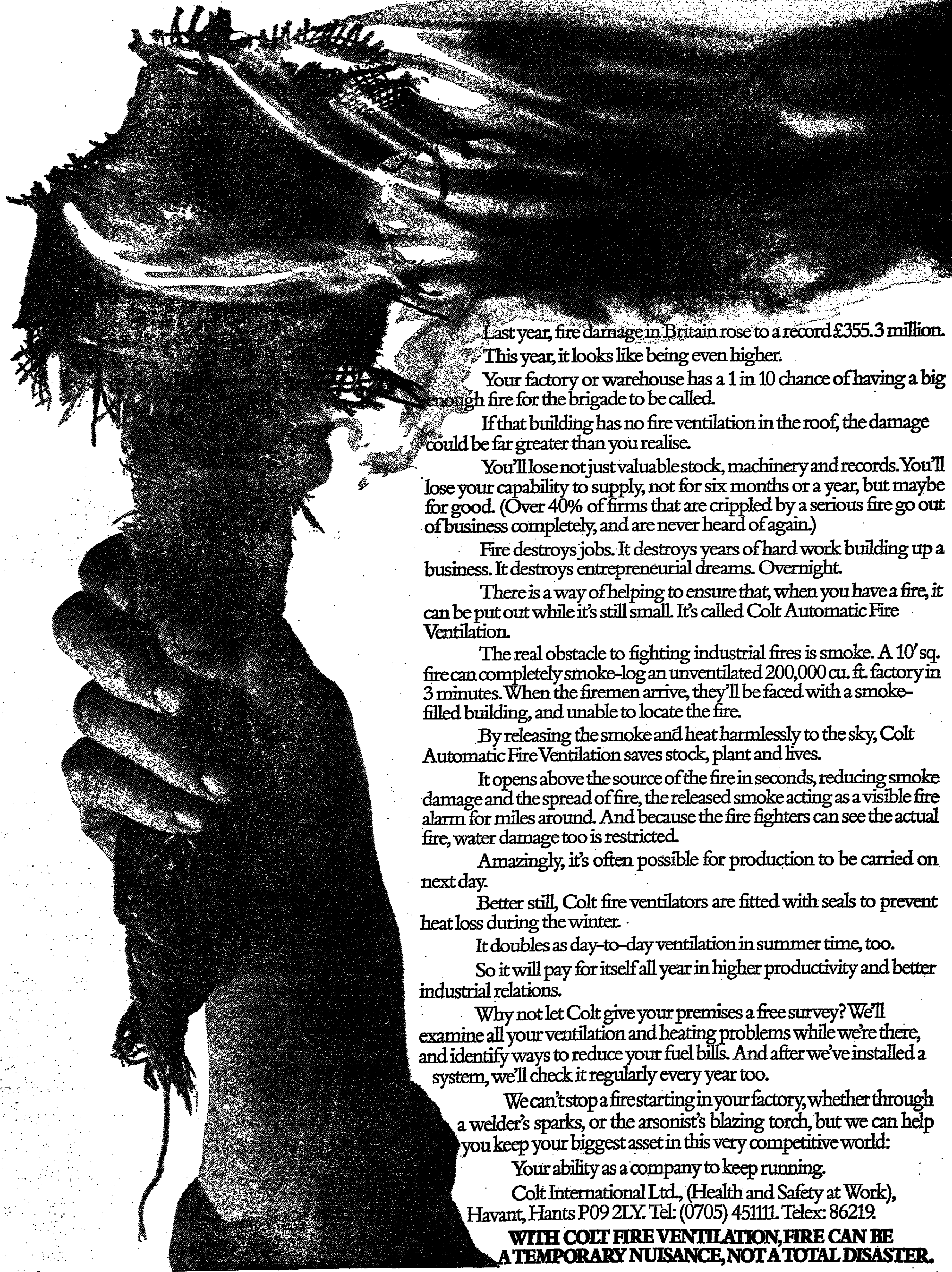
With all this, Mr. Carter could have sat back and rubbed his hands. In fact, he has done a little more. He recently appointed a well-known Chicagoan, Mr. Philip Klutznick, to head the Commerce Department—which fortuitously proved its worth after the recent "erroneous" vote in the United Nations which has upset the U.S. Jewish community. Both Mr. Klutznick and Vice-President Walter Mondale have spent a lot of time in the state, explaining that vote away. It is also noteworthy that the President has announced his anti-inflation measures just before the Illinois and New York state primaries, taking the wind out of Senator Kennedy's alternative recipe of a counter-inflationary incomes freeze. But the White House is not giving details of how this will cut federal payments to cities—as it certainly will to Chicago and New York—until the end of the month.

delay
orders

Carter has
narrow
win in
Puerto Rico

ILLINDIS

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WORLD TRADE NEWS

Burmah Oil may get \$85m from Japan Indonesia gas deals

BY RICHARD COWPER IN JAKARTA

BURMAH OIL, the once ailing British oil shipping company, is likely to earn increased revenues, believed to be at least \$85m (£38m) by 1982, as a result of two major liquefied natural gas (LNG) deals recently negotiated between Indonesia and Japan.

Burmah, which already has a 20-year LNG shipping contract with Pertamina, Indonesia's State-owned company, will transport the extra 3.75m tonnes of LNG sold under the new agreements.

Under the terms of the first deal, agreed secretly last September, Pertamina is pledged to provide JILCO, a Japanese consortium which now imports all Indonesia's LNG production, with an extra 3.4m tonnes up to 1982. In the second deal, signed in Jakarta earlier this month, Pertamina has agreed to sell 350,000 tonnes of LNG to Tokyo Electric, Japan's largest utility, this year.

Under the terms of its 1973 LNG shipping agreement with Pertamina, Burmah is obliged to take Indonesian natural gas up to the maximum capacity of its seven-ship LNG fleet.

thought to be about 8.5m tonnes a year. Last year, however, the ships were working well below capacity.

Last year Burmah was paid just under \$9 per cubic foot for LNG shipped from Indonesia's facility at Bontang in East Kalimantan and just over \$12 for shipments from Arun in Northern Sumatra.

An expert in LNG shipments in Jakarta estimates the increased number of loads should bring Burmah extra revenues of at least \$85m over the next four years.

Mr. Alan Wheeler, Burmah's representative in Indonesia, declined to confirm or deny the figures, but pointed out that for the September JILCO deal, no new shipping contract between Pertamina and Burmah was necessary.

Burmah, which showed a consolidated loss of £22.9m on its shipping side last year, registered considerably improved results in the first half of 1979. Its consolidated shipping loss of \$8m for the first half of 1979 fell to \$4.5m for the first half of 1978.

Italians in Jakarta nuclear agreement

By Richard Cowper

ITALY and Indonesia yesterday signed an agreement to extend further their co-operation in the field of nuclear energy. Indonesia is expected to announce a decision soon to build a nuclear reactor research centre, which it is hoped will be ready by 1986.

The centre, which will cost about Lire 180bn (£96m), will consist of a heavy water research reactor and a number of laboratories.

The agreement, which is couched in general terms, is aimed at expanding joint activities in the nuclear field since 1977. It covers nuclear safety, full cycle studies and laser application, and will be followed later by a number of protocols referring in more detail to specific areas of co-operation.

CNEN, the Italian nuclear agency, and BATAN, the Indonesian national atomic agency, will shortly agree on a co-operation scheme on nuclear fuel, radio-isotopes and nuclear safety.

The Italians have been co-operating with Indonesians in the nuclear field since late 1977 when they provided Lire 750m and more than a dozen experts to study Indonesia's electric power needs to the year 2006. CNEN and BATAN have worked together over the nuclear aspects of the survey and, along with the Italian company, Wira—a subsidiary of the Finmeccanica group—and ENEL, Italy's national electricity board, have drawn up a plan for Indonesia's first nuclear power station.

Although the study makes no recommendations on how many nuclear power stations Indonesia should build by 2006, Professor E. J. Habibie, Indonesia's Minister for Research and Technology is known to favour 10. Professor Baiquini, the director-general of BATAN, would like to see Indonesia's first heavy water reactor power station operating by 1989, which means that contracts should be made open to tender fairly soon.

Professor Habibie says that because of the high costs involved in Indonesia's evolving nuclear programme, the country would not be able to buy all the imported technology with cash. He anticipated that the balance would be made up with foreign credit. The Italian Government has said that it will come up with part of the cost of the research centre, though no specific figure has been mentioned.

New members will aid EEC textiles

BY RHYD DAVID

ENLARGEMENT of the EEC to include three new members could prove to be the salvation of European textiles in the 1980s, making it possible to rebuild a viable, integrated industry able to compete with low-cost suppliers.

This view, which runs counter to industry fears of the likely consequences of Greek, Spanish and Portuguese entry into the EEC, is advanced in the latest textile review published by Manchester stockbrokers Henry Cooke Lumsden.

Mr. John Davenport, the firm's analyst, argues that if the industry in Europe as a whole can put forward a realistic integrated strategy, taking into account the new production capacity now becoming available among the applicant countries, it could well secure protection during the course of the 1980s against competition from both the U.S. and Third World countries.

The price, he points out, is likely to be industrial mobility and a willingness by the northern European countries to abandon the cause of individual national survival as integrated producers involved in every textile sector. Instead he suggests the pattern could be concentration of sophisticated fibre production and textile manufacture adjacent to northern Europe's chemical industries, while the Mediterranean countries take over much of the commodity spinning, weaving and garment manufacturing now supplied largely from outside the EEC.

Such a development, he admits, however, will involve much greater international co-operation than has yet been evident within the EEC's textile industries, and will depend on action by the bigger groups rather than the smaller enterprises. The incentive that should encourage such moves is the growing market for textile products which the EEC will continue to provide over the 1980s and beyond.

If European textile firms fail to prosper it will be because they have failed to hold their own market politically and economically against imports. In the past the wealth and technological bias of the EEC's membership probably made this inevitable but with the accession of the new Mediterranean members and the association of the Lome Convention countries, the EEC will possess a balance of skills and resources much more suited to a high degree of textile self-sufficiency.

Reviewing current conditions in the UK textile industry the report sees little scope for improvement this year in the trading climate. The trend it notes has been an almost broken flow of redundancies leading to a permanent reduction in the industry's productive

base. "By reducing the demand upon earlier parts of the production chain such cuts have a cumulative effect and also strengthen distributors' convictions that they have little choice but to plan for a continuing increase in their dependence directly or indirectly on overseas supplies," the report states.

Today's officials from European chemical trade unions will meet M. Etienne Davignon, European Commissioner for Industry, in Brussels to discuss the problems of the man-made fibre industry. The unions are likely to express concern over the growing threat posed by imports of cheap U.S. fibre which they claim have been responsible for the loss of thousands of jobs in Britain and other parts of Europe. Unions represented at the meeting will be the General and Municipal Workers from the UK, and the Concrete and Dutch chemical workers unions.

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Iran, Japan still at odds on chemical project

By Simon Henderson in Tehran

THE HEAD of the Japanese companies involved in the \$2.3bn Iran-Japan petrochemical company plant at Bandar Khomeini has returned to Tokyo after a visit to the site, and it is clear that all is still not well with the project.

Mr. Ali Akbar Moftari, the Iranian Oil Minister, said that Mr. Eimei Yamashita, the managing-director of the Mitsui-led consortium, which is the Japanese partner, had returned for a "period of grace" lasting three weeks.

Work on the site officially restarted this month after a year's suspension because of the Iranian revolution and then problems over financial details and the composition of the workforce. However, Iran is apparently dissatisfied over the small scale of present work and has threatened to bring in other experts if Japan does not finish the job which is 85 per cent complete.

Japanese officials in Tehran admit that Mr. Yamashita asked Iran to be given more time to deal with the problems, and they imply that it could be several weeks before work begins on a larger scale. There are about 50 Japanese engineers on the Gulf coast site now compared with 2,000 before the revolution, and they say it will be some time before there are any more.

The Mitsui consortium's 50 per cent investment in the project, which has recently been more heavily underwritten by the Japanese Government, is believed to be a serious embarrassment for the company.

Mr. Yamashita's latest visit—the second in a month—had been expected to iron out remaining difficulties, but official comments that Japan still hopes to reach complete agreement on how to restart it indicate more is to be done. Mr. Yamashita or his deputy is expected to return again to Iran within a month.

French to build canal in Sudan

Cie de Constructions Internationales (CCI) has won a FFr 650m (£69.3m) contract to construct a canal at Jonglei in Sudan. Reuter reports from Paris.

The 380 kilometre canal is scheduled to be completed by 1985 and will cut across a marshy loop in the upper Nile where there is heavy water loss due to evaporation.

Toyota, Nissan report big rise in exports

TOKYO—Toyota Motor said its vehicle exports last month rose 14 per cent to 148,200 from 130,000 in January, and up 43 per cent from 103,600 a year ago.

Toyota said its February exports were the second largest on record after 153,200 last December.

Nissan Motor said it exported a record 127,300 vehicles in February, up 25.2 per cent from 101,700 in January and up 62.3 per cent from 75,300 a year ago with the previous record 120,800 in September, 1977.

The two companies said their

February exports were helped by continued good sales to the U.S. and Europe, and a sharp rise in Middle East shipments.

Toyota's February export total comprised 96,800 cars, 48,700 trucks, and 2,900 buses; and Nissan's 89,300, 36,900, and 1,100 respectively.

Toyota exported 61,700 vehicles of the U.S., up 22.4 per cent from a year ago, while Nissan shipped 57,100 to the U.S., up 101.1 per cent.

Toyota's exports to Britain were 4,500, up 25.5 per cent from a year ago, while Nissan exported 14,000 to Britain, up

41.3 per cent. Their exports to Saudi Arabia were 9,500 and 5,400, up 56.7 per cent and 61.7 per cent respectively. Toyota sold 4,900 vehicles to West Germany, up 9.3 per cent from a year ago, while Nissan shipped 3,700 to Canada, up 61.8 per cent.

Toyota said its February production was 288,900, up 14.1 per cent from January and 29.5 per cent from a year ago.

Nissan's February production rose 18.2 per cent to 215,100 from January and up 21.3 per cent from a year earlier, Nissan said.

An order for 40 trucks, worth £15m, has been won by Scammell, the specialist vehicle manufacturers within Leyland Vehicles.

The order was placed by the Sudan Shipping Line for its road transport company, Transudan, which is managed by Redcliffe International (UK).

Designed for operation at up to 65 tons, GCV, the 40 6 by 4 Crusader tractors will be used to transport containers and general cargo from Port Sudan to Khartoum—an 800-mile trip, 100 miles of which is off-road.

Seven U.S. companies invest in Irish Republic

BY OUR DUBLIN CORRESPONDENT

SEVEN U.S. companies will spend some \$100m (£45.2m) in new investment or expansion of existing investments in industrial plants in Ireland. The investments are expected to create at least 2,000 jobs. Mr. Desmond O'Malley, Ireland's Industry and Commerce Minister, following an industrial promotion tour of the U.S. west coast.

The largest single investment will be by Prime Computers, which will invest between \$80m and \$40m in setting up a computer systems manufacturing plant in Dublin. Continuous Cufve, Contact Lenser will establish a £2.3m (£2.72m) lens-making plant in Tipperary which will employ 500. Digital Machines International will invest £255,000 in a cutting-

machinery plant in Cork, which will employ 90.

Other investments comprise Prime Computers, an electronics concern, which will open a plant in Dublin, which will employ 270. Molex, which manufactures electronics connectors and terminals, whose expanded facilities in Shannon will employ 250 and Sorce Technology, another electronics company, which will employ 140 in a new plant in County Mayo.

The value of the investments by these latter companies was not announced. Officials of Ireland's Industrial Development Authority are particularly pleased that three of the companies are in electronics.

This is the fastest growing sector in Irish industry

Australian airline to buy 21 jets from Boeing

BY PATRICIA NEWBY IN CANBERRA

ANSETT AIRLINES of Australia has signed a deal worth A\$400m (£198m) with Boeing of the U.S. for the purchase of 21 jet aircraft, Mr. Rupert Murdoch, Ansett's joint managing director, announced yesterday.

Under the contract signed with Mr. Tax Boullouin in Melbourne Ansett will buy over a four-year period beginning in 1981 12 advanced 737 series 200 twin jets, four 727 long range tri-jets, and five new generation 767 wide-bodied aircraft. It has also taken options on four more 737s.

The new aircraft, which will be delivered from June next year, will replace Ansett's McDonnell Douglas DC9s which were bought in 1967.

Trans Australia Airlines

(TAA), Australia's other major domestic carrier announced late last year that it would re-equip with the wide-bodied Airbus A-300.

The decision by the two airlines to re-equip with different aircraft is another example of moves in the past two years for the airlines, one of which—TAA—is Government-owned, to go their separate ways. Until 1978 the airlines bought the same aircraft, offered the same routes at the same scheduled times at the same price.

In recent weeks they have been discounting air fares and altering the pattern of their operating schedules.

The Government has welcomed greater innovation and competition within the so-called two-airline policy.

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UK NEWS

Government is warned of 'damaging' policies

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE GOVERNMENT'S present policies will rapidly depress and permanently weaken the British economy without necessarily reducing the rate of inflation, the Cambridge Economic Policy Group warned last night in a gloomy pre-Budget bulletin.

The bulletin says that, literally interpreted, these policies would cause the economy to collapse in a year or two.

The group, 10 economists led by Mr. Wynne Godley, has been extremely critical of the policies adopted by both the current and last Government on the view that North Sea oil has been used to bolster the exchange rate and so to destroy industry.

The group has urged the imposition of general import controls. As reported in yesterday's Financial Times, Mr. Godley's views were strongly criticised by other leading economists at a recent meeting at the Bank of England.

The bulletin anticipates results of the annual Cambridge Economic Policy Review to be published next month.

Mr. Godley's team believes that "in the short term, chaos seems assured, with severe recession, loss of financial control by the Government and a high rate of inflation. Finding

recovery strategies in these circumstances is a bit like trying to plan the rebuilding of a city which is just going to be shattered by an earthquake."

The key issue, on this view is the rise in the exchange rate to "a level which can only be called absurd." The consequent decline in exports and rise in imports will depress national income and reduce the tax yield by so much that "it would be impossible to prevent any rise in the public sector borrowing requirement over the next two years without introducing restrictive Budget measures worth around £7bn."

If a £7bn package is regarded as unacceptable the toughest Budget now imaginable, with measures worth £24bn, would still result in an unprecedented large fall—of at least 5 per cent—in business output this year.

Unemployment would rise between 50,000 and 100,000 a month from now on.

The loss of net revenue to the Government through the destruction of income and employment will increase public sector borrowing towards £30bn next year.

"In a word, the contractionary impetus is likely to be so enormous that no acceptable degree of fiscal severity will be able to keep

public sector borrowing in sight of the present target."

Recent developments are seen as an aggravation of a longer-term deterioration in manufacturing performance. The group believes that "any hope of the rate of inflation coming down next year rests entirely on the exchange rate holding up at its present absurd level. If this were to happen, the price paid for a slowdown of inflation would have been wholesale destruction of British industry."

"Realistically, the exchange rate cannot hold indefinitely at its present level. Whether the Government makes its own U-turn or has the tiller wrenched from its hands, the most certain thing about the next 18 months is that the exchange rate must fall."

The methods and approach of the Cambridge Economic Policy Group are criticised in an article in the latest issue of The Three Banks Review by Professor Patrick Minford of Liverpool University.

He says: "It is hard to know how to react to a model which pays so little attention to either research or the opinions of the profession at large, though its work has undoubtedly contributed to the progress of empirical research on the UK economy."

RAY PERMAN EXPLAINS THE PROBLEM FACING A SCOTTISH VEHICLE

Stonefield trucks create dilemma

By Ray Perman, Scottish Correspondent

IN ITS efforts to resolve the Stonefield Vehicles crisis, the Scottish Development Agency faces a dilemma: the creation of jobs in an area that badly needs them.

Stonefield, which makes a range of rough terrain trucks, had absorbed nearly £3.3m when the agency went to ask for another £2m to keep it going. The reply of Mr. Alex Fletcher, Scottish Industry Minister, was to sanction only a further £600,000 and to order the agency to search urgently for a buyer for all or part of its 76 per cent holding.

That money has nearly run out (and may last less than a month) and the quest for a takeover has so far been unsuccessful. Inquiries in Japan and Europe came to nothing, talks with a U.S. businessman were called off, and the main hope now is a UK group with experience in the motor industry.

The agency first invested in Stonefield in 1976 when it was approached by the company's founder, Mr. Jim McKelvie, a dynamic local entrepreneur who had already made his fortune twice over and was convinced he was going to do it a third time.

There was every reason to believe him. He had a survey, suggesting there was a gap in the market and potential sales of 2,000 vehicles a year, contacts to help sell the trucks in the initial period and the drive to push the project through. Best of all from the agency's standpoint, he wanted



Two versions of the Stonefield 4 x 4 vehicle: Will a buyer be found to keep it in Scotland?

to base his company at Cumnock, Ayrshire. A town badly hit by industrial closures.

Less than a year later, Mr. McKelvie died and the problems began. Money was the first one, solved by increasing the agency stake from 49 to 76 per cent. Management was less easy, and it took six months to find a managing director of experience and ability who was prepared to join an unknown firm backed by a little-known, Government-funded body.

But the biggest difficulty of all was in selling the vehicle. The Ministry of Defence, the biggest potential customer, took much longer than expected to test and approve the Stonefield, and finding UK and overseas distributors proved a headache. A few sales were made, but not enough to cover the operating costs and, in spite of a cut of a third in the workforce, the losses have mounted.

Inside the agency there

are two lines of thought about what would be the best outcome.

One supports the Government's stand, arguing that the money must run out at some time and it would be best if the company found a buyer with the resources to continue developing the truck (particularly for defence, fire fighting and ambulance work) and to market it properly through established dealer networks.

The other view fears that if such a company can be found, it will probably decide sooner or later that production can be done more easily and cheaply elsewhere else—perhaps in the Midlands, or wherever else the buyer has its own manufacturing plant.

In spite of its neat modern factory and its loyal workforce, there is nothing new done at Cumnock that could not be done more cheaply in a larger plant where overheads were shared with other products. The truck relies on bought-in components for its

engine, gearbox and axles, and its chassis, although ingenious in its design, is a simple fabrication.

Finding another entrepreneur, an individual prepared to take a personal interest in the factory as a stakeholder would be the ideal solution, but time is short and the agency may not be able to afford to turn away a company which might end up absorbing Stonefield into a larger industrial group.

In that case the Scottish Development Agency could end up having paid the development costs of a promising new product, but seeing little benefit from it for the Scottish economy.

For whatever happens, the agency has little prospect of getting much of its money back. A potential buyer, if one can be found, will have the option of using the fact that the agency is negotiating against the clock to lever the price down, or waiting until the company is liquidated and buying it from the receiver.

House prices 'mainly stable'

BY MICHAEL CASSELL

HOUSE PRICES are stable or rising only slowly, according to the Royal Institution of Chartered Surveyors.

In a poll of more than 100 estate agents throughout the country 60 per cent reported no change in average prices, although fewer reported cases of falling prices.

In the three months to the end of January nearly 20 per cent of agents said they were recording lower house prices. By the end of February the figure had fallen to only 9 per cent.

Of the agents who suggested that prices were rising most said the increases were confined to between 2 and 5 per cent. Last year average house prices rose about 30 per cent, although they increased only 5 per cent in the first quarter.

Mr. John Thomas, deputy chairman of the RICS public relations group, said: "Most firms report more activity and an increased number of houses and flats available. More house sellers are placing their homes in the hands of agents than in the previous few months."

"Fewer agents report price falls and the expensive house is much in demand."

"Most agents agree that with prices continuing to hold through the winter months, there is very little doubt that they will be higher by mid-summer."

State aid to the arts up to £70m

By Antony Thorncroft

THE ARTS COUNCIL is to receive £70m from the Government in 1980-81, of which £69m will go towards revenue for the council's 1,200 clients and £1m is earmarked for capital projects.

The total confirms the advantage for the arts in having in Mr. Norman St. John Stevens, a Minister for the Arts who is also a member of the Cabinet and a force in the Government.

In a period of widespread cuts in Government spending the arts have escaped relatively unscathed. It is difficult to arrive at a precise percentage increase in the subsidy because the 1979-80 figure of £61.27m included a £1.5m contribution towards the Royal Opera House, Covent Garden rebuilding appeal after a £1.5m cut in the Government's initial round of expenditure savings.

But the arts can be reckoned to have received at least 14 per cent more, which is roughly in line with the Government's inflation forecast for the year.

Despite Mr. St. John-Stevens' achievement, the council still faces financial problems in the coming year.

Its attitude to the June, 1979 Budget reduction was to confirm its clients' grants for 1979-1980 but warn them of a 2 per cent reduction carried through to the next financial year.

The council has outstanding commitments from previous years of a record £6.424m, and these will have first claim on its attention.

Very few new ventures will be backed in 1980-81 and current clients cannot all expect an increase in aid in line with inflation. Even so the council believes that any cuts in real terms should not cause too many new problems.

More help for blind urged

By Lisa Wood

A CALL for more practical help to be given to the blind by electricity boards is made today by the Electricity Consumers' Council.

Blind people have particular problems in identifying meter readers and other officials, the council says in a discussion paper, *Electricity Board Services for Blind Consumers*. It suggests wide publicity of existing passport schemes.

The paper also recommends other boards to follow the example of the North Western Electricity Board which reduces the call-out charge for small repairs which blind consumers are unable to do.

None of the electricity boards provide information or bills in braille, so the Consumers' Council urges the Electricity Council to finance a cheap information pack in braille or on audio tape for distribution by organisations which cater for the blind and partially sighted.

Extension of money growth target urged

BY DAVID MARSH

THE GOVERNMENT should announce a 12 month extension of its present target range for money supply growth in next week's Budget, according to stockbrokers Phillips and Drew.

The brokers say in their latest gilt market bulletin this would be the best way of sticking to the Government's policy of reducing monetary expansion.

The Chancellor should extend the present 7 to 11 per cent range for annual growth of sterling M3 to April 1981, but

retain June 1979 as the base for setting the guideline.

The target range at present covers the 16 months from June 1979 to next October.

Extending the target would be more restrictive than the numbers suggest because in January, the latest month for which full money supply statistics are available, sterling M3 was growing at above the target range.

Taking this into account, in order to meet the guideline by April next year sterling M3

would need to grow in the range of 4.9 to 10.7 per cent between January 1980 and April 1981.

Removing the supplementary special deposit or "corset" controls on the growth of bank deposits would further tighten the maintained monetary guideline, the stockbrokers say.

Operation of the scheme has distorted money market flows, by leading to the development of credit markets—such as banking acceptances—outside the scope of the banking statistics.

Early involvement in international trade gave merchant bankers a head start in foreign exchange expertise.



From Daniel Melander's "Picturae Scenariorum", Frankfurt 1627

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Balance of payments deficit grows

BY OUR ECONOMICS CORRESPONDENT

BALANCE OF TRADE

	Exports £m seasonally adjusted	Imports £m seasonally adjusted	Exports Volume seasonally adjusted 1975=100	Imports Volume seasonally adjusted 1975=100	Terms of trade *Unadjusted 1975=100	Oil balance £m
1978 1st	8,390	9,023	120.1	113.4	105.6	-625
2nd	8,576	8,862	121.0	109.1	104.5	-419
3rd	8,933	9,401	122.5	115.0	104.1	-477
4th	9,072	9,278	122.5	112.9	104.5	-458
1979 1st	8,372	9,241	109.0	116.9	105.0	-235
2nd	10,638	11,144	135.3	128.9	104.4	-229
3rd	10,641	11,134	129.8	126.8	104.8	-158
4th	11,077	11,762	129.3	128.9	103.7	-157
Sept.	3,549	3,760	129.3	127.5	105.5	+12
Oct.	3,484	3,902	124.7	129.7	104.4	-94
Nov.	3,760	3,835	131.8	125.8	104.1	+27
Dec.	3,773	4,025	131.3	131.2	102.6	-38
1980 Jan.	3,879	4,200	129.9	128.3	100.9	-74
Feb.	4,133	4,359	134.8	129.1	100.6	-52

* Ratio of export prices to import prices

Source: Department of Trade

THE UK deficit on its balance of payments current account has increased since last summer. In the three months to February there was a deficit of £286m, as much as in the second and third quarters of last year combined.

In the latest three months the deficit on visible trade was £799m, compared with £704m in the September to November period.

There were improvements in the balance of trade for most commodity groups, particularly

for food, beverages and tobacco, and to a lesser extent chemicals. These were more than offset by a sharp increase in the deficit on services, caused by higher oil prices, and by a worsened balance on erratic items such as ships, precious stones and aircraft.

The terms of trade—the ratio of export prices to import prices—has continued to decline, falling by about 3 per cent on a three-month comparison. The fall is partly due to increased prices of oil and

silver.

The surplus on invisible trade—services, interest, profits and dividends, and transfers—is estimated at £50m a month. The latest figures cover the fourth quarter, when credits were £5.57bn and debits £5.5bn, giving a surplus of £71m in the quarter. The invisibles surplus of the private sector and of public corporations (excluding transfers) was £1.06bn in the quarter, almost offset by a deficit on Government transactions.

Footwear deliveries '3% down'

IN THE three months ended December 1979 deliveries in the footwear industry were estimated to be 3 per cent lower, on a seasonally adjusted basis, than in the previous three months.

According to figures published by the official magazine, British Business, new orders were 36 per cent higher than in the previous three months. At the end of December orders-in-hand were 2 per cent higher than those in September 1979.

The index of output in the three months ended December 1979 was 3 per cent compared to the three months ended September 1979.

Figures published on domestic furniture deliveries and orders in January, by British Business, show that domestic furniture deliveries in that month were provisionally estimated at £34.1m at current prices.

The seasonally adjusted index of deliveries for the month was 100 while the average for the months November to January was 105 which is 7.2 per cent lower than the revised figure for the previous three months, August to November, and 1.9 per cent lower than the figure for the same period one year ago.

EIB lends £69m for rail, nuclear, sewerage projects

BY JAMES McDONALD

NEW LOANS worth £69m (108.7m Units of Account) have been granted by the European Investment Bank for British railway, nuclear power and sewerage schemes.

The EIB is the EEC's bank for long-term finance. A loan of £25m has been made to the British Railways Board for 12 years at 12.25 per cent. This is towards construction of 18 high speed (125 mph) diesel-electric passenger trains, and adaptation of four depots to handle maintenance work on them.

The trains will run on the main line linking Scotland and North-East England with South Wales and South Wales. The depots are at Edinburgh, Leeds, Plymouth and Cardiff. The cost of the scheme is £50m.

This follows loans to BR for similar projects—£36.9m in 1978, £7.2m in 1977, and £11.6m in 1976.

In each case the bank has given support because of the importance of faster, better communications in promoting regional development.

The South of Scotland Electricity Board has been granted a £25m loan for 15 years at 11.9 per cent. This is to help finance

construction of the nuclear power station at Torness, East Lothian.

The loan goes towards building two 660-MW advanced gas-cooled reactors, due to come on stream in 1986-87 and 1987-88. A nuclear power station of this size can save the equivalent of more than 2m tonnes of oil a year.

The remaining £19m goes in two loans to the National Water Council: £12.3m for 13 years at 12.3 per cent will be passed on to Northumbrian Water Authority, to help finance the £110m sewerage and sewage disposal scheme on Tyne-side, towards which the EIB has already provided £40m;

£6.7m for 14 years at 12.3 per cent goes to Yorkshire Water Authority for the £43.5m improved sewerage and sewage disposal project in the Sheffield area, towards which the EIB has already lent £15m.

Both projects are aimed at attracting new industry to compensate for labour-shedding, in the shipbuilding and heavy engineering industries in the Tyne area and in the steel and coal industries in the Sheffield area.

Extra grant for island ferries

THE GOVERNMENT plans to increase ferry subsidies to Scottish island communities. The scheme, which will be phased in over several years, could cost up to £5m a year at 1979 prices.

Lord Mansfield, Minister of State at the Scottish Office in Aberdeen, said yesterday that the Government was committed to using transport subsidies to reduce the cost of the "road to the isles."

The cash will be in the form of the Road Equivalent Tariff—subsidising the cost of transport as if the same journey had been made by road.

Lord Mansfield said: "We are going to travel along the road to a full RET or its equivalent."

This year, Caledonian MacBrayne will receive a block grant of £5m to reduce deficits on its 25 services operated to the Western Isles, and P & O,

serving Orkney and Shetland, will receive £1.6m—representing an extra £500,000 for the Northern Islands and £1.3m for the Western routes.

The deadline of July 31 has been set for representations from island groups. The subsidies will be introduced in phases over several years.

Last night the scheme was welcomed by island local authorities.

Communicator of the year

SIR JAMES GOLDSMITH, chairman of Cavenham Foods and publisher of Now magazine, was yesterday named "Communicator of the Year, 1980."

The award, for outstanding contribution to communication in trade and industry, was presented by Mr. William Whitelaw, Home Secretary, on behalf of the British Association of Industrial Editors.

UK NEWS

QC tells of 'mirror image' fraud

By Raymond Hughes,
Law Courts Correspondent

CONSPIRACY and commercial fraud on a large scale were alleged in the High Court yesterday against seven former employees of Sybron Corporation of the U.S. and its UK subsidiary, Gamlen Chemical Company (UK).

Mr. Andrew Leggatt, QC, for Sybron and Gamlen, told Mr. Justice Walton that there had been a conspiracy to set up a "mirror image" business in competition with Sybron in Europe.

He alleged that, while still employed by Gamlen, the conspirators had carried out their plan in such a way as to hide and disguise their interest in the new venture, which had involved setting up a group of companies under the name Rochem.

The hearing, expected to last eight weeks, is concerned only with questions of liability. Any damages due would be decided at a subsequent hearing.

The defendants—Rochem, Rochem International, Rochem (Equipment), seven former employees of Gamlen, and three others—deny the allegations against them.

Mr. Leggatt said Sybron had a worldwide network of companies specialising in the sale of chemicals and equipment, in particular for cleaning ships and industrial plant. Gamlen operated in the UK and there were other subsidiaries in various European countries.

The essence of the conspiracy had been that certain of the individual defendants had, with foreign representatives of Sybron, assisted in setting up the Rochem companies.

In breach of their duty of good faith to Gamlen, the employees had conspired to set up the rival concern in each of the countries in which Sybron operated.

During and after their employment by Gamlen, the conspirators had sought to persuade other Gamlen employees to join Rochem; used their knowledge, particularly of Sybron's formulae and chemical manufacturing methods, for Rochem's benefit; and represented to prospective customers that Rochem was operating as successor to Sybron and Gamlen, which were said to be going bankrupt or out of business.

The conspirators had also sought legal advice from Sybron and Gamlen's solicitors about the remedies that would be open to the two companies against Rochem—while affecting to know nothing about Rochem, said Mr. Leggatt.

A variety of orders are sought against the defendants—declarations, injunctions, accounts and damages, including damages for conspiracy, injury to business and unlawful interference with contractual relations. The hearing continues today.

£3,200 paid for 'lost' Gainsborough

A "LOST" PENCIL drawing by Gainsborough, which has not been seen in public for 50 years, sold for £3,200, twice its estimate, at a Phillips auction of watercolours and drawings yesterday. It showed a man and a woman in a wooded landscape. A pencil-and-ink drawing by John Frederick Lewis of an Arab guard was bought by Reed for £2,600. The sale totalled £55,055.

At Christie's auction of art nouveau, art deco and studio pottery an Argy Rousseau pate-verre oviform vase went to Arwas, the London dealer, for £2,300. A large Galle cameo oviform vase realised £1,800 to the Brook Street Gallery, Bennett, also of London, paid

SALEROOM

BY ANTHONY THORNCROFT

£1,800 for a stoneware circular dish by the Japanese potter Shoji Hamada.

A Bena Lula wood protective figure, 9½ inches high, from Africa, made the top price of £3,800 in a routine sale of tribal art at Sotheby's. The British Museum paid £90 for a group of six pre-Columbian textile fragments from Peru. The top price on the first day of a printed book sale was £2,600 for the 20-volume *Botanical Cabinet* of 1818-1823, by Conrad Loddiges.

On March 20 Sotheby's is to sell the earliest known English piano. It was made by Johannes Zumpo in 1766 and is one of 11 keyboard instruments from the collection of John Broadwood and Sons, the most celebrated keyboard manufacturer of the 18th and 19th centuries.

The invention of the piano is attributed to Bartolomeo Cristofori of Florence in 1709. The earliest extant piano, dated 1720, is in the Metropolitan Museum, New York.

The Zumpo is expected to go for between £2,500 and £3,500.

Tough financial goals set for British Rail

BY LYNTON McLAIN

THE GOVERNMENT yesterday set British Rail tough financial targets for its loss-making freight business and its successful Inter-City passenger service, as a first step towards making both financially independent and able to justify new investment.

Mr. Norman Fowler, Transport Minister, told MPs the aim was that the businesses should, as soon as possible, "be able to support the renewal of their assets."

The final target date for this is still being discussed by the Government with British Rail. In the meantime the interim financial targets published yesterday will enable the Government to measure progress towards the required improvement in the business performance of rail freight and Inter-City.

The results achieved between now and 1982—when the interim targets will be reviewed—will be used to decide the level of new investment. This will include investment in the 150 mph

advanced passenger train (APT) which BR hopes will enter limited service to Scotland in May.

British Rail would like Government approval for 60 APT train sets, valued at a total of more than £150m. Approval will depend on Inter-City making substantially more profit.

The Government's general objective is that freight and Inter-City services should be able to support renewal of assets by earning an operating profit, at current cost, sufficient to yield a required rate of return on investment. This would be after each sector had covered all costs, including a share of the indirect costs—track, signalling and other fixed costs—of the rail network.

Mr. Fowler said the targets demand "significant changes and developments in the businesses". In particular, rail freight "will have to secure major improvements in productivity." This is a reference to the urgent need—now being discussed with the rail unions

—to close 458 rail freight terminals and 38 wagon marshalling yards.

The freight business accounted for most of BR's £9.6m operating loss in the first half of last year. But freight managers hope an annual operating profit of £100m for rail freight is possible—with major productivity gains—by the 1990s.

The targets call for rail freight to cover two-thirds of its current cost depreciation and amortisation in 1982, with further progress into the mid-1980s.

In 1978, freight activities covered less than a third of this on a current cost basis, after an agreed contribution to indirect costs of track, signalling and administration.

Inter-City services, which contributed £94m to indirect rail costs in 1978 (equivalent to £108m at 1979 prices) is now expected to contribute £133m at 1979 prices in 1982, after covering the full current cost depreciation and amortisation of Inter-City assets.

Lloyd's will discuss settlement if Sasse action is dropped

BY JOHN MOORE

MR. PETER GREEN, chairman of Lloyd's of London, hinted yesterday that Lloyd's would be prepared to discuss a financial settlement with members of the troubled Sasse underwriting syndicate, which is facing more than £20m of losses. If the members decide to drop their legal action against Lloyd's.

At a press conference in London yesterday Mr. Green said if the 46 members of the 110-strong syndicate withdraw their legal actions and admit their claims are groundless, then a "financial settlement" would be discussed.

But Lloyd's added last night that the members of the syndicate would need to prove that substantial irregularities may have occurred before the 16-strong ruling committee met to discuss a settlement. Even then, any suggested settlement would have to go before a meeting of the 15,500 private members of Lloyd's for approval.

Mr. Green's remarks were

made as the second part of Lloyd's defence was filed in a legal action started by 38 members of the syndicate, who have alleged that Lloyd's was in breach of its duties to the members. Another eight members of the syndicate have filed another action against Lloyd's on similar lines.

In its defence, which has been sent in outline to the 15,500 members of the market, Lloyd's has explained that a market screening procedure, which ensures that holders of underwriters' binding authorities are suitable, is not compulsory.

"It is solely a matter of underwriting judgment" whether to grant a binding authority to a person who has not received approval under the screening process, which is known as the tribunal system, says the defence.

But Lloyd's admits in the course of its defence that by May 1976 it had learned that

there were rumours suggesting that a holder of Sasse syndicate binding authority, a company called Den-Har of the U.S., had questionable associates.

Lloyd's further admits that, although Den-Har had not received tribunal approval, it had been agreed within the market that all business produced by that firm should be processed through the Lloyd's Policy Signing Office.

A volume of business which had been produced by a Canadian binding authority in 1978, which had not been processed by the Lloyd's Policy Signing Office, was signed into an earlier year, 1977, at the instructions of the ruling committee because the contracts of insurance were binding, and had been bound in the 1977 underwriting year.

Mr. Green has told members of the market: "We believe our defence provides a good answer to the claims made against Lloyd's."

Automotive Products develops cheap automatic transmission

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AN AUTOMATIC transmission which may increase the use of automatic cars world-wide has been developed by Automotive Products, a UK motor component group.

Mr. George Pears, the company's managing director, said it represents an important technical achievement and "could have a significant medium to long-term impact on profitability."

The company said the transmission had great potential because it was as efficient and economic as a manual gear-box but was cheaper to make than conventional, fully-automatic transmission.

Mr. Pears said yesterday: "The two factors which have inhibited growth of automatics in Europe have been high initial cost and excessive fuel consumption. We believe our new design will overcome these problems for good."

Interest in the unit had been expressed in the U.S. The company said that because of its low weight, high efficiency and economy, and low emissions, the design is tailor-made for the new generation of smaller, front-wheel drive American cars.

The company estimates that about 32m transmissions, manual and automatic, are produced annually world-wide.

It hopes to persuade manufacturers of conventional gear-boxes to convert existing plant

or to set up new facilities to produce the new automatics, using its expertise. One plant could produce automatic and manual gear-boxes.

Automatic Products would provide a specialist package, including the clutch used in the new unit, and hydraulic actuation and electronic control equipment. The electronic equipment has been developed with the help of a UK partner.

The company said it would not have to find vast sums for its own transmission facilities. It would need only to invest in enlarging the scale of production of the components it produces already as demand for the new unit increased.

Automotive Products has manufacturing operations in the U.K., U.S., Italy, France, Australia, South Africa and licences in Japan, South America and Spain. It said it has the international capability to slot into world components supply systems of major vehicle manufacturers as they develop.

The design is the brainchild of Mr. Harry Webster, the company's engineering director. He set out to "convert" a manual gear-box into a fully automatic transmission.

The unit's central feature, developed over the past two years, is being patented world-wide.

The design, especially suited for engines mounted trans-

versely, can be adapted for most engine-transmission layouts. It can be applied successfully to cars with engines from 750cc upwards, and light trucks, the company said.

Further developments already under way include five- and six-speed versions of the gearbox. The company said its research showed that a wide spread of gear ratios as provided by the six-speed box could give considerable fuel saving.

"Extensive evaluation of a six-speed gearbox shows an overall economy of 25 per cent compared with a four-speed transmission," it said.

World production of diesel-powered cars will reach 4.3m this year, double the level two years ago, according to Lucas CAV, the UK group which makes fuel-injection systems for diesels.

Lucas said its market research indicated that up to 10 per cent of total world car output could be diesel-powered by 1985.

"The boom in sales is likely to continue for years as an increasing number of motorists look to the diesel's better fuel economy to help them cut their motoring costs."

Major changes are expected in Europe this year. In Italy, diesel car production is likely to be double last year's 50,000; in France, which produced 190,000 diesel cars in 1979, production may reach 250,000 this year.

Millbank offices to be used by police

BY MICHAEL CASSELL

DETAILED PROPOSALS for redeveloping the 27½-acre Millbank estate, close to London's Vauxhall Bridge, were unveiled by the Crown Estate Commissioners yesterday. It will cost £75m at current prices.

At the same time, the Commissioners said the Metropolitan Police has agreed to take a lease on 217,000 sq ft of new office space there for use as administrative headquarters.

There will be five-yearly rent reviews, although no rental has been disclosed.

Part of the office space to be occupied by the police, located above Pimlico Underground station, was originally earmarked for occupation by the Confederation of British Industry, which has since decided to move to Centre Point, in the West End of London.

Work on the first phase of the office complex, and on other sections of what is primarily a residential redevelopment scheme, is already under way and the Commissioners estimate that the project will be completed in the mid-1980s. Another 105,000 sq ft of office space is planned.

The Commissioners say their plans represent the first attempt this century to recreate a major London square, but there has been controversy locally. The Millbank estate has a large complement of period houses—designed and built by Thomas Cubitt, the 19th century master builder—and some are being demolished.

The Commissioners emphasised yesterday, however, that their proposals involved either refurbishing existing buildings or rebuilding in replica—what they described as "compatible form."

Traffic to the east side of Bessborough Gardens will be restricted, a new riverside underpass will be built and extensive alterations made to Vauxhall Bridge Road. About 860,000 sq ft of housing will be provided, of which 630,000 sq ft will be new.

Of the present 500,000 sq ft of residential accommodation, just over half will not be retained. There will be nearly 800 "fair rent" homes as well as several private housing areas. Two new town squares and a riverside block of luxury flats will be built, and improved public gardens provided.

Telegrams set to lose £25m

By John Lloyd

THE POST OFFICE's telegram service is likely to lose £25m this financial year, roughly in line with last year's loss of £27m.

The corporation said yesterday that it will raise telegram charges by an average 35 per cent from April 1—the first rise in nearly five years.

The basic charge will rise from 7p to 11p, and the price per word will rise from 7p to 10p.

The Post Office Users National Council, which was consulted on the increases, have agreed they were necessary, but have warned the corporation's commitment to retaining the service. The report of the Post Office Review Committee (Carter Committee) in 1977 recommended that the service be dropped.

Instead, the corporation has attempted to boost the service, and has had some success. Though the basic inland service dropped from 1.9m telegrams in 1977/78 to 1.85m in 1978/79, and overnight telegrams fell from 202,000 to 186,000, greeting telegrams rose from 1.1m to 1.25m.

Total telegram traffic rose from 3.2m in 1977/78 to 3.3m in 1978/79. The corporation also plans to cut costs by reducing the number of national telegram handling centres from about 20 to nine.

LABOUR

Railmen's union calls for one-day general strike

BY CHRISTIAN TYLER, LABOUR EDITOR

THE TUC is being advised by the National Union of Railmen to call a one-day general strike on May 14 in protest at the Government's economic and labour policies.

Mr. Len Murray, TUG general secretary, has so far suggested that the May 14 demonstration will be a voluntary protest. But the NUR national executive committee, which is already backing the steel strike, said yesterday that next week's TUG general council should call on all 110 affiliated unions to "instruct" their 12m members to no turn up for work.

The present mood of the general council, which is especially angered by Government plans for labour law reform, suggests that the NUR's advice will be given a serious hearing.

Mr. Sid Weighell, NUR general secretary, referring to the TUC sponsored demonstration against the Government in London on March 9, said it was not sufficient to wave banners in Trafalgar Square.

"The only way we can make the Government listen is to stop Britain for 24 hours."

But Mr. Weighell said the NUR would follow whatever advice the TUC gave. If this was for something less than a general strike, his union would consider its position again.

He accused Mrs. Thatcher of following policies that would have disastrous consequences for British industry. She is "trying to run Britain like running a grocer's shop in Grantham," he said.

London Underground staff on the north-west section of the Jubilee Line are threatening to go on an unofficial strike from 10 pm on Friday until Sunday morning in protest at assaults and hooliganism at Neasden station.

The weekend strike may be repeated until more security is provided. The NUR is meeting London Transport today to ask for better police protection.

Local councils stand firm

BY PHILIP BASSETT, LABOUR STAFF

LOCAL AUTHORITY employers stood firm against industrial action by white-collar council staff. They refused to improve their pay comparability offer and decided instead to give councils detailed guidance on handling the dispute, including the suspension of staff if necessary.

At the same time the National and Local Government Officers' Association, whose members' action is halting work on rate demands, decided to ballot its air traffic control members at provincial airports on a four-day strike over Easter.

The executive of the employers' side of the local authorities' joint council, covering the 560,000 staff involved, decided unanimously yesterday not to improve the present comparability offer of 6.12 per cent.

A statement from the employers' side of the offer gave increases in pay at the lower end of the 51-point scale of "almost 16 per cent in a period of six months and 22½ per cent in the higher ranges."

This method of presenting the offer, though, includes the first part of the settlement of 9.4 per cent from last July, already paid. The statement therefore

signifies no change in the employers' offer on comparability of 6.12 per cent to run from January this year.

The unions claimed 10.25 per cent on comparability after agreeing to accept the 9.4 per cent increase.

Mr. Brian Rusbridge, secretary of the employers' side, said the executive had discussed whether an improved offer would be justified by the four comparability reports and the financial position of the local authorities before deciding to maintain the present offer.

The executive studied reports from the 13 provincial joint councils on authorities' responses to the unions' rejection of the offer, and written submissions from about 10 per cent of the 458 authorities covered by the negotiations.

The employers denied the unions' claims that they had broken promises to the staff side, and said they would meet the unions "at any time to bring the matter to a conclusion."

The executive also decided to send councils guidance notes on handling the dispute, based on those sent out in December by the Department of Health and Social Security after widespread industrial action the previous winter by hospital ancillary

workers and ambulance staffs.

The DHSS guidance was prepared with legal advice, though it was not a statement of law. Mr. Rusbridge said yesterday the guidance to councils would have the same standing.

It stresses that councils have the right to suspend staff without pay if they refuse to carry out even part of their normal duties. NALGO has instructed its members to block all work on rate demands, for example, which could be taken as a refusal by staff to work normally.

Mr. Rusbridge said it would be for individual councils to decide what action to take. Some authorities had already prepared contingency plans to deal with the action.

NALGO's strike operations committee, which was still meeting last night, decided to ballot its air traffic control members on a four-day strike at Luton, Coventry, Leeds/Bradford, Swansea, East Midlands, Bristol, Gloucester, Liverpool and Birmingham.

The union said ATCOs at all those airports had already indicated they favoured industrial action to support the comparability claim. The union is still consulting its members at other local authority airports.

Bid to reject PO staffing plan fails

BY NICK GARNETT, LABOUR STAFF

AN ATTEMPT to reject totally a national staffing and productivity deal crucial to postal operations was defeated by a six-to-five ratio yesterday at a special conference of the Union of Post Office Workers.

The deal could have a vital bearing on the Post Office's structure and will almost certainly influence this year's pay negotiations for postal workers.

The conference rejected, however, the special evening allowance linked to the proposals. It instructed negotiators to seek a new night-duty allowance of 50 per cent of basic pay, which would be more costly.

The union's executive is faced with the task today of feeding off other proposed changes to the package, which was recommended as a whole by union negotiators.

The package still appears to be fully intact, but any further defeats for the executive at the conference in Bournemouth might jeopardise the Post Office's ability to introduce staffing changes.

The proposed staffing deal, which affects about 115,000 postal workers, includes the use of casual labour, the summer, less restrictive promotion rules, and a new cadet force. There

would be some money improvements and a two-hour reduction in the working week next year.

The arrangements, if finally agreed today, will improve postal performance. This is important for the management and the union in their attempts to resist any break-up of the postal monopoly.

The national monopoly is under study by the Department of Industry and the London service is now the subject of a Monopolies Commission report.

It could also have an impact on this year's wage negotiations, due for settlement next month. Mr. Tom Jackson, the union's general secretary, said that the Post Office has budgeted for an 11 per cent pay rise this year, while the union has submitted a 20 per cent claim.

Referring to the proposed staffing measures, he said they would help to improve business performance. This should give the Post Office more elbow room in negotiations with the union.

The executive told the conference that the staffing package was the minimum the Post Office would accept for the improvements it had offered, and management would not accept major amendments.

Scargill calls for £10,000 miners on four-day week

COALFACE workers should be paid £10,000 a year, work a four-day week and be entitled to retirement at 55, Mr. Arthur Scargill, the Yorkshire miners' leader, said yesterday.

If all managers and clerical grades in the industry could have the guarantee of a salary arrangement, there was no reason why those who actually produce the coal should not enjoy the same facility, he said.

Mr. Scargill, in his presidential address to the annual meeting of the National Union of Mineworkers' Yorkshire area council in Bamsley, said a four-day week would result in employment for an additional 50,000 men.

Provided they controlled the amount of overtime worked it would stop miners being bitten by the "overtime bug."

"We can also ensure that our men enjoy a well-earned leisure period with their wives and families."

Mr. Scargill said surface workers should be offered retirement at 60.

He accused Mrs. Thatcher, the Prime Minister, of declaring war on the trade union movement.

ment's proposals (for nuclear energy) are a recipe for confrontation."

Earlier, a group of miners led by Hickleton colliery face-workers Mr. Tom Barratt, picketed the union's Yorkshire headquarters in Bamsley.

Mr. Barratt handed in an open letter challenging Mr. Scargill to submit himself to a secret ballot for re-election as area president. He accused Mr. Scargill of using the union for political purposes to the detriment of members.

Mr. Scargill said he supported five-yearly elections.

Farming writers plan boycott

THE Guild of Agricultural Journalists, which represents almost all the agricultural journalists in Britain, decided at its annual meeting to recommend its members to boycott the conference of the Union of Agricultural and Allied Workers in Cromer in May because that union had decided to admit only those reporters who are members of the National Union of Journalists.

Pay ballot at Norwich Union

By Our Labour Staff

WHITE-COLLAR staff at Norwich Union Insurance Group are to be balloted on a 23 per cent pay offer. Their union, the Association of Scientific, Technical and Managerial Staffs, is recommending acceptance.

The offer gives the 500 staff a 20 per cent increase from April 1 with a further 3 per cent on October 1. ASTMS said yesterday the negotiations had been concluded within nine months of pay increases of 20 to 24 per cent being agreed.

Other items include a 35-hour week, improved holidays, retirement at 60 and an annual supplement of £354 for workers in Northern Ireland.

The company said the pay increases anticipate the group's "excellent" results which will be announced in May.

School strike to go ahead today

By Our Labour Staff

A PLANNED strike at 10 Nottinghamshire schools will go ahead today after teachers failed in a last-minute bid yesterday to secure reinstatement of a colleague. It is to continue until March 27.

Education officials met NUT leaders at Robert Mellors Primary School, Arnold, where Mrs. Eileen Crosbie, 34, was suspended in January after refusing to take a nursery class which she said was too big. After the meeting, Mr. James Stone, the county education director, said: "The suspension will continue."

One of the teachers, who have held selective strikes at several schools, said: "We are disappointed. We thought there was a real chance of a breakthrough."

Laing asks for top-level talks

JOHN LAING Construction has asked for emergency negotiations at national level in a bid to end the strike which has halted work on the £20m Queensgate regional shopping complex in Peterborough. The labour force of 280 walked out on Thursday in protest over the employment of sub-contractors. Pickets have sealed off the site. The company says extra difficulties in recruiting skilled labour. It had asked for cancellation by the regional panel of the building industry's national joint council.

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A limited number of exclusive dealerships are open to enterprising companies to take on the sales and installation of Seamless Gutters throughout the United Kingdom.



Cruising under sail

Off Cape Horn or Selsey Bill, Yachting World turns cruising problems into something you just cruise through! In this month's exciting, new-look issue: Errol Bruce writes about rough weather cruising; Hammond Innes sails the replica America; Swan 441 tested and much more.

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UK NEWS—PARLIAMENT and POLITICS

Shore warns PM on Olympics

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE CONSERVATIVE Government has made a "total botch" in its handling of the Moscow Olympics, Mr. Peter Shore, Labour's foreign affairs spokesman, claimed in the Commons last night.

Opening the debate on the Government's call to British athletes to boycott the Games, Mr. Shore warned the Prime Minister "the British people can be persuaded but they always refuse to be bullied."

He said that if British contestants flouted the Government's wishes and insisted on attending the Games it would be a "gift" to Soviet propaganda.

What had started out as a reasonable and widely shared objective had been turned by the incompetence and mishandling of the Government into a source of serious division which would do great damage to the country.

Mr. Shore said that after being rebuffed by Sir Denis Popham, chairman of the British Olympic Association, Mrs. Thatcher in her anger and frustration had turned on the athletes themselves. Some saw this as the smack of firm government but others called it "a taste of tyranny."

The House was considering a Government motion condemning the Soviet invasion of Afghanistan and asking MPs to endorse its view that Britain should not take part in the Moscow Olympics. At the end

of the night MPs were being allowed a free vote on the question.

There were scornful jeers from the Tories when Mr. Shore advised Labour MPs to abstain on the Government motion. He asked them to support the Labour amendment which condemned the invasion but regretted the failure of the Government to consult properly with sporting bodies in Britain.

The amendment emphasised the right of individuals to make their own decisions and argued that an effective response on the Olympics could only be achieved through agreement among governments and sporting authorities in western Europe and the United States.

The debate was one of the most muddled which the House has heard for a long time. In addition to the Opposition amendment, eight others appeared on the order paper.

In the middle of his speech, Mr. Shore came under attack from his own Left-wing. Mr. Eric Heffer (Lab, Liverpool Walton) asked if he was saying that British athletes should stay away from the Olympics if the other Western countries agreed to do so.

Mr. Shore agreed that this was his position and Mr. Heffer told him: "That is totally contrary to the widely held view on this side of the House and in the mass of the Labour movement." As Mr. Shore continued his speech, Mr. Heffer shouted

"Give the party's view."

The Government also had its own troubles. Mr. Terence Higgins (Con., Worthing) and a group of 11 Tories had put down an amendment agreeing to the boycott only if the Government stopped subsidised export credit on new contracts for the Soviet Union. It called on the Government not to trade with Russia or its allies in a way which could help the Soviet war effort and to stop the export of EEC agricultural surpluses to Russia.

The speech by Sir Ian Gilmour, the deputy foreign secretary, was interrupted by Mr. Higgins who protested that export credits were still available to the Russians at a rate of interest which was lower than that available to British industry.

Mr. Higgins said the distinction between strategic exports and other exports was very blurred. It might well be that some of Britain's non-strategic exports would help the Russian war effort.

From the Government front bench, Sir Ian Gilmour told the House: "The search for a political solution will be long and arduous. We need to increase pressure on the Soviet Union."

He argued that the Government was already taking firm action in the field of trade.

"Maybe we should be prepared to go further. But the

measures already taken add up to an effective and measured response."

There was no question of the Government agreeing to any exports that would help the Russian war effort. Therefore, the amendment put down by Mr. Higgins was in accordance with Government policy.

"The Government feel bound to give a lead," said Sir Ian. "We fully understand the concern about the liberty of the individual. I don't accept that

we have, in any way, harassed or bullied anybody. In the last resort, the decision will rest where it belongs—with the individual."

"We are convinced that the only effective course of action is purely and simply non-participation in the Games."

Sir Ian quoted from a Soviet pamphlet put out in Party activists which said that the holding of the Games in Moscow was proof "of the historical importance and correct foreign policy of the USSR and the huge services of the Soviet Union to peace."

Sir Ian commented: "A decision by the Western countries to absent themselves would have a powerful impact on the Soviet population at large."

On the other hand, the presence of Western athletes would constitute a great propaganda victory for the Kremlin.

"If our athletic bodies wish to give such a victory to the Soviet Union, so be it," he said.

"But they should know what they are doing and reflect very carefully before reaching a final decision."

Sir Ian dwelt on the arrest of Russian Jews and their removal from Moscow before the Games. This "perversion of the Olympic ideal" was itself reason enough for not going to Moscow. To attend, in spite of Afghanistan, would be a betrayal of all the dissidents who so courageously stood for:



SHORE: advised Labour MPs to abstain

Winterton calls for more direct action

By Ivor Owen

MORE DIRECT action, such as the withdrawal of the majority of British embassy staff in Moscow, was demanded by Mr. Nicholas Winterton (C, Macclesfield) in the Commons last night when he refused to support the Government's call to Britain's athletes to boycott the Olympic Games.

He accepted the logic of the case that the refusal of leading British and American sportsmen to participate would make a big impact.

But the athletes, who were being asked to make a major sacrifice, should not be used as a sole political pawn to impress upon the Soviet Union that Britain profoundly disagreed with the invasion of Afghanistan.

He believed that the Government should have advocated a total boycott of the Soviet Union—trade, cultural and political. Apart from urging the withdrawal of the majority of the staff from the British embassy, he also questioned why a multinational company like ICI had been allowed to establish an office in Moscow at this time.

Stronger action was also needed to prevent the EEC selling further supplies of subsidised food to the Soviet Union.

Plea for consultation on benefits

THE LIVING standards of nearly 5m people could be adversely affected by new supplementary benefit regulations, according to Child Poverty Action Group.

There could, for example, be no more clothing grants for families whose children have outgrown their clothes and shoes once the Social Security Bill becomes law in November, says the group.

"Under the Bill the Department of Health and Social Security faces a mammoth task. They could benefit enormously from consultations with outside organisations," Miss Ruth Lister, director of the group, said yesterday.

'Leiner-type' injection unlikely to arise again

BY IVOR OWEN

NO OTHER single company is likely to receive a capital injection of £2m from the Welsh Development Agency. Mr. Nicholas Edwards, the Welsh Secretary, indicated in the Commons yesterday.

Replying to questions about the WDA's investment of £2m in P. Leiner and Sons, the privately-owned South Wales-based geistane manufacturer now in the hands of a receiver, he told MPs that he did not think such a position could arise again.

Mr. Edwards described the fact that £2m represented such a large proportion of the WDA's resources as a "worrying feature of this particular investment."

He had requested the WDA to concentrate on assisting small firms and it was now operating under a new policy with new guidelines.

Mr. Edwards, who pointed out that the £2m investment in Leiner had been submitted to his Labour predecessor, Mr. John Morris, for approval, gave a strong hint that the whole affair is likely to be investigated by the House of Commons' public accounts committee.

Inquiry He also emphasised that at the time the investment was made, it was not known that the scale of the losses was as great as later transpired.

Mr. Jack Bruce-Gardyne (C, Knutsford) called for the fastest public inquiry into the WDA's £2m investment in Leiner, so that all the facts could be established and "blame apportioned where necessary."

Mr. Edwards said the new chairman of the WDA, who had had no responsibility for the original investment decision, was taking a very close interest in the matter.

As for a public inquiry, he thought it "more than possible" that the Public Accounts Committee would look into the matter, and this would be the best way of proceeding.

When Labour MPs called for more effective Government action to combat the rising level of unemployment in Wales, Mr. Edwards denied a suggestion by Mr. Iwan Evans (Labour, Aberdare) that as many as 50,000 jobs were likely to be lost through the cutbacks at the Llanwern and Port Talbot steel plants and the consequential effects on other industries.

While refusing to give a Government estimate, he said he was not aware of any responsible body which had suggested that the job losses were likely to total 50,000. It was certainly not the view of the Wales CBI.

Mr. Edwards attacked the Wales TUC and Labour MPs for exaggerating current economic problems by talking of the Principality becoming "an industrial desert."

While Labour MPs shouted "nonsense," he insisted: "I know substantial companies which have indicated that their investment decisions have been affected by this talk."

Shortfall demand on new town assets

BY ROBIN PAULEY

THE GOVERNMENT is determined that any shortfall in sales of new town assets this year will have to be made up in addition to the £200m disposal likely to be demanded next year.

Mr. Michael Heseltine, Environment Secretary, asked the 21 English new towns last July to dispose of £120m worth of commercial and industrial assets by the end of this month. In addition, a request by the last Government for third generation new towns to sell £20m worth of assets to help finance further new development was carried over.

So far only £8m worth of property has been sold. Negotiations are under way for another £55m and £50m worth are on the market.

Technically, the new towns are selling their assets voluntarily. But under the Local Government Planning and Land Bill, now in committee stage in Parliament, Mr. Heseltine will have the power in future to compel new towns to raise an amount to be set by him in asset sales on the free market. He is expected to demand the sale of £200m worth of assets in 1980-81.

The new towns association said yesterday that the towns were doing their best to follow

Government policy. The sale of assets had fallen behind because a critical six weeks had been lost last year while the Government decided its policy on sitting tenants, on selling freeholds in preference to leaseholds and on the financing of residual management functions of shared amenities such as escalators, car parks and landscaping.

Immediately after that six week period came the Christmas and New Year holidays which put the agents even further behind in the drive to sell the assets in time. They were not helped by the economic climate and record interest rates.

Nevertheless, the properties have been attracting good prices, often above valuation, although purchasers have been delaying their final investment decisions longer than usual.

However, the Government's target for next year may prove even more difficult to meet. With a difficult economic climate and the market becoming more selective the target may have to be revised if the Government's commitment to an orderly disposal at a good and fair market value with minimum inconvenience to residents and business communities is to continue.

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Campaign for Lords reform resurfaces

By Elinor Goodman, Lobby Staff

THE CONSERVATIVE backbench campaign for House of Lords reform will surface again today with the publication of a Bill which would take the existing peers' voting rights away from them and give them instead to members elected by proportional representation.

The Second Chamber would retain its existing powers and the existing peers would be free to continue speaking there. But only the new elected peers would be able to vote.

The Bill, sponsored by Sir Brandon Rhys-Williams, the Conservative Member for Kensington, stands no chance of being voted on this session. Instead, it is aimed at stirring up the debate on the Tory backbenches on the whole question of constitutional reform.

A Conservative backbench committee has been working on various alternatives to the existing Second Chamber for several months and is expected to finalise its proposals by the summer.

But even the most enthusiastic supporters of reform acknowledge that the best they can hope for is a Bill in the third or fourth year of the Government's term. Indeed, some members of the reform lobby argue that it would damage their cause for the House to be asked to vote on a Bill now, as there is not enough support to get it even a second reading.

Sir Brandon started drafting his Bill long before the Lords last week threw out the Government's plans for charging for school transport. Under his Bill, the elected peers would have the same right to revise legislation as those peers now sitting in the Lords.

Britain would be divided into 75 constituencies, each of which would elect three "Lords of Parliament" by proportional representation—a method of election which Mrs. Thatcher is known to dislike.

No State aid for Chunnel

BY LYNTON McLAIN

THE GOVERNMENT is expected to announce in the House of Commons tomorrow that a fixed Channel link, if approved, must be funded by the private sector without Government aid.

But Mr. Norman Fowler, transport minister, who is to make a statement of Government policy towards the link—a bridge or a tunnel—is unlikely to announce a final Government decision.

He is expected to tell MPs that he is not yet in a position to signal either a go-ahead or the end of the current round of projects.

His reaction to current proposals is based on an "initial impression" of the British Rail/French Rail scheme for a single track bored tunnel.

He has already been

advised by Sir Alec Cairncross, chancellor of Glasgow University and the Government's special adviser on the BR proposal, that more detailed work is needed.

British Rail and French Rail are now working on final proposals. These are expected to be submitted for approval to the British and French Governments in the summer. Without these details, the Government is unable to commit itself.

Also, the Government has so far studied, briefly, only one proposal, that of BR. Mr. Fowler was yesterday sent the first private sector proposal by the Anglo-Dutch-German-French European Channel Tunnel Group. He is expected to tell MPs tomorrow that even though the

BR/French Rail detailed proposal is not ready, it would not be right to make a final decision without studying other proposals.

The need to examine all options is expected to delay, by some months, a final Government decision.

A further uncertainty is the prospect of the European Parliament agreeing to insert a transport infrastructure plan into the EEC budget. This has still not been agreed, but Mr. Fowler may decide that EEC funds have to be available as a way of reducing the amount to be found by the private sector.

The European Channel Tunnel Group is to launch its proposals tomorrow, only hours ahead of Mr. Fowler's expected statement.



Lord Carrington, the Foreign Secretary (left), greets Lord Soames at the Foreign Office on his return from Rhodesia after the election.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● HANDLING

Where clever ideas can pay off

ADVANCED PROFILE describes the latest design in a continuing search for perfection in lobe rotor pumping by SSP Pumps.

Lobe rotor pumps have several qualities that make them the best answer to many pumping problems met constantly throughout the processing industries.

They are positive displacement self-priming pumps, with displacement directly proportional to speed. The pumping chamber can be built completely in corrosion-resistant materials such as stainless steel. The units provide a very gentle non-shear action, a fully swept pumping chamber, and they are valveless.

They can handle liquid viscosities from one centistoke up to semi-plastic, thixotropic liquids; also slurries and suspended solids. They can be run dry and can handle entrained gases and froth without losing prime.

The rotor profile has been improved during a lengthy collaboration with NEL to increase

the volumetric displacement of the pump. The difference in shape is not great — the previous rotor shape was very efficient. However, the most significant aspect of the change is in the cutting of the profile where numerical instruction techniques enable the precision milling cutter to precisely and smoothly change from convex surfaces to concave, eliminating the discontinuity which was previously inherent in the available machining practices.

The curve at the rotor tip is also smooth, eliminating the hand-finishing previously necessary. This precision cutting enables closer tolerances between the rotors, and between the rotors and casing, which reduces product "slip" and improves efficiency. The controlled profile reduces any "knocking" between rotors under pressure, which improves life.

SSP Pumps, Mono Group, Mono House, Sekford Street, Clerkenwell Green, London, EC1 0HE. 01-253 8911.

● SAFETY

Protects the unwary

MANY workers are insufficiently protected from serious hazards because numerous process plant access hatches are fitted with simple micro-switches or limit switches, according to Castelli Locks.

Safety problems arise where machinery manufacturers and users wire a machine's power control circuit through an ordinary microswitch actuated by opening and closing an access hatch or doorway. In theory, the dangerous machinery, which may pose the hazard of electrocution or physical injury, will be safely electrically isolated after the hatch is opened. But in practice switches can jam and operators may even purposely hold on the switch, unaware of the dangers involved.

Such problems can be overcome by replacing the micro-switches on access points with Martello interlocks, a safety device recently introduced by Castelli Locks. Unlike conventional interlocks, the Martello

is a combined lock and electrical switch integrated into a single unit. It has been specifically designed to ensure that access to dangerous components is only possible after the machine's electrical supply is switched off. In contrast to microswitches, the Martello cannot accidentally jam in the power-on mode, or be overridden by incautious plant operators.

Martellos may be fitted to access hatches by installing the lock mechanism and electrical switch behind the hatches. The key operating the lock is fitted into a hole drilled in the hatch. To gain access to the machinery behind the hatch, the operators must turn the fixed key and unlock the hatch. This action disconnects the power supply. Power can only be returned to the machine by closing the hatch and turning the key in the lock.

Castelli is at Kingsbury Works, Kingsbury Road, London NW9 8UR. 01-205 0055.

● PACKAGING

Remembering many routines



STAR OF the Autopack stand at Packer '80, now in progress at the NCE, Birmingham, is the new microprocessor-based Microweight control system.

Launched at the exhibition and shown controlling one of the Dialaweight bulk weigh fill systems, this innovation is housed in standard Euro-cases containing the printed circuit boards.

It can be used to effect the complex task of machine setting for optimum performance related to the required product and output parameters, subsequent performance monitoring and full control to correct continuously the performance of the system. It also provides local visual display of performance data and output for hard copy reporting on machine and

production status in accordance with the requirements of the new average weights legislation regarding pre-packs.

Additionally, fault diagnosis and indication data is displayed and generated as an output for remote display or recording.

Microweight will automatically set up the zero and range of each weigh cell incorporated into the system. It also will monitor and correct for any build-up of product on the weigh cells, at user-selectable intervals.

The device will handle the setting up procedures of the initial fill from each auger filler, making allowances for the final weight desired and for bulk density changes in the product, as these occur. The system also has been pro-

grammed to monitor the actual fill from each Dialaweight head in the total system, effecting corrections for gradual mechanical wear and tear in the brake and clutch mechanisms. This facility operates on both bulk fill and final top up filling heads.

Trend feed-back correction compensates for changes in product bulk density, not only to the two bulk fillers but also to the final top-up filler, via an electronic signal from the final check weigher. This ensures suitable adjustment of the final volumetric unit for even greater accuracy of fill and has been made possible by the harnessing of microprocessor power to automate the setting up procedure.

Autopack, POB2, Malvern, Worcs WR14 1DB. 06845 61681.

● INSTRUMENTS

Fastener forces tested

BOTH THE torque and the tension that is being applied to threaded fasteners can be measured under production line conditions with a combination of specialised transducer and display unit developed by Stewart-Warner, Thor Tools Division, Tynemouth, Tyne and Wear NE29 7UE (0632 573181).

Some 36 torque and tension transducers are available. The former fit between a nut-runner or torque wrench and the socket it normally drives while the tension devices are essentially annular load cells which are clamped between the driven nut and the workpiece.

The transducers are simultaneously connected to a portable digital display unit allowing direct comparison of the torque applied by a powered nut

runner for example and the resulting axial tension (clamping force) in a bolt. The readings are taken successively using the same electronics.

The instrument can operate either in a peak-capturing mode or will track the readings.

The former allows instantaneous maximum values to be recorded while the latter can, for example, follow the relaxation of a connection after assembly.

Optimum torque settings for particular fasteners can thus be established, torque wrenches or drivers calibrated in the laboratory or the performance of production tools verified.

A ten channel memory allows five pairs of readings to be stored for subsequent analysis and there is an output socket for plotter, printer or computer.

● SECURITY

Watch on protected areas

WATCHDOG SYSTEMS which provide an up to the minute check on movement in various parts of a building ensure that only authorised people enter computer rooms, store rooms, plant areas, wages offices, etc., says Modern Alarms, 25 Hampstead High Street, London NW3 (01-794 8191).

A simple pushbutton method of operation with easy-to-follow information and instructions displayed on a tv screen in plain English, put the device within reach of all.

TAC 1000 is used in conjunction with coded plastic and electronic reader units and incorporates a disc memory system which enables recall of previous events and facilitates control of access points on a pre-determined programme — that is the system can be programmed to release all doors in the event of a fire.

● EDUCATION

Electronic teacher

AT THE Philips Research Laboratories in Eindhoven, an experimental teaching system has been built, having as its most important components a video record player and a microcomputer.

Video discs with educational programmes can thus be used for a teaching programme tailored to the individual. The pupil can control the system himself quite easily and work his way through the material offered with the help of a number of tables of contents, and by answering a few pertinent questions. The computer asks questions in connection with the material offered.

If the pupil does not have the answer, he can, if he wishes have the relevant pictures

repeated. Here and there important matters are given extra emphasis through repetition of the passages concerned etc.

A computer program is in preparation which will make it easier in the future for a teacher to compile an interactive teaching programme of this type himself. This will make it possible for material which is already on a video disc to be used in individual teaching. In the lessons, explanatory texts can be used and optional questions can be asked, but it is also possible to make the progress of a lesson dependent on the answering of multiple-choice questions which are asked either at the pupil's request or after each section of the lesson.

Computerised qwerty

MANPOWER Services Commission has assisted Speedwriting/Speedtyping, London secretarial college, in the introduction of a computer into its training programme. The grant is part of the training services division's scheme to evaluate the benefits of computer-assisted training.

Used initially in the critical early stages of teaching typewriting skills, the new system is already producing benefits both for the students and for the college. The students save time — typically one week in the first four — and go into employment that much earlier. Also, the company can train more students to the same standards with its present staff and premises.

The computer uses 14 display terminals with typewriter-style keyboards. These are connected to a small PDP-11/34 mini in the classroom.

A program in the computer compares a student's attempt with a perfect copy of the exercise and works out the speed and number of errors made. On the basis of these results the computer directs the student along one of several paths. For example, the exercise may be repeated, another one started or the instructor asked for advice.

Speedwriting, 59 South Molton Street, London W1V 2AX. 01-493 3401.

● CALCULATORS

Cartridge machine

A NAME in calculators that goes back to 1912, Monroe, is beginning to make its re-appearance in the UK after an absence of some years.

Since 1975 the products have been handled in Britain by Fi-Cord International and since 1977 new items have been emerging that have been less orientated towards the U.S. user.

Latest of these is the model 2890, a compact desk-top machine which is being aimed at the many thousands of small companies thinking of making the break from paper systems to electronics.

The machine looks rather like a reduced-size typewriter with a single-line display of half-inch-high green characters in place of the carriage. On the top surface are a slot into which a program cartridge can be plugged and a two inch roller on which the entries and calculated results appear.

A number of standard programs are available on the

cigarette-pack-sized cartridges which are intended as direct replacements for the various "one-write" paper systems for tasks such as sales ledger, aged accounts, cash receipts, purchase journal and payments cash book.

According to Fi-Cord's managing director, Mr. D. A. Jarratt, there may be as many as 70,000 small firms using these paper systems (the one supplied by Safeguard Business Systems for example) and at a price of £250 for the 2890 plus £140 and upwards for the program cartridges, he sees the machine as an important alternative to small computer systems.

With the cartridge removed, the machine reverts to a conventional calculator in which another set of function buttons comes into play with meanings allocated by the user.

Fi-Cord International, Didsbury, Manchester M20 0RD (061 445 7716).

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Conventional systems for repainting dull or dirty vehicles average about £150 per annum per vehicle but with the TPF treatment, this could come down to £90 — and the vehicle would not have to be out of service more than the requisite number of hours it would take to run it through the ordinary mill of cleaning and maintenance.

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Pyroclense (part of Brent Chemicals International Group), Ridgeway, Iwer, Bucks (0753 651512).

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FINANCIAL TIMES SURVEY

Tuesday March 18 1980

Spanish Banking and Finance

Considering Spain's prospective membership of the European Economic Community, it is surprising that more positive steps have not been taken by its Government to bring its financial machinery into line with that of the modern industrialised society. As this survey shows, much of it is regrettably antiquated.

Still waiting for a lead

By Robert Graham

SEVERAL TIMES word has gone out that the Prime Minister's office has ordered a copy of Samuelson and that Sr. Adolfo Suarez intends to get to grips with economics. But this is only a wishful rumour from the business community, who have been waiting for over three years for Sr. Suarez to devote more attention to the economy. As it is, Sr. Suarez, according to one recent unofficial biography, could scarcely finish Popillon. Somehow there always seem to be more pressing political problems and lately he has been increasingly diverted by foreign affairs. Those who look to him for an economic lead are likely to be disappointed.

This failure by Sr. Suarez to give proper attention to the economy is keenly felt. For there is a qualitative difference between a Minister or a Deputy Prime Minister underlining economic policy objectives and a Prime Minister doing so. The Government's economic programme unveiled last August, part a statement of strategic objectives and part a package of immediate measures, was

generally well received. But Sr. Suarez has, almost consciously, not fully associated himself with the programme.

The Government's economic team has gained a measure of acceptance from the business community. But the community itself is still not fully confident that the Government has the real will either to help it or to tackle the many problems which confront Spain if it is to prepare for entry into the EEC. Indeed, as the complexities of introducing general legislation to flesh out the bones of democracy multiply, so do the conflicting demands on Government time for economic reforms increase.

It therefore becomes even more important, if Spain is to move out of the four-year-old recession, that Sr. Suarez should spell out priorities. On the strictly economic and financial front the Government has a twofold task. Not only does it have to steer the economy through its worst recession in recent years; it has to alter—and radically—many of the existing structures to make way for a market economy. The Franco heritage of a highly protected economy in which the interests of the public and private sector were blurred, usually to the advantage of the latter, cannot be shaken off easily.

Changes

As regards banking and finance the Government has initiated some important changes. Foreign banks have been allowed to operate. Interest rates are a bit more market-orientated. Efforts are being made to evolve a capital market. But these are still essentially timid measures and the banking and financial system remains more controlled than free.

Symptomatic of the Government's dilemma was the freeze imposed last August on the

monthly reduction in the proportion banks and savings are obliged to set aside for officially directed investments. Reducing the high proportion of officially directed funds was one of the first liberalisation measures, instituted in July 1977.

The freeze became essential, however, because each month the "liberated" funds were placed on more profitable short-term operations, so creating a growing gap for term finance. Liberalisation may be an emotional commitment, but it is going to be tough to introduce in practice.

One Minister complained recently in private that Spaniards should no longer expect to be told what to do. The market economy towards which Spain was aspiring required as much individual initiative as government, he said. Yet equally people have come to expect guidance after many years of dirigisme by the State.

Thus the flowering of business confidence in the wake of Sr. Suarez' election victory last March wilted quickly—largely because the Government took four months to unveil its economic programme. The prospects for a recovery were further dashed by the quantum leap in oil prices. Thus instead of witnessing the 4 to 5 per cent growth hoped for at the beginning of last year, Gross Domestic Product in 1979 increased by only 1.5 per cent.

The recession has in fact continued to bite deep. The main features are a persistent slack in industrial production; a low level of domestic investment—except latterly in some restocking; a continued high level of bankruptcies and companies in temporary receivership; and a steady increase in unemployment.

TRADE AND PAYMENTS BALANCE
(Jan.-Nov. \$bn)

	1978	1979
Imports	15.54	21.08
Exports	11.76	14.49
Trade balance	- 3.78	- 6.59
Services	4.09	4.92
(tourism)	(4.62)	(5.23)
Transfers	1.31	1.33
Current account balance	1.62	- 0.34

Source: Bank of Spain.

The words used by the latest Ministry of Industry survey of business opinion speak for themselves. The survey refers to a "slowing down in the decline of industrial activity" and to a "feeble improvement" in orders. The financial situation of many companies, especially in the engineering sector, along with some financial institutions, has been under strong pressure because of a mixture of costly overheads and reduced cash flow.

Strain

Bank profits this year are expected to show the strain. It has been a year of tremendous belt-tightening and the banks are setting aside very large sums to cover doubtful debts. The main means of survival for industry has been through shedding labour. It is too soon to judge whether this is a once-off palliative or the prelude to more efficient management.

During the year the total number of unemployed increased by 20 per cent, or over 250,000. With unemployment standing at 1.33m and still rising, over 10 per cent of the active population is now affected. One bank's macro-

economic projections for 1980 sees this proportion rising to 10.5 per cent of the active population, or almost 1.5m. This is probably a realistic assessment.

While more jobs should be created this year through work starting on the 10-year energy plan and higher Government disbursements, the shake-up in industry and the services caused by the recession is continuing. Bankers do not share Government optimism on a growth rate of up to 2 per cent above the OECD average, which means around 2 per cent. Estimates range from 0.5 per cent to 1 per cent.

The chief concern of the Government remains to reduce inflation. The principal means of control will continue to be through the money supply and a careful monitoring of prices. Wages on the other hand have for the first time been allowed to be regulated more by market forces. Although a credit squeeze remains in force, it has become milder.

The authorities have succeeded in removing the strains so evident in the money markets in 1978 and the early part of last year. More credit was channelled to the private sector

so that the half year average was 15.1 per cent and the second half 18.9 per cent. Thus there was an average 7 per cent more credit available to the private sector than in 1978. Meanwhile the overall increase in the money supply was slightly lower than the previous year. This year the money supply target will be a similar 18 to 19 per cent but with certain flexibility for expansion if the circumstances warrant.

Potentially serious inflationary consequences from a heavy public sector deficit appear to have been avoided—at least temporarily. One measure last August was to cut by a quarter the proposed public sector deficit. Provisional figures suggest that this cut has been achieved and that the budget has been substantially underspent, largely because of delays in approving the latter. The public sector deficit will be the equivalent of about \$4bn. Control of spending remains, however, a matter of concern.

Unwilling

The Government has been able to hold down inflation to the 16 per cent target envisaged last August. This can be explained by two factors. First, wages kept within the wage-bank fixed by decree, with a 14 per cent ceiling. The unions, moreover, were either unwilling or too weak to press for increments to absorb the increased inflation resulting from higher oil prices.

Secondly, the Government was able to use its strength to control prices. Farm gate prices were held down and food subsidies retained so the foodstuffs component in the consumer price index was low. This low rise compensated for a 20 per cent increase by non-foodstuffs items. There were also selective

but limited increases permitted in charges by the utilities and energy related items. Overall the higher costs of imported energy put about two points on to inflation.

Pricing policy is expected to be the same this year—and this is certainly the case with foodstuffs. But the big impact of the oil price rises will occur in 1980 and it remains to be seen whether inflation can be held at last year's rates. Wage increases meanwhile look like averaging out at around 14 per cent, still high but nevertheless representing a net reduction in real take-home pay.

Spain's inflation continues to run above both the OECD and the EEC average by almost 5 per cent. However, European inflation rates are coming closer to the Spanish. If this trend continues, and Spain's absorption of higher imported energy costs proves no mere sleight of hand, this is an important achievement.

Much attention is now focused on the Government's ability to carry out its ten-year energy programme, which was finally approved last August after a delay of almost two years. The urgency of the problem can be seen in that oil imports last year accounted for 25 per cent of total imports and cost \$6.5m. This year these imports will cost at least \$11.5bn. Put another way, Spain's gross receipts from tourism last year still effectively covered the oil bill; this year they will cover only 60 per cent.

The stalled nuclear programme is underway again, and is seen, alongside greater use of coal, as the main means of reducing external dependence on oil. A good deal of Spain's foreign borrowing this year, perhaps half of the anticipated \$8bn, will be geared to energy investments.

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The higher cost of energy imports has almost doubled the trade gap to \$6bn. The greater trade imbalance has occurred at a moment when the strong surge in exports has begun to level off. Spain's exports on provisional estimates increased 7 per cent last year in peso terms. The slower growth reflected increased difficulty in penetrating markets because of slackening international demand. The value of the latter was sustained by significant capital inflows both from loans contracted abroad, service transactions and record foreign investment that totalled over \$1bn. Thus reserves rose by \$3bn to \$13.1bn at year-end.

Policy has been to let the peseta follow a semi-clean float. With a consolidation of reserves around the \$13bn mark or a slight drawing down, coupled with a return to a payments deficit this year, the peseta has already begun to weaken. This trend will continue, although the authorities are unlikely to want to see it pass beyond Pts 70 to the dollar. Until now the Government has always been more concerned about the inflationary effects of a weakening peseta than the advantages accruing to exporters.

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programs, help for the
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work, health work, etc. The
remaining part went for taxes.
(Note that since the Board
Meeting has not yet taken

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SPANISH BANKING AND FINANCE II

More light on performance

THIS YEAR the publication of bank balance sheets is being greeted with more than the usual curiosity. Under the watchful eye of the Bank of Spain they have had to be prepared in accordance with stricter rules and so the 1979 accounts of the banks should give a better indication of how competently, or incompetently, individual banks have handled another difficult year. Transparency is not a feature of the banking system but it is felt that a good 10 per cent of all banks will be obliged to display weak results - many in this category probably sustaining losses.

It is a telling comment on the banking system as a whole that only two of the large Spanish-owned banks - Popular and Vizcaya - have had their accounts certified by international accountants. In the case of Vizcaya this is the first time. As one senior banker commented: "Few banks here would come out clean from a thorough audit by international accountants."

It is known that some banks have ordered such inspections but have never published the results. Thus the annual accounts for 1979, which are just beginning to be presented, have for the most part to be taken on trust. The trend - and there are important exceptions - is for profitability to decline and stagnate. The stagnation is far more remarkable in the results over the past five years are measured in constant terms. Although bank profits have registered increases well above other sectors of the economy - except the utilities - they have lagged behind inflation in the past three years.

A comprehensive study published last autumn by the Bank of Spain showed the following trend in commercial and industrial bank profits: in 1976 they rose 19.2 per cent on average; in 1977 the increase dropped to 4.2 per cent (a year when the inflation rate was 26.97 per cent); in 1978 the rise was only 1 per cent. During 1979 there was also a significant rise in bank losses, up from

Pta 882m to Pta 4.1bn. There is nothing to suggest that this overall trend will not have been accentuated in 1979. Indeed it is probable that there will be a net decline in overall profitability.

The pressure on profits has come from three main sources - the need to set aside increased sums to cover doubtful debts and to write down equity investments; greater financial costs and a sharp rise in personnel expenses. Fiscal pressure, interestingly, does not figure so prominently despite changes in tax legislation. Indeed banks have tended to benefit in the past year from new tax breaks available for investments and the share of taxation in the overall margin made on total resources employed has fallen back since 1978.

Provision

The most noticeable element undoubtedly is that written into the balance sheet as *anecdotales* - adjustments to take account of doubtful debts, the negative movement of portfolio assets and amortisations. Since December 1978 the Bank of Spain has obliged banks to make broader provision for doubtful debts. This includes 25 per cent cover for debts in arrears for six months. This cover then follows a sliding scale up to 100 per cent for debts of two years and over. Assets also have to be valued at cost and when share values decline provision has to be made.

The effect of these provisions was clearly noticeable in the 1978 accounts. Adjustments more than tripled to Pta 28bn. The trend will not be so dramatic in the 1979 balance sheets but will remain significant. Two of the big seven banks, Popular and Vizcaya, have set aside Pta 12bn between them to cover doubtful debts, amortisations and equity write-downs. In the case of Vizcaya this represents 38 per cent of total resources generated, against 53 per cent the previous year.

This is a heavy burden for the banks to bear but is an inevitable consequence of the four-year-old recession. In 1979, 121 companies went into temporary receivership with debts outstanding of over Pta 3bn. It is reckoned that the healthier banks have between 1.5 per cent and 1.8 per cent of total risk tied up in doubtful debts. The average for the banking system is nearer 3.2 per cent. A more sober calculation made by one economist was that the banking community should have made provision at the end of last September for Pta 182bn in adjustments, but have only done so to the tune of Pta 67bn.

The worst affected are inevitably those banks most exposed in the troubled sectors of industry - either through loans or equity participation; quite a number of the exposure consists of both. This is the case with the industrial banks like Urquijo and Bankunion, both of which have gone through a process of retrenchment on the industrial side.

Bankunion has had to sell off some of its share in the profitable Catalan Autopistas. It has also bought in two textile companies, purchases which can be tax-adjusted against losses. Urquijo has been helped by its strong base in foreign operations. Provisional estimates are that its foreign operations accounted for almost 30 per cent of its profits, probably the highest proportion in any large Spanish bank. Foreign operations also assisted Vizcaya's figures, accounting for 22 per cent of total profits.

Another significant factor affecting profits is the continued increase in personnel costs. In the past two years these have come to represent 50 per cent of total operating expenses. In money terms personnel costs for the banks increased 25.6 per cent in 1978, well above the annual inflation rate. They have come to absorb over half the average bank's operational margin. In the case of Popular personnel costs rose to 3.03 per cent on a total margin of 5.3

per cent against 2.97 per cent on a margin of 5.21 per cent the previous year.

Bank employees are one of the best paid groups of workers in the country and their 1980 wage settlement of 16 per cent is once again right at the ceiling of official wage policy. The increase is being applied across the board among banks and there is some concern about the ability of the weaker banks to absorb such an increase.

The way round these high personnel costs, in the eyes of some banks, is to raise productivity through expanding branches, on a capital-intensive basis. The average increase in the number of offices was 10 per cent last year. The increase in the number of employees was half this. There are now some 12,300 branches of commercial and industrial banks in Spain. The deposits per branch increased almost 9 per cent.

Appealing

This policy of branch expansion to raise productivity has proved particularly appealing to the industrial banks partly because they wish to move more into branch banking. Bankunion is opening up a series of small branches, employing three or four persons at most, which are expected to be operating profitably within 18 months.

Financial costs have proved another burden. The Bank of Spain showed that financial costs had risen 48 per cent in 1978, while the volume of business had increased only 38 per cent. At the same time if calculated that the average return of total investment was 11.8 per cent, against 10.1 per cent the previous year. The operating margin, however, increased by only 1.4 points to 5.1 per cent. Last year these costs were more stable and the banks were able to achieve slightly better overall margins, especially on short-term operations and discounting. With slightly more credit

available to the private sector last year, stresses in the inter-bank market, so noticeable in 1978, tended to disappear. Credit was generally much cheaper to obtain. Bank credit increased overall by just over 17 per cent but a number of institutions were cautious in their lending policies, and their advance were thus significantly below this figure. Deposits increased at a faster rate, reflecting in part the higher rates paid.

Deposits overall increased almost 20 per cent to Pta 6,559bn. Those banks that pushed up their volume of deposits are still believed to be doing so via the illegal use of *extra-tipos* under the square offers above the official rate. Indeed it is said that if a client goes to 15 different banks with a substantial deposit, he will get a different offer from each.

Lumping the performance of the banking sector together is in many ways confusing. It fails to distinguish between the different methods of the large and the small, and blurs their relative strengths and weaknesses. The big banks put on much fat in the years of the economic boom, but they have been shedding it since 1977. As for the most part they refuse to disclose any meaningful details of their activities, it is impossible to tell either how efficiently they are run or well they are performing.

The idea that size confers a certain virtue does not necessarily hold in the case of Spain. One of the banks with the best results is that small Catalan-based Banco de Sabadell, which manages to thrive with a clientele mostly in small and medium businesses - often in sectors like textiles which are depressed. The criterion of size is epitomised by Banesto. The latter made being the largest bank a matter of prestige, which has forced it into a very expensive merger with Banco Coca - the cost of which this year's accounts might indicate.

Robert Graham

Devolution and its financing

SPAIN LAST year embarked on a major programme of devolution, the most ambitious attempt to reorganise a State on regional lines seen in Europe since the establishment of the German Federal Republic. But while the political froth of this process has been closely examined, comparatively little attention has been given to what the many of the participants is the substantive issue - how the new autonomous territories are going to be financed.

There are two main aspects to the problem. First, Spain is at one and the same time Europe's most multi-national and most rigidly centralised nation. Second, it offers the most extreme example in Europe of the phenomenon of uneven development - of favoured regions such as the Basque country and Catalonia

becoming more developed, and of less favoured or simply abandoned regions like Extremadura and Andalusia becoming more and more underdeveloped.

On the first point, it is true that sweeping concessions have been made to regional sentiment, and that many of the superficial aspects of Castilian centralism have been suppressed. Furthermore, the Basques and Catalans have had their statutes of autonomy approved by Parliament - although tightly hedged about by constitutional provisos and future enabling legislation - and will this month elect Parliaments of their own. But the financial power which must necessarily underpin this political autonomy is still at a rudimentary stage.

OECD figures for 1974-76 show just how small is the local

government and regional slice of the budgetary pie in Spain. In 1976 the amount of devolved public spending in Spain amounted to some 11 per cent of the total, compared with 35.7 per cent in the UK and 45.4 per cent in Sweden, among non-federal countries, and 43.8 per cent in West Germany and 58.8 per cent in Canada among States with a federal system.

Even last year, when Madrid gave the "pre-autonomous" of provisional regional administrations sums sufficient to maintain at least a skeleton administrative staff, and the central Government was forced to intervene to bail out insolvent city and town councils, the proportion of devolved public spending is not thought to have risen above 13 per cent. By contrast France, with its tradition of Jacobin centralism, devolved some 19 per cent of its public

spending.

The second point is easily enough demonstrated. In 1975, the last year for which complete figures were available, per capita income in the three areas which make up Spain's industrial triangle - Madrid, the Basque country and Catalonia - was equivalent to £2,850 on average. In Extremadura it was £1,310. The figures show that over the 20 years to 1975 per capita income in the first three areas grew at an average 3.3 per cent per annum, against an average 4.9 per cent in Extremadura, suggesting that the latter was catching up.

However, during the same period, Extremadura saw a net outflow of an average 1.3 per cent of its population per annum, along with an annual loss of jobs of an average 1.6 per cent. The three points of the industrial triangle meanwhile saw their population grow at an average 3.1 per cent a year, and jobs at an average 2.1 per cent.

The common explanation for this development is the massive migration from the land to the cities which took place under Franco and during the industrial boom of the 1960s and early 1970s. From around 49 per cent at the outset of the Civil War the agricultural population now stands at some 19 per cent. As the figures suggest, most of the shift was from the depressed southern countryside into the capital and the northern cities. But this does not entirely explain the regional effect of what is, after all, a logical transfer of human resources from agriculture into industry.

Mitigated

In 1975, for example, Extremadura offered 25.4 per cent fewer industrial jobs than in 1955, and industry in the region now employs little more than 10 per cent of the working population. A similar phenomenon has affected Castilla-León and Castilla-La Mancha, Galicia, Andalusia, the Canaries and Aragón, though in the last case the experience has been somewhat mitigated by the huge growth of Saragossa, the Aragonese capital, which lies equidistant at the centre of the Bilbao-Madrid-Barcelona triangle, and which has depopulated the rest of the region. Despite the growth of Saragossa, Aragón has suffered a net loss of over 50,000 jobs in the 1955-75 period.

The immediate problem facing the Government, however, is the regulation of the financing of the autonomous regions of Catalonia, the Basque country, and shortly, Galicia - the three "historic nationalities" in the first division of devolution.

Spain has had only one sustained experience of devolutionary budgeting - the "Conciertos Económicos," which applied to all four Basque provinces from 1877 to 1987, and from then on to Navarre and Álava right up to today.

The model of the Conciertos, or agreements, is unusual in that it charged the autonomous territories with the collection of all taxes due to the State. The amount to be handed over to the central government was then fixed (ideally, and three civil wars notwithstanding) by mutual accord. A modified version of this model is what the Basques have now got written into their statute.

Combining

The Catalans, by contrast, have opted for a mixed system, similar to the West German model, combining a share in both locally and centrally collected taxes. The Government neatly forced on the Catalans a six-year transition period during which detailed fiscal and economic competence is to be negotiated. But Catalan leaders nevertheless believe that in the medium term this system is both more flexible and could yield more results than the Conciertos.

But at another level, similar problems face both regions once autonomy begins to operate. The present "Concierto" for Finance and the Economy of the Catalan Generalitat, Sr. Eduardo Punset, claims to be spending some 80 per cent of his time trying to teach orthodox budgeting practice to the civil servants the Catalan Government has inherited from the old Francoist provincial governments.

With a budget of Pta 1bn, he says, a lack of adequate information and proper accounting can go almost unnoticed. "But with Pta 50bn (£750m), say, we could have a repeat of the RTVE scandal if something isn't done." RTVE, the State-controlled radio and television network, has managed to fritter away sums little short of that in recent years, with no increase in the quantity or quality of production to show for it.

The Basques are in even worse shape. The traditional Basque alienation from Madrid, and the fact that industry and banking in their own area was up till recently booming, meant that few young and talented economists from the area ever even considered a job with the administration. Sr. Marcos Vizcaya, the mainstream Basque Nationalist Party's Parliamentary spokesman, said privately last October, on the eve of the region's vote on the statute of autonomy, that he could think of only two Basques remotely capable of administering a "national" budget.

But both the Catalans and the Basques derive their nationalism - in its material roots rather than mythological foliage - from a desire to consolidate their domination of both internal and external markets, and to keep at arm's length the politically moribund and semi-pendular Castilian State to which they were tied.

Their aspirations are thus regarded with suspicion, not

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CONTINUED ON NEXT PAGE

SPANISH BANKING AND FINANCE III

System dominated by powerful core

THE OUTSTANDING feature of Spain's banking and financial system continues to be the dominance of the large commercial banks. These remain in private hands and although the distribution of shareholdings is wide, actual control continues to be concentrated in relatively few hands—either of families or of Board members.

The weight of these banks in the banking and financial system reflects the general scarcity of financial institutions and the unevolved state of Spain's capital markets. They are themselves usually the principal shareholders or indirect owners and promoters of investment companies; they are behind stock exchange syndicates and insurance companies; they have very substantial interests in industry, the utilities and the services sector as a whole.

This situation has fostered the widely held popular view of the "power" of the banks. The latter have done little to dispel this view—partly, one suspects, out of inertia and partly out of an inherent defensiveness which gives them a poor feeling for public relations. This so-called "power" is, however, circumscribed and in many important instances illusory.

For a start the commercial and industrial banks—of which there are 120, including foreign banks—are quite distinct from the savings banks, the *cajas*, the latter account for over 30 per cent of all deposits in the banking system. They are run as non-profit-making trusts and are rooted in regional bases. Until three years ago they were to a greater or lesser extent adjunct to the banks. While they competed for deposits, they tended to act in tandem with the commercial and industrial banks. Indeed their ability to attract deposits tended to be used by the authorities to take the pressure of term lending away from the banks and to allow them to act in the more profitable short-term market.

In the past three years, however, the regulations regarding the *cajas* have been liberalised, so that now, for instance, they can conduct foreign exchange operations and have more funds available for discretionary investment. Parallel with this has been a political change. The *cajas* are being promoted more as institutions with separate identities.

Influenced

Moreover, since board membership of the *cajas* is in part determined by the municipalities and councils where they operate, the political shake-up that has occurred in municipalities throughout the country since last April's elections has had an important effect. For the first time in 40 years the *cajas* can be influenced by Leftist or "nationalist" views. In short, the supportive role of the *cajas* to the banks can no longer be taken for granted.

That said, the *cajas* are still the most controlled of the financial institutions in the country. Just over 61 per cent of their total deposits has to be utilised for State-directed investments and financial operations. It is this mechanism of Government control over the use of deposits which makes the whole banking system subject to strong State intervention. The commercial and industrial banks cannot use their deposits freely and are still obliged to set aside a significant part for State-directed investment, either for the purchase of bonds, on deposit with the Bank of Spain or on loan to specific sectors of the economy.

THE "BIG SEVEN" BANKS

(End-1979 Pta bn—1978 figures in brackets)

	Loans	Deposits	Capital and reserves
Banesto	291 (244)	790 (690)	66 (53)
Central	192 (159)	737 (640)	70 (52)
Hispano	188 (167)	684 (591)	48 (43)
Bilbao	193 (164)	550 (466)	50 (40)
Vizcaya	156 (138)	419 (338)	35 (24)
Santander	108 (94)	398 (335)	46 (34)
Popular	87 (68)	287 (241)	24 (20)
All banks	2,352 (1,933)	6,225 (5,320)	673 (539)

The funds placed in this way are obtained by the State at artificially low interest rates (averaging around 7 per cent) and are called "privileged circuits" because of the privileged rate at which the recipient obtains the funds. Normal interest rates have therefore to be higher to offset the low returns on these special loans. This system of "semi-controlled" interest rates makes it very difficult to develop a proper capital market.

For the commercial and industrial banks their margin of manoeuvre is further reduced by the existence of the Instituto de Crédito Oficial (ICO), which distributes credit either directly or through its affiliated banks dealing with sectors such as housing, construction, industry, local government and agriculture. ICO is beginning to acquire increasing importance both because of the size of funds at its disposal and because of a new requirement that it must obtain at least one-third of its financing on the market.

The commercial and industrial banks do not appear unduly worried by its presence. Indeed, rather than looking on it as a competitor they have tended to leave more and more ground open to it in the sphere of medium and long term loans. Thus it is now rare for banks to be found lending freely over the medium or long term, such activity being occasioned by direct equity interests in companies or institutions needing such finance, or through Government pressure.

This applies also to the industrial banks, which have traditionally been primarily involved in the task of term lending. The deep economic recession since 1976 and the consequent financial difficulties of their clients have been keenly felt by the industrial banks. They have in fact been the most troubled of the banks.

The situation has set off an important trend. The industrial banks are seeking to diversify their risks and sustain future profitability by becoming more active in straight commercial banking, so much so that several banks have been labelled "industrial." The label itself is confusing, because these banks have never fitted cleanly into the traditional pattern, being part merchant and part commercial. Of the 17 industrial banks there are only two—Urquijo and Bankunion—of any significance which are not owned by commercial banks and which are specialists.

It is unlikely, however, that the industrial banks will lose their identity immediately, largely because they enjoy regulatory advantages which they need to sustain them through the current recession. In particular the Bank of Spain has exempted industrial bank bonds from inclusion in the ratio of obligatory deposits that banks must place with it.

Another important feature of the system is the extent of Spanish domestic control. There are now 15 foreign banks operat-

ing in Spain and by the end of the year there will be probably 20 or 21. But the opening up of the system last year to the foreign banks has resulted for the most part in branch operations. Foreign banks account for under 3 per cent of total lending and this is essentially wholesale business. The proportion cannot vary greatly so long as restrictions are applied to their operations.

Daunting

At the same time the daunting problems of buying into an existing bank—especially in the case of the smaller banks—make it unlikely the situation will change. Several foreign banks have been attracted by the idea of buying a bank but the practical considerations inhibit such a step.

Foreign banks in fact are considered by the community the fifth of the banking groups in Spain. Groups are classified according to national (i.e. those with a national branch network), regional (predominant in a region), local (specifically rooted in one area), industrial and foreign. Total capital and reserves of the banking system at the end of December last stood at Pts 673bn. Of this the national banks accounted for 58 per cent—and again within this the so-called "Big Seven" accounted for 48 per cent. These seven banks further accounted for 53 per cent of commercial bank lending and 58 per cent of commercial bank deposits.

The "Big Seven" is a broad label, since there is a good deal in the scale of operations and identity to separate the biggest. Banesto, Central and Hispano, Popular. Within the seven there are effectively two groupings—Banesto, Central and Hispano at the top and Bilbao, Vizcaya, Santander and Popular at the bottom. It is also more realistic to include Urquijo in the latter grouping, underlying at the same time its significant cross-ownership with Hispano.

Of all these banks Banesto remains the most curious. It has an overriding obsession with secrecy and continues to be, for a bank of its size, remarkably inward-looking, seemingly uninterested in operations outside the frontiers of Spain. It is also the most conservatively run and the bank most closely linked with Spain's economic development under Franco.

Since 1977 the three leading banks have grown substantially through the absorption of small and medium-sized banks. Hispano during this period has bought up two medium-sized banks, Gijón and Mercantile Industrial, to consolidate its national position. Two years ago Banesto bought up Banco Coca, an important medium-sized family-owned bank, and subsequently took a 17 per cent stake in Banco de Madrid. Central for its part bought up the Banco Iberico, owned by the Pirelli group.

These mergers, dictated for reasons of prestige, consolidation and seemingly sheer momentum of size—underscore an important point. Although

there would seem a natural trend towards consolidation, eliminating the proliferation of small and medium-sized units to achieve economies of scale, the practical difficulties are considerable. Digesting these take-overs has not been easy.

In the case of Banesto and Coca there have been formidable legal and financial problems to unravel; the courts are still looking into Coca's affairs. The minority stake purchase in Banco de Madrid has also proved highly problematical. As for Central and Iberico there have been difficulties in aligning differing levels of staff salary and sorting through the portfolio brought in by Iberico. Problems like these mean that while there are several banks currently open to offer, willing buyers are scarce to find.

In addition, banks are jealous of their identities. For instance, many an outsider has seen a logical tie-up between the two big Basque banks, Vizcaya and Bilbao, let the two seem dead set on remaining apart. Indeed the strategy of both seems to be geared to a gradual spread of their individual risks out of the Basque country to elsewhere in Spain. This was said to have been the logic behind Vizcaya's recent purchase of the small bank subsidiary of Granada, Banco de Crédito Comercial.

With profits of a good many banks squeezed in 1979 acquisitions have not been uppermost in bankers' minds. There has been, however, a continued increase in co-operation between some of the small and medium-sized banks. Indeed it is possible that the next mergers of healthy institutions will take place among these. The fate remains to be decided of those four ailing banks already in the Corporation Bancaria—the "bank hospital"—and over those banks currently in difficulties.

Then, there is the question of the Rumasa group, controlled by Sr. Jose Maria Ruiz-Mateos. Taken together the group consists of 21 banks, all but one of which, Atlantico, are small local or at most regional banks.

Rumours

There are persistent market rumours that Atlantico is up for sale, and indeed that others among his small banks are there to be bought. At present the Rumasa group is the country's eighth largest banking entity.

In contrast to the rest of Europe, Spain appears to offer a continued role for small banks, often with no more than five branches. Bankers insist that such operations can be viable, depending exclusively on custom generated within their small area and engaged predominantly in retail business. The big branch expansion of the past six years (slightly reduced last year) has come as much to be mourned as to be celebrated. Some small local banks which have over-expanded and which have been managed by inexperienced people motivated by the belief that banking was a profitable business they could not afford to pass over.

The high cost of credit, constantly increasing staff overheads and the general recession have shown just how false the latter belief is. There are heavy pressures on managements—of the big just as much as the small—to be efficient. Some coping with this situation better than others.

R.G.

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Devolution

CONTINUED FROM PREVIOUS PAGE

only by the Government, but by much of the Spanish Left. The fact that both Basque and Catalan Centre and Centre-Right politicians have begun to develop economic as well as political ties abroad has sharpened observation among the Left in the regions themselves, and in the country at large.

The only recent experience of autonomy in Spain, in Navarre, perhaps explains this contradictory mixture of hope and suspicion. Navarre, the disputed Basque province now irreconcilably nationalist and radically Left-wing in character, was rewarded for fighting alongside France during the Civil War with a degree of autonomy which the regions in the present programme of devolution are unlikely to achieve for some time.

Its provincial government (Diputación Foral), for example, disposes of a budget equal to some \$350m for a population one-twelfth the size of Catalonia. Its fiscal autonomy meant that in 1984-74, the key years of Spanish industrial development, it was able to invest Pta 11.8bn in industry, creating 30,112 jobs and becoming the province's largest employer in the service sector.

It was also able to attract industry into a predominantly agricultural area—one in six Navarrese still works on the

land—through a variety of tax and investment concessions.

However, the fact that this development was carried out by—and to a large extent, for—extreme Right-wing and often corrupt interest groups has created suspicion and resentment. This suspicion was fuelled when the Government took these interests on board for electoral purposes, and for similar reasons has now established a clear demarcation line between devolution for the Basques and Catalans, and for the rest of the country.

As a result, the less-favoured regions have themselves experienced an upsurge of nationalist sentiment, and look to devolution—particularly financial devolution—as a means of ensuring that Spain's regional imbalances do not become permanent.

The Government has made three moves to try and accommodate these aspirations. First, in 1977 it changed legislation allowing savings banks to carry out 75 per cent of their lending inside their own regions. Secondly, it has provided incentives for foreign investors in depressed areas, most recently in the case of General Motors. Thirdly, it has written into its proposals for financial devolution, provision for an "Inter-regional Solidarity Fund," envisaging a sort of Robin Hood mechanism to tax the rich in

order to pay the poor regions.

The effectiveness of the first measure is severely limited. Even following the 1977 liberalisation, 63 per cent of savings bank deposits are fed in on an obligatory basis to the so-called "privileged circuits" of credit which provide low-cost funds to mainly State industries, pushing the cost of private sector credit to exorbitant levels. This would not necessarily exacerbate regional imbalances if the Government had a serious regional policy.

But Andalusia, for example, with a substantial net outflow from its savings banks, accounts for only some 5 per cent of the fixed assets of INI, the State holding company which is the beneficiary of the "privileged circuits," as against some 30 per cent in Catalonia. The region's "balance of payments deficit" reached Pta 465bn in 1975, a high investment year when capital equipment bought outside the region took some Pta 65bn and despite the remittances from the region's 2m-plus migrant workers, a national growth rate of at least 4.5 per cent is thought necessary before a significant number of jobs are created in the area.

On the second measure, Andalusia—and specifically Cadix—was where the Government tried to tempt General Motors into setting up. But visaging a sort of GM preferred

the established auxiliary industry, and easy access to continental Europe, the Mediterranean and the Atlantic offered by Saragosa, at the centre of the industrial triangle. However, a substantial Government subsidy did persuade GM to have off a large part of its components operations to Cadix.

The third measure has yet to be put into practice, but there has been no shortage of suggestions as to how it can be improved. The regions which provide most of Spain's energy requirements, for example, are generally speaking the most impoverished. To take an obvious case, Aragon and Extremadura, because of the hydro resources of the former and the nuclear sites planned for both regions, should by 1985 be supplying something like 27 per cent of national energy needs, but consuming less than 5 per cent. One imaginative suggestion—which would need linking to domestic and foreign investment and control of the private utilities—is to subsidise energy consumption inside the producing regions by charging a slightly higher rate inside those regions with a net energy deficit. The proposal may sound outrageous, but it is already high on the list of regions whose political clout is growing with the nationalisation of such measures would to a large extent defuse.

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SPANISH BANKING AND FINANCE IV

Capital market lacks scope

THE SUAREZ Government has on frequent occasions declared its commitment to the ideal of a market economy. The economic plan unveiled last August — partly practical measures and partly a statement of philosophy — was plain in its determination to liberalise what remains the most rigid financial system in a large industrialised nation. The current rigidity of the system inhibits any proper development of a capital market which in turn means that the increasingly complex financial needs of business and industry are not really being met — or rather that they are met only through strong State dirigisme.

No one is especially happy about this situation. Yet equally neither the authorities nor the financial institutions seem able to shake free from years of habit. Thus the measures that have taken place to liberalise the financial system and help create a capital market have been hesitant, and often a case of two steps forward one back. The single most important habit that is proving so hard to

break is the way in which large companies in strategic sectors have relied on cheap credit that has not come through the market in the strict sense. This has been channelled to them in three principal forms — official credit supplied direct by the Instituto de Crédito Oficial (ICO) or its subsidiaries; loans which the Government has obliged banks and the cajas (the savings banks) to provide at cheap rates; and bonds which the banks and especially the cajas have been obliged to purchase. Thus if one of the companies in the State holding company, INI, needed money, there was always a means of obtaining cheap funds in this way.

Compense

To give one example, only 32 per cent of fixed interest stock is at market rates. As a counter-part, the banks sought to compensate for poor or zero returns on these funds by charging high rates on their other funds. It was a system which worked well when the country needed to stimulate industrial investment but lately it became abused and tended to put the large companies with political clout in a privileged position, to the detriment of small and medium-sized concerns.

A key element in the July 1977 liberalisation was the setting out of a scheme, running up to 1983, gradually to diminish the extent of this State directed investment. For the commercial and industrial banks the ratio of deposits which had to be set aside for this directed investment was to be cut by 0.25 per cent, so that eventually little more than 20 per cent was tied up in this manner. In the case of the cajas the aim was to reduce to below 60 per cent — still a high proportion.

Another of the reforms was to impose strict limits on the number and type of companies which could benefit from State directed investment, including fixed interest stock purchase. The privileged companies were cut to the Telefonica, the IMI group, the utilities and local companies.

The effect of these two measures was to reduce the amount of funds available for term finance, since it was natur-

ally more attractive for the banks and the cajas to use their "liberated" funds in profitable operations and not those that brought a 6 per cent return. The limiting of access to "privileged" fixed interest stock had a sharp effect. For instance, industrial concerns which in 1977 accounted for almost 40 per cent of total fixed interest stock in the market saw this fall the following year to under 10 per cent. Meanwhile the utilities' share rose from 36 per cent to 60 per cent of the total. Overall public service entities accounted for 88 per cent of total fixed interest that year.

Liberalisation was therefore taking place but at the expense of a huge vacuum in medium and long-term lending. Matters were made worse by the decline in share values on the bourses, which in turn reflected poor dividends as a result of a deeply biting recession. The only means of salvation in the term market was the ICO, whose total funding increased 24 per cent in 1978, representing just under 13 per cent of total credit in the system.

Even with this increased intervention by the ICO there was still reckoned to be insufficient term finance. Thus there was increased resort to foreign borrowing, which by mid-1979 the Bank of Spain found to be inflationary. A six-month restriction was imposed in the form of an obligatory 25 per cent deposit in advance of borrowing.

As a "temporary" measure it was also decided in August to impose a freeze on the reduction in the ratio of funds banks and the cajas were obliged to set aside for directed investment. This was a move timed in part to channel funds to the capital goods sector in anticipation of a go-ahead for the country's nuclear programme and an accelerated plan for conventional coal-fired power stations.

The freeze, accompanied incidentally by an earlier cut in the ratio of the cajas (0.10 per cent a month instead of 0.25 per cent), is expected to release an extra Pta 135bn in the period up to the end of March. The freeze was meant to be removed then. All the indications are, however, that it will remain in force, no

matter how much it might blunt the liberalising aims of the Government.

The pressure still remains on the ICO. This institution nevertheless believes it essential to become more market-orientated itself. This applies both to the increased slice of funds, currently one third, which it must obtain in the market, and to the rates at which it lends. In the past five years average rates charged by ICO has risen little. The main increase has been since 1977, moving from 6.5 per cent to 8 per cent.

With high interest rates all round, ICO is faced with a difficult task because it effectively has to rely on borrowing short to lend long — which no banker likes even if the State stands behind. Officials within ICO believe that its average rates should be raised to 11 per cent. In this way borrowers would be educated in the need for a market rate — or put another way, that subsidies should not come through soft interest rates but through some other mechanism, preferably direct subsidies approved by Parliament.

A good recent example here was the issue of naval credits. It was proposed to the Government that shipyard purchases should be funded at 11 per cent. At this rate it was felt fair to ask the commercial and industrial banks to participate. The purchasers said, however, that at this rate it was impossible to buy. The commercial and industrial banks then said that if the rate were to be lowered they would not participate in any funding operation. What happened? The rate was fixed at 8 per cent and the funding was left to the ICO, which will now have to produce some Pta 40bn for this sector.

Attractive

Therefore, to be assured of obtaining its share of market funds the ICO has to offer attractive rates of fixed interest benefits which add between 2 and 3 points to the return offered as against normal fixed interest stock.

The same privileged fiscal treatment applies to public debt issues and to varying degrees with entities like RENFE (the

State railways), the utilities and local corporations. While this privileged treatment means that subscription is assured (the heavy subscription of a RENFE and a Construction Bank issue last autumn were proof of this), it nevertheless makes it harder in the future to liberalise. The authorities argue it is better first to generate a market and afterwards liberalise.

Only when the market evolves do the authorities believe a secondary market can take root. At present this secondary market is minimal. Much hope has been placed in the advent of the foreign banks but these still feel bound by restrictions and a certain caution. Discounting commercial paper has yet to become a specialised business.

The main novelty has been the introduction of acceptances by the foreign banks on the stock markets. They have been able to do this by exploiting loopholes in existing legislation, which permits the banks to offer competitive discounts (around 13 per cent) because they avoid turnover tax and regulations on compulsory deposits which apply on other transactions. The authorities have encouraged this activity even though it met with opposition from the more traditional Spanish banks like Banesto.

Six months ago the authorities started a campaign to reduce interest rates, setting as an objective a cut of two points. They argued that banks could afford to trim their margins. This provoked an outcry among the banking community and a mass of statistics was produced both for and against the idea that margins were too big. This polemic has been dropped for the moment, especially as Spanish interest rates are now almost in line with those abroad. But what the polemic underlined once again was the difficulty of banks to operate as if there were a market economy when some 20 per cent of deposits are tied up in controlled operations with a return of under 7 per cent. They must seek to recoup this cost in higher rates on the remainder of their funds. This vicious circle is going to be hard to break.

R.G.

Striking development of operations abroad

IN THE past two years one of the most striking developments in Spanish banking has been the big expansion in operations abroad. Two Spanish banks — Banco Ext, the official export credit bank, and Central, Spain's second most important commercial bank — have lately purchased subsidiaries in New York. In other American ventures, the Banco March, a medium-sized bank, bought a minority share in the Suffolk County Bank in Virginia this year, and the Banco Internacional de Comercio, a small bank with a dynamic international department, invested in Miami last November, buying a 24 per cent participation in a local bank with the rest purchased by clients of the bank and members of the board of directors.

Indeed, judging by the number of Spanish banks that are now opening branches in Miami, this centre is fast becoming Zurich for the Spanish banking community, both to obtain dollar deposits and to finance the growing business of clients in Central and South America. Santander, Spain's fifth largest bank and the one with the biggest international network, has just been authorised to open the first non-U.S. edge bank in the area. This is a category of bank that can operate with offshore deposits but cannot obtain local ones. On top of this Santander and Central both have Puerto Rico-based banks. In the case of Central's offshoot — the Banco de las Reservas — this is one of the biggest banks in Puerto Rico.

Alongside these developments there has been an expansion in Latin America probably even greater than in North America — though this has received less publicity. Meanwhile, the tendency in Europe is towards consolidation.

Finally, Banco Urquijo, Spain's leading industrial bank and one with a long tradition in overseas business, is again breaking new ground. Urquijo was the first Spanish bank to open a subsidiary in New York four years ago with a team capable of operating directly on the New York financial market (something the other Spanish banks still do not do). It also has a branch in Abu Dhabi from where Arab funds are detained to finance clients in other parts of the world. This year Urquijo opened a branch in Singapore, the first opened by a Spanish bank in the Far East.

Profits generated from foreign operations vary considerably. In 1979 the average proportion in terms of overall bank profits

was 15 to 20 per cent, but in the case of Banco Popular, one of Spain's leading banks, was slightly less at 14.8 per cent. At least three Spanish banks recorded above 20 per cent (Vizcaya, Exterior and Inter nacional de Comercio). Urquijo was probably top of the list, with foreign earnings representing 40 per cent of its total earnings.

Another difference is in the emphasis placed on activities. Urquijo, for example, was the leader in foreign currency loans in 1979; Vizcaya, also a Basque bank, the leader in syndicated loans. In addition, while there is an important element of prestige involved throughout in the foreign operations of Spanish banks, for a few, prestige counts for more than economic considerations.

Conservative

Banesto, Spain's biggest bank, which pursues an extremely conservative policy in its foreign operations, concentrates most on credits for exports and imports — a highly profitable line.

San Sarda, a small Catalan bank, has concentrated on syndicated loans, which have proved much more prestigious than profitable. Furthermore, while all Spanish banks naturally go where Spanish foreign investment and trade is important, the situation of the Banco Exterior, in which the State has a majority shareholding, is exceptional.

Under existing regulations all private banks have to set aside a percentage of their deposits for the so-called "privileged circuits" (the state-directed investments in the form of loans offered at well below market rates of interest). Out of these funds 3 per cent is used to finance exports. But all funds drawn from the Banco Exterior — 30 per cent of its total deposits — are used for this purpose.

In addition, the bank receives all the credits allocated for exports by the Instituto de Crédito Oficial (ICO). This gives it an edge over all other banks in so far as export credits are concerned. It also means that the bank is in a position to offer lines of credit abroad at extremely attractive rates of interest, usually at 8 per cent or less, and for periods of up to 10 years. This has the effect of giving Spanish trade an added competitive edge, and EEC members have pointed out that this State intervention in raising export credit may not continue once Spain fully adjusts to a market economy and joins the European Community.

In historical perspective, a

turning point for the banks was the stabilisation plan in 1959 which switched Spain from an autarchic to a liberal economic system. Before then only two banks — Bilbao and Exterior — had branches in the main financial centres of Europe. Indeed Banco Bilbao, true to its Basque origins, opened branches in Paris and London before it opened one in Madrid. However, the real expansion of the banks abroad was initially linked to Spain's industrialisation in the 60s and the gradual liberalisation of Spanish trade.

Then, to accompany the massive emigration of Spaniards to work abroad a few banks, like the Banco Popular, began to open branches in European countries where there was a large Spanish emigrant community — particularly, for instance, in France, Germany and Switzerland — both to attract funds and to serve the emigrant community's remittances to Spain. In addition, three Spanish banks — Banesto, Bilbao and Banco Popular — had Andorra-based banks to cater for the growing number of Spanish tourists going there.

These activities made Europe the most important area for Spanish banks' foreign operations in the 60s, and once Spain joins the EEC in three to four years' time there may again be renewed interest. Meanwhile, however, from the late 60s and onwards throughout the 70s Latin America has clearly replaced Europe in importance.

Some of the reasons for this are traditional, such as the advantages of sharing the same language, culture and attitudes. But other considerations are economic: the existence of large Spanish communities with important industrial investments in the area; the relaxed regulations on taxation and the repatriation of profits; and the growing opportunities for Spanish companies in the area to pass on the kind of intermediate labour-intensive technology that Spain has, and Latin American countries seek, but which would not be easy to sell to the industrialised countries.

Indeed, those who thought that Latin America would have little to offer a Spain moving into a democracy have been proved wrong, at least in so far as banking business and private Spanish investment abroad is concerned. Bankers, when asked, say that the best medium to long-term prospects are in the southern cone countries (Chile, Argentina), and Brazil, all of which are governed by military dictatorships.

Banco Santander, which has eight subsidiary banks in Latin America, including Chile,

Guatemala and the Dominican Republic, had its subsidiary nationalised in Argentina during the second government of the late Juan Domingo Peron but this was returned when the military came to power in 1976. Banco Exterior has just received authorisation to open a bank in Buenos Aires, and together with Santander and Banco Hispano-Americano (which has an important cross-ownership with Urquijo), it is negotiating the purchase of another subsidiary in Brazil.

Investment

Summarising the situation, in 1978 68 per cent of the total direct private Spanish investment abroad went to Latin America and out of the total the banks' share was 27 per cent. In 1979 this rose to 44 per cent, nearly all of it used to finance industrial investments in Latin America.

The decision to move into Puerto Rico in the mid-70s, and then to move on to Miami and New York is in fact principally explained in terms of the growing business in the Latin American continent. Moving into Puerto Rico enabled Spanish banks to have a toe in the U.S. market, and to establish new contacts.

In this context the move into Miami reflects a greater confidence. Like Puerto Rico, Miami is bilingual. It also has the best communications with Latin America (no capital in South America is so well connected). It is the centre for capital inflows from North America. South America and Mexico, houses the headquarters of roughly 80 per cent of the U.S. multinationals that do business in Latin America. It has the added advantage of being in the U.S.: in some Latin American countries like Mexico, foreign banks are not allowed to purchase subsidiaries.

Neither the Miami nor the New York move would have been possible, however, but for two factors. The first was that in 1977 Spain's balance of payments swung from deficit to surplus, an event which together with a sharp rise in foreign investment in Spain led to a more relaxed attitude towards Spanish investment abroad. Secondly, the principle of reciprocity was approved early last year when the Spanish Government allowed ten foreign banks (four of them American) to open branches in Spain. This influenced the U.S. decision to allow Spanish banks to purchase the subsidiaries in Miami and New York.

Jane Monahan

SPANISH BANKING AND FINANCE V

Problems of nursing
the weak

HAVING LAIN dormant for almost a year the theme of banks in difficulties has once again come to the fore. There has been no fresh major bank collapse but the fate of a number of small and at least one medium-sized bank has become the constant talk of bankers among themselves. The accumulated strains of having to cope with higher overheads and three years of domestic recession, coupled with demands by the Bank of Spain for greater clarity in the presentation of accounts, are bringing to the surface the latent vulnerability of a good 20 of Spain's 108 commercial and industrial banks.

The main problem therefore is how to deal with these vulnerable banks without damaging confidence in the banking system as a whole. So far the system has shown considerable resilience in absorbing the shocks created by the bankruptcy of the Banco de Navarra in 1978 and the collapse of four other banks that have been taken into the specially formed Corporation Bancaria—the so-called "bank hospital" financed 50/50 by the banks and the Bank of Spain. However, the shake-up in the system caused by the recession and tighter controls has been slower to materialise than expected and it was only last autumn that the authorities began to realise that more extensive provision had to be made for the difficulties ahead.

Reluctance

It seems generally accepted that a bank in difficulties should not be allowed to go under. The sole exception is in the case of large-scale fraud and illegality. Even so, there is a general reluctance to let them happen. It may appeal to some (though few) who want to see a free market approach prevail. But weighing against this is the very substantial loss of public confidence that could ensue, even though depositors' funds are guaranteed. Secondly, although a good many of the smaller, and some medium-sized banks, are controlled by a clearly identifiable group of shareholders—

family or close business associates—there are also small shareholders who can claim to be victims of mismanagement and who risk losing everything.

Thus with the principle of saving the bank uppermost in the banking community's mind, attention has focused on the method of salvage. Until now there have been four mechanisms employed. The first has been for the Bank of Spain to interest one of the banks in taking over control of the ailing institution. This obviously is the most satisfactory solution for the system as a whole. It happened in the case of the Catalana group with Banco Industrial de Mediterraneo, and Bankunion with Banco de Gredos. Such a move has usually been accompanied by discreet but substantial Bank of Spain revolving credits at below market rates.

A second method has been for the Bank of Spain to negotiate on a sort of gentleman's agreement basis for management changes to take place, usually with the appointment of either new board members or individual new appointees who enjoy the confidence of the Bank of Spain. This has occurred in the case of Bankunion, Lopez Quesada and latterly Banco de Asturias.

Quite apart from this there have been several instances of the Bank of Spain pumping funds into banks on the understanding that certain changes are made in lending policy and portfolio investment. The extent to which the Bank of Spain has discreetly helped banks is not known, but it is considered by the banking community to be substantial. The common feature of all these three mechanisms is that the vulnerable bank is helped, with the minimum of publicity and on the basis that it has a basically sound future—either associated with a larger institution or on its own.

The fourth method, absorption into the "bank hospital," on the other hand openly admits the need for drastic surgery, and is nothing other than a line

of last resort. The Corporation Bancaria (CB) was born out of necessity in the spring of 1978. Under Spanish law, although depositors were guaranteed by a special fund from November 1977, action to save a bank is only possible once it has filed a petition for temporary receivership. But any hint of such a move would inevitably affect customer confidence and prejudice any attempt at recovery.

Occasions

To bridge this gap the CB was created with a Pta 500,000 capital. Since its creation it has acted on four separate occasions—moving in its own staff, protecting depositors and employees and guaranteeing all obligations "validly contracted." The CB has never bought an outright majority of shares, merely those of the controlling group for a nominal peseta. Thus its ownership of the four banks is as follows: Cantabrico (60 per cent); Granada (51 per cent); Valladolid (70 per cent); Meridional (80 per cent); Crédito Industrial (63 per cent).

The aim of the CB has been not just to nurse these "patients," but to restore them to health—in other words, by careful management, to remove debts and return them to profitability so that they can be sold off. The last bank to be absorbed in this was Granada in January 1979.

So far the CB has succeeded in selling off one bank in its care—a subsidiary of Granada, Banco de Crédito Comercial. In January Banco de Vizcaya, one of the big seven banks, agreed to purchase this subsidiary—rather the 65 per cent stake held by Granada—for around \$19.6m. This was regarded as a major success for the CB. However, it also happened to be the most viable unit inside the CB.

It is going to be far harder for the CB to sell off other banks for a mixture of legal and financial reasons. For instance, there are already eight legal actions underway in connection

with the other banks. Additionally there are substantial losses to absorb, plus large Bank of Spain special loans which need to be paid off or renegotiated.

Given this situation, the banking community has begun to examine how the CB should (a) cope with its existing banks, and (b) come to terms with a new potential "patient." In either case more funds are needed. The idea was mooted of raising substantially the CB's capital, but this was sharply resisted by most banks. They argued they could not persuade shareholders to underwrite such a move when a good part would be devoted to writing off losses and settling debts incurred by institutions over which they had no control. The banks also rejected the idea of the Bank of Spain contributing to the capital increase, since this would appear too much like nationalisation. The idea was finally killed because it threatened to make the CB too large an entity.

This has therefore led both the authorities and the banking community to consider a system similar to that used in the U.S. Under this, the deposits guarantee fund will be broadened both in its scope and its content.

Instead of the fund consisting of a once-off quota as at present, banks will be asked to contribute annually on the basis of one peseta per 1,000 of their deposits. The funds generated in this way will be used both to aid the banks in the CB and those potentially in need but at present outside the CB. They will be made available on a discretionary basis, decided by the authorities, who would be able to strip down assets and sell them off to third parties or to write down capital.

The CB is confident that if this system is adopted, then the banks it currently administers could be "out of hospital" within a year. It also provides a more solid guarantee to the system against the failure of banks currently in difficulties.

R.G.

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Enlivening foreign presence

BEFORE THE end of the year there should be 20 foreign banks operating in Spain. This time last year there were only four, who had all for various historical reasons been in the country for some time.

The admission of foreign banks to Spain is an important symbol of the Government's desire both to stimulate and liberalise the banking system. The fact that the foreign banks have been selectively admitted and their operations hedged round with constraints cannot be ignored. Yet these restrictions do not detract from the importance of the event.

The Government has moved cautiously, fully aware of the sensitivities of the more conservative elements within the Spanish banks. Yet it has refrained from openly trying to

play the foreign banks off against the local ones, as was once feared.

The decree admitting foreign banks was approved in June 1978, but it took a further seven months for the authorities to work out which to admit, and on what terms. Efforts to keep initial entry down to four were overruled. But the Government felt obliged to hold down the initial number of entrants to 15 out of 19 applicants, and phase them in. Thus the first ten banks were allowed to begin operations as in March last year; the remaining five begin March this year.

The first batch comprised four from the U.S. (Chase, Citibank, Manufacturers Hanover Trust, Morgan Guaranty), two from the UK (Barclays, NatWest), two from France

(BNP and Paribas) and two from W. Germany (Dresdner and Deutsche Bank). Those in the second batch were Continental Illinois and Chemical Bank (U.S.), Algemeine Bank (Netherlands), Banque de l'Indochine (France) and Comptoir d'Escompte (Germany).

Subsequently the Government agreed to admit Banco do Brasil. This bank had had its original application stalled on the grounds of its refusal to accept the idea of reciprocity. However, when Premier Adolfo Suarez visited Brazil last August agreement on the admission of the bank was among the outcomes. Of all the new admissions it was the sole one to be overtly political. In the case of the others the authorities basically admitted those which either had strong historic ties with Spain or had been active in recent business and represent major international institutions.

All the 10 foreign banks came in under the terms of establishing branch operations, which obliged them to bring in Pta 750,000 as security. By contrast, any bank wanting to establish a subsidiary had to put up Pta 1.5bn to cover capital and reserves, the minimum for a local bank. No bank did this—although the Bank of America took advantage of the decree which permitted the acquisition by foreign banks of full control of Spanish banks in which they already had a stake exceeding 25 per cent. At present there are 15 foreign banks operating, although the main banking body, the Consejo Superior Bancario, classifies Bank of America as a Spanish local bank.

Banks operating through subsidiaries can open as many branches as they wish, but those opting for branch operations are limited to three. This is not regarded as a real limitation since the principal interest is not in retail banking.

Limitation

The main limitation is on peseta dealings. This activity cannot exceed 40 per cent of a foreign bank's assets inside Spain. Such assets are defined as Government securities and that proportion of deposits which banks are obliged to place with the Bank of Spain. This restriction was imposed, on the insistence of the Spanish banking community, to protect possible competition in attracting peseta deposits. So far two of the newly admitted banks have decided to increase their security to allow greater scope in this respect—Deutsche Bank and BNP. The most significant operator has been BNP and its security is now Pta 1.3bn.

The new banks began to show their hand in May last year and by July all were operational in

one form or another. In terms of figures their impact has been, as expected, very slight. Foreign banks now provide 1 per cent of total credit against 0.7 per cent the previous year. However, the amount of credit provided by these 10 banks doubled Pta 91bn during the year. Whereas two-thirds of this lending used to be in foreign currency, the proportion now is just under 60 per cent.

The foreign banks have been active in discounting but as a result of restrictions being placed on their operations have been unable to do the kind of business in guarantees they had hoped. This situation, and disputes over the application of turnover tax to loans, have been sore points during the year.

Blocking

In general the foreign banks have kept a low profile and adopted a "wait-and-see" policy. It has been important for them to discern the extent to which the banking community really accepted their presence or was prepared to continue playing a blocking game. Certain leading Spanish banks have continued to behave as though the foreign banks had not arrived—or that they could be shown how things were done.

This has been the case over the introduction of an acceptance market on the bourses pioneered by Barclays and Morgan. Agreement was reached with the Madrid Bourse by the foreign banks on taking acceptances, without prior contact with the Spanish banks. Banesto, reportedly angry at this conduct, did its best to try and wreck the infant market. However, the foreign banks—more of which are expected to join in offering acceptances—were happy to find themselves being supported by the Economy Minister, Sr. Jose Luis Leal.

The wariness of the two groups has also been evident in the question of admitting foreign banks to the Spanish Bankers' Association. The Prime Minister is reported to have told at least two visiting heads of international banks that he preferred to see the foreign banks kept separate. In this way, he said, they would be able to set more of an example and would not fall into the same bad habits as their Spanish colleagues. However, it now seems that the foreign banks will join the Association—but the extent of their rights is not yet clear.

It is too soon to judge the impact of the foreigners. Certainly their presence has helped remind Spanish bankers that sooner or later the system must liberalise. Their presence has begun to create a greater sense of competition, and a keener awareness of the need for more efficient management.

R.G.

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SPANISH BANKING AND FINANCE VI

Foreign buying helps shares

SUPERFICIALLY the Spanish stock market seems to be resisting the economic crisis. The volume of trading in 1979 went up 25 per cent, and in terms of the number of companies listed on the market Spain is said to rank third in Europe.

A closer look, however, reveals these figures as window-dressing. Activity on the three exchanges in Madrid, Barcelona and Bilbao (which respectively account for 70 per cent, 14 per cent and 10 per cent of business conducted) has been depressed since share values started to plummet in 1974. The bourses have reflected in more exaggerated form the Spanish economic situation of high inflation and unemployment and deep recession. In this sense 1979 was no exception; prices showed extreme sensitivity to external factors, with trends dictated by politics rather than by balance sheets.

The general index declined by 16.4 points last year, and according to International Capital, a Geneva-based publication, share values dropped more during the past decade on the Spanish bourses than on any of the world's 17 other leading stock exchanges, with an overall decline in the index of 49 points compared with a rise in the cost of living index over the same period of 275 points.

In these circumstances, with public confidence badly shaken, high rates of inflation and low returns on dividends, the stock market no longer has the attraction for investors that it had in the early '70s when a boom in share values resulted in 3m Spaniards owning shares. These small urban investors now find it more profitable to deposit their savings with banks or to gamble with lotteries, while the rural population remains circumspect.

Symptomatic of the crisis, total capitalisation on the exchanges declined by Ptas 95.4bn last year. Even a major state-backed utility like the Telefonica (National Tele-

phone Company), which financed most of its expansion during the last years of General Franco by issuing shares which did not bring the profits thousands of Spaniards who bought them had hoped for, can no longer rely on this as a key source of raising funds. Others, like the large paper corporations, withdrew from the stock market long ago.

That said, the slump has not affected all sectors equally. While commercial banks and the electricity companies, (Hidrovia, Fecsa, Fenosa, Union Electrica) maintained high ratings in 1979, the prices of industries listed under the metallurgical sector dropped 40 points.

It is also perhaps an indication of the exaggerated pessimism of Spain's traditional investors (private banks and financial institutions) that foreign investors are now showing more confidence in the bourse and in the ability of the administration to cope with the present crisis. Foreign activity was chiefly responsible for the record increases on the Madrid index last March when, for the first time in its history, a five-point rise was seen in two sessions in a row in the two days after the general election results that confirmed the Union de Centro Democrático Party in power for a further four years.

In all, foreign investors raised Ptas 5.9bn in new money on the stock market in 1979, and were responsible for more than one-third of total subscriptions during the first quarter.

Now foreign activity is again at the centre of attention. To the surprise of some, the limitations currently imposed on foreign banking operations in pesetas, three foreign banks—Morgan, Barclays and Deutsche—accompanying by one small national bank, Indubank, issued 150 acceptances on the Madrid

MADRID EXCHANGE NEW ISSUES (Pts. bn.)

	Public Issues	%	Bonds	%	Shares	%	Total
1975	16.0	6.8	116.1	49	102.4	42	234.5
1976	20.0	6.7	127.3	48	140.6	47	287.9
1977	46.0	15.8	146.0	50	93.3	33	285.3
1978	77.3	20.3	140.6	37	162.2	42	380.1
1979	140.8	33.2	153.2	36	130.1	30	424.1

Source: Madrid Stock Market

exchange on January 15 at Ptas 1.25m for one year at 13 per cent. Sixty were subscribed on that first day, and soon the Banque Nationale de Paris joined in. However, the development prompted an emergency meeting by the big national banks and on the last day of January, Banesto, Spain's leading bank, broke previous records by issuing 20 acceptances at Ptas 2.5m at 14 per cent for six months.

This led to speculation that Banesto was trying to kill the fledgling market. For the moment, however, the chief novelty of the acceptances trade is that it represents the first sign in several years of competition with the large national banks whose dominant position on the stock market has never seriously been challenged.

In the last analysis this position has a lot to do with the importance of the national banks in the economy as a whole. For instance, though the Government has pledged itself to develop the money market, the banks' position as the chief suppliers of credit for the private sector has continued to be decisive; it accounted for 77 per cent of all the private sector's external financing in 1977. Conversely, the stock market's contribution was 15 per cent and official credit 9.4 per cent.

Indeed the disproportionate role of the banks and of the institutional investors is as apparent at every stage of the

bourse's transactions. Out of new capital admitted to the stock exchange in 1979, just 10 stocks on the Madrid exchange, covering banks, electricity companies and utilities accounted for 62 per cent of total capitalisation, while three industrial sectors—mining and chemicals, textiles, vehicles—accounted for just 6 per cent.

At the other end, in terms of the number of shares and fixed interest securities picked up, the commercial and industrial banks absorbed 55 per cent; the electricity companies 15 per cent. Moreover, a mere 5 per cent of all shares quoted in 1979 were the object of regular trading. This institutionalisation of the bourse, where activity revolves around a few sectors and a few shares, is compounded by other structural limitations.

Tax problems and regulations impede the development of the market. It is generally agreed that one reason why large corporations resist "going public" is to avoid indirect disclosures to the tax authorities on their real economic and financial situation. Meanwhile, existing taxes, on the issue of stock, are a disincentive for medium and small-sized industries seeking a quotation, while tax exemptions are generous for State-backed enterprises.

Secondly, though companies are in principle obliged to provide investors with accurate and regular information on their prospects and situation, this rule is seldom complied with. Conversely, the banks have a clear advantage, having access to inside information on the industries where they have a participation.

Thirdly, one of the most striking features of the Spanish stock exchanges is that there is no developed brokerage system. There are also almost no organisations suited to the interests of the small investor, such as pension funds, unit trusts and insurance companies. Instead, all transactions on the stock market require the intervention of dealers who combine these activities for the banks, for which they may earn up to Ptas 20m a year in commissions. As a result the dealers are highly dependent on the banks, and this lack of independence is endorsed by existing market regulations that limit the number of dealers and, forbid the formation of associations of dealers covering the three stock

markets. Add to this the fact that any order on the buying and selling of a share requires the intervention of the dealer with six different documents, and a delay of up to six months before the transaction is liquidated, and one may begin to understand why many private investors shun the bourse.

Fourthly, the committee that decides on whether or not a company may be granted a quotation, and the overall council of the bourse do not represent all the groups which carry out operations. Nor does the council act as a watchdog. Instead it seems to represent the interests of precisely those people it is designed to supervise.

Unfamiliar

As for the medium and small-sized industries, which are completely unfamiliar with the stock market, these depend increasingly on credit from the banks, at high interest rates, as their main source of outside finance.

Meanwhile the most recent developments related to the stock market are, first, a decree last December which increased the amount of money Spanish-owned unit trusts may invest on foreign stock markets from 10 per cent of their total assets to 20 per cent.

In the long term this partial opening of the door for Spanish investors may provide competition in the Spanish stock market. However, since 1973 no more than about 4 per cent of the assets of these trusts has been invested in foreign exchanges each year, chiefly because Spanish investors are unfamiliar with the regulations of foreign stock markets, and because the decree makes it compulsory for Spanish investors to deposit their shares with banks rather than with stockbrokers or jobbers even in those countries where this practice is common.

The second development is that this month a data bank is going to be installed in the Madrid exchange, which will provide information on share values, the financial situation of companies, capital increases and so on. This is a step in the right direction towards providing public investors with more information.

Jane Monahan

Savings banks and regional links

FOR SPAIN'S savings banks 1979 was a year of mixed fortunes. For the first time in recent years their share of total banking deposits (around 35 per cent) grew at a slower pace than that of the commercial banks, while the package of monetary measures decreed by the Government last April bottled up the process of liberalisation underway since August 1977, siphoning off a considerable portion of their liquidity. But at the same time—and much to their relief—the Socialist bill which sought to bring savings banks under greater local and regional government control was defeated in Parliament.

In recent years the savings banks have been consistently outstripping the commercial banks' growth rates by an average margin of 2 per cent—even though they pay using the lowest interest rates in Europe. Last year the trend was reversed, with the commercial banks increasing their deposits by 19.71 per cent against the savings banks' 18.7 per cent. Admittedly with Ptas 3,530bn (\$52.7bn) in deposits—just over half the funds controlled by Spain's "Big Seven" national banks—the savings banks' position in the system is not substantially altered, but there is no doubt that for the moment their room for manoeuvre has been curtailed.

Increased

The main reason for this is the brake on liberalisation. Under the reforms of August, 1977, the savings banks were brought closer to line with the commercial banks. Their staple market remained the small saver and wage earner but their range of services was increased, allowing them, for example, to discount commercial paper, take part in foreign currency transactions and deal in the interbank market.

But the major change was in the portion of deposits which had to be invested along lines laid down by the State. This was reduced from 60 per cent to 67 per cent, falling by a quarter percentage point a month, so that by last April it stood at 62 per cent, leaving the savings banks with more liquidity than at any other time in their otherwise uneventful history.

The April measures, designed principally to relieve pressure on a tight money supply target by curbing the massive influx of foreign credit and to expand domestic credit, immediately slowed this drop from a quarter to one-tenth of a percentage point. At the same time they established a system of obligatory deposits with the Bank of Spain, remunerated at minimum rates and redeemable by the granting of medium-term credits and the subscription of domestic capital issues. The two measures together drained off some Ptas 90-100bn in the course of nine months.

But for 1977 liberalisation was in many respects a leap

in the dark, and was carried out in the case of the savings banks without extracting any quid pro quo. The savings banks are theoretically non-profit-making institutions which traditionally direct their credit towards first-time home buyers, into personal loans to small savers, credit too small and medium-sized companies, and the construction industry, above all that section of it responsible for public housing.

Since the liberalisation, however, the portion of lending earmarked for housing has dropped markedly, with around Ptas 20bn being drawn away from the construction industry each month last year. Concern has increased that the savings banks, rather than completing their traditional function, are in the present credit squeeze increasingly diverting lending towards the lucrative interbank market, or using funds as a source of ready liquidity for companies connected with leading figures in the savings banks hierarchy. The Board of the Spanish Confederation of Savings Banks (CECA), for example, has eight members who are also on the board of 16 leading private companies.

This concern was illustrated by an embezzlement scandal unearthed in Barcelona last March. Some Ptas 500m had been siphoned off from bogus account books at a national bank branch, to which clients had been lured with the promise of 23 per cent annual interest. The main institution affected was the Caixa, Spain's largest savings bank and the fifth largest financial entity overall, which was taken for Ptas 370m.

From the Caixa's point of view, it was more a question of imprudence than impropriety. But observers were quick to ask what a savings bank was doing putting its money into speculative areas anyway, rather than into the socially useful projects which figure high up on the savings banks' charter, and which for many people give them their attraction.

The incident fuelled the criticism that had led to the Socialists putting forward a bill designed to bring the savings banks under greater local control. The measures would have allowed 50 per cent of board members to be appointed by town or city municipalities, with the rest of the seats distributed among the trade unions, depositors and cultural and neighbourhood associations. As it was, in the municipal election of last April—the first in 46 years—32 of the 82 savings banks grouped in CECA came under substantial control by democratically elected local authorities.

The savings banks' concern was twofold. First, it was always clear that the Left would sweep the board in democratic local elections. As it was, the combined Left and regionalist forces won control of 28 of Spain's 30 major cities.

Under Left-wing and regionalist control, the savings banks feared they would increasingly become local credit banks, obliged to finance projects with a poor or no return.

Secondly, they were suspicious that the Government might favour aspects of this reform as a way of bailing out insolvent town halls. Spain's combined municipal deficit has accumulated to some Ptas 400bn (\$6bn)—that is to say, twice this year's original public spending target, of which the town halls were assigned only 9 per cent.

Control

Regional control over the savings banks is at present limited. They operate in regional federations, and indeed are obliged to invest 75 per cent of their funds inside that region. But this is still only 75 per cent of the 38 per cent they control independently of the State, or 29 per cent of all funds. In practice this has meant the decapitalisation of poor regions in favour of the richer ones, since the obligatory deposits are channelled towards the so-called "privileged circuits" of credit, which largely fund publicly-owned heavy industry or semi-publicly-owned monopolies.

Thus industrialised Catalonia, with little large-scale or publicly-owned industry but a high concentration of savings, and Andalusia, with little industry to speak of and 24m emigrant workers who would see their remittances invested anywhere except in a job inside their own region, both feel justified in complaining.

In September the Caixa bought a 7 per cent stake in Banca Catalana, the flagship of the six-bank Catalana group put together over the last 20 years by the family of Sr. Jordi Pujol, the moderate nationalist leader. Both sides naturally stressed the financial reasons behind this first link-up between a commercial and savings bank in Spain. But the operation nevertheless coincides neatly with two of the strategic aims of Catalan nationalism.

On the one hand the commercial bank tie-up places the Caixa outside the orbit of the Catalan Left. No legal change is involved since both the Caixa and Catalana are private entities and the operation was in any case a one-off job under special Bank of Spain authorisation. But there is little doubt that the Caixa is, in political terms, much more private than it was this time last year. On the other the combined assets of the Caixa and the Catalana group amount to about \$10bn, putting Catalan banking on the same footing as the "Big Seven" national banks. This looks like a first step towards overcoming the traditional weakness of Catalan finance capital, which, if followed up, would give the fortunes of Catalan nationalism a much-needed boost.

David Gardner

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How deadwood was chipped away from Scotland's board industry

Ray Perman reports on the emergence of Caberboard from the collapsed Scottish Timber Products

IN 1977 Scottish Timber Products collapsed in a heap of financial debris. Six months later its plant, under new ownership and with a new name, began manufacturing chipboard again and was profitable from its first month of production. It has been a money spinner ever since and is now on the verge of a \$25m expansion.

How did this transformation come about? The plant was, of course, "rescued" and "rescues" have become just as much a part of the UK industrial scene in the late 1970s and early 1980s as mergers were in the late 1960s.

STP was set up in 1972 by a group of private investors to make chipboard. The owners looked good. The UK market was big and growing and only 30 per cent of the demand could be satisfied by domestic producers. The government was anxious to make full use of the large quantities of timber becoming available in Scotland. The company had enough backing to buy a greenfield site at Cowie, Stirlingshire, to build a large factory with plenty of room for expansion and install some of the biggest and most technologically advanced plant available. It hoped to be the most successful chipboard producer in the UK.

These hopes were never realised and after five years of indifferent performance, STP closed. Part of the initial financing for the £10m plant had been arranged in Deutsche marks and as Britain went through a currency crisis in the mid-1970s the interest payments doubled in sterling terms. Dr.

Bob Stillinger, the man who led the rescue operation, believes this unanticipated burden weakened the management in its approach to a lot of the other problems.

Labour relations were already less than perfect, but knowing that any disruption could mean that the company would not be able to meet its interest payments, encouraged the management to give in to the unions. The plant was grossly overmanned (experience since the collapse has shown it can be run on less than half the number employed by STP). It never reached the productivity levels of which its advanced machinery was capable, the workforce was poorly motivated and when the market faltered in the face of aggressive foreign competition, the company went under.

Receiver

The Cowie plant lay idle for six months while the receiver, the government, unions and the local MP tried to find somebody to buy it. Several negotiations came to nothing and the problem was made harder by the fact that the Irish were also looking for a buyer for a chipboard company in the Republic. Finally it was one of STP's largest creditors, the West German group Bisonwerke Böhre and Gretz, which had supplied the manufacturing machinery, which stepped in and bought the company for £2m.

In 1978 Bison asked Stillinger, the American then doing consultancy work in the U.S. and Canada, to try to save the firm

at Cowie, which had now been renamed Caberboard.

The choice of man turned out to be crucial. With 27 years' experience in the industry, first as an academic, then in technical development and finally management, Stillinger knew particle board manufacture inside out. But just as important was his approach to management. As a man at the summit of his career, he knew what he wanted to do and was stubborn enough to defy unions and owners to do it. Whereas a younger man with an eye on his promotion prospects and his mortgage commitments might have been tempted into compromise, Stillinger stuck obstinately to his point of view time and time again.

He prefers to call this style "firm but fair." Others in the plant describe it more plainly as "tough."

The first test came immediately. Stillinger and his management team (the production, marketing and finance managers had been asked by Bison to stay on) worked out that the plant could be run with 153 people. The unions insisted that the number should be nearer to the old figure of 375. There was a two week strike and Bison began to get nervous that its gamble was not going to pay off at all. Stillinger, however, stuck to his guns and won.

Cuts were not only made on the factory floor. Office staff was cut from 22 to eight, the sales team from ten to five, the number of plant managers and supervisors was cut drastically. "Previously there had been mass confusion as far as supervision was concerned. I am a great believer

in one man having no more than one boss, so we cut out an entire level of supervision," Stillinger explains.

"In the original organisational set up, the man on the sander was not allowed to make the decision when to change the sandpaper, but who is in a better position to know that the man who operates the machine? Now each process operator has more responsibility and has to make decisions—there's no-one else to make them. Making the machine operator believe he is an important chap—and he is—has helped the overall morale of the plant."

Although Stillinger does not admit it, the opportunity of the cut in manning was also used to weed out the "troublemakers." The plant in its STP days was described by one who then knew it as highly political. The new management went through the employment list and blacklisted those it did not want. The criterion, as explained to the unions, was previous work record, but the management found little difficulty in picking the people it wanted: those identified as undesirable also had a history of poor performance and attendance.

The new manning level was so near the minimum needed to run the plant that absences had to be covered by voluntary overtime. It was important, therefore, to cut absenteeism, which had been running at 8.10 per cent under STP. Stillinger's solution was characteristic: he abolished the sickness scheme under which short absences were covered on full pay. Now the first three days away from work are unpaid, unless there is a doctor's certificate; the

absenteeism rate last year was less than one per cent.

The blunt approach to industrial relations also extends to wage negotiations. Stillinger professes not to believe in the protracted haggle whereby the management starts with a ridiculously low offer and the unions with an equally ridiculous claim and the two sides converge over weeks and months.

When Caberboard's first annual pay negotiations came in January 1978, Stillinger offered five per cent—partly because he calculated that it was all the firm could afford and partly because he was under government pressure to abide by the Callaghan pay policy. He described it as his first and final offer, but the shop stewards did not believe him. There was a three-week strike.

Bison was again nervous, he says, but he sat it out. "For the first time in their lives the unions had to come back and accept what was offered to them in the first place."

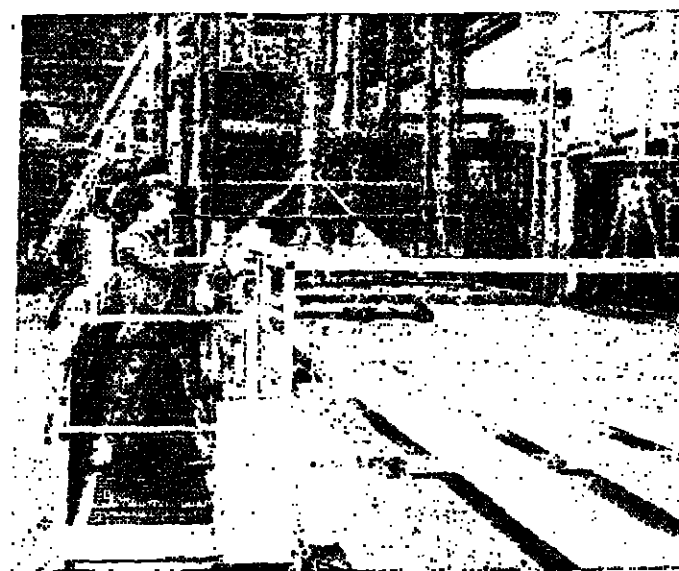
Trust

The principle, Stillinger maintains, is integrity in negotiations. But this year's negotiations showed that it can be bent slightly. An initial offer of 12.5 per cent had to be sweetened to 15 as an inducement to the unions to agree a revision in the productivity scheme. But it was accepted without trouble.

Since the 1979 strike the plant has been dispute free. "I think we are over the hump now," Stillinger says. "We have been restored between the man-



Dr. Bob Stillinger (left) managing director of Caberboard: "I am a great believer in one man having no more than one boss"



agement and the unions. We know that any time they want the unions can shut down the plant; they don't have to prove that any more. But we also have confidence that we have a good workforce that is going to try to make this place go."

The productivity scheme was another innovation in the plant and is worth a second look, since it is unusual and has been extremely successful. It is based on the fact that above a certain minimum production level extra output becomes progressively more profitable, since fixed costs are spread more widely. This relationship is plotted as a curve on a graph which is pinned up in the works canteen. The profit from extra production above the norm is simply divided equally between the workforce and the management, the employees' share being paid as a flatrate to everybody in the plant. Absence, for any cause except industrial injury, means a deduction from the productivity payment which is shared out among those still at work.

In its STP days the plant had averaged 400-500 cubic metres of chipboard a day. Before the productivity scheme was introduced in September 1978, Caberboard made a pre-tax

profit of around £250,000 in its first 11 months of operation and the figure for 1979 is likely to be twice that. The company is on the verge of adding a new production line for a product new to the UK, medium density fibre board, and there are long-term hopes for further expansion.

Stillinger now splits his time between the plant and the U.S. He has been accused by the unions of being an "absentee landlord," but the day-to-day management runs smoothly without him through a three-man team of Ron McDonald, the marketing manager, Klaus Kohler, production manager, and Alastair Harper, finance director. All three discuss the problems of the plant together.

"Under STP we had a wider management, but people did not get on so well," Harper remembers. "There was much less co-operation. Now we get to know everybody else's point of view and what is going on. We have the authority to take decisions and the workforce knows that we can decide things. If we need to get in touch with Bob, we can get him in minutes by phone or telex."

Caberboard made a pre-tax

Big business joins the U.S. art circuit

BEFORE 250 guests at the American Federation of Arts in New York, Chesbrough-Pond's chairman, Ralph Ward, admitted he could have chosen to celebrate the giant company's centenary by recalling the company's good dividend record, and by looking forward to its continued growth and prosperity.

Instead, the centenary was celebrated with a cocktail party and the display of three paintings the company had commissioned for the occasion. Mr. Ward also introduced a 20-minute film that explained the paintings and the relation of their family theme to Chesbrough-Pond's business: cosmetics, health-care products and packaged foods.

Done by a local artist, the representational and rather sentimental works showed families picking strawberries, fishing from a bridge and sitting at a park bench. The film made the company sound almost like a synonym for "family," with its creams and salves and Vaseline.

After this reception for the Press and local celebrities, the show is touring the company's plants in America. Posters of the paintings will be given to employees.

The idea of these public relations extravaganzas was suggested by Chesbrough-Pond's art consultant of six years' standing, Judith Selkowitz. Previously she had

supplied scores, if not hundreds, of paintings and prints to decorate offices and hallways in the company's headquarters in Greenwich, Connecticut.

The growing breed of art consultants is becoming more responsible for the image companies project into the world. The consultants see art not just as an investment—if indeed it is an investment at all, since their clients do not intend to resell the works. A more down-to-earth reason why the consultants shy away from the word "investment" is that they do not want to be held responsible for the buoyant and unpredictable art market.

Companies like Chesbrough-Pond's are willing to pay well for both the advice and the art. Judith Selkowitz charges \$75 an hour for her services, and \$35 an hour for each of her three assistants. As for the cost of the art itself, a number of consultants admit to having individual clients who spend a million dollars a year.

The growing awareness of the potential value of art to business has focused particular attention on those highly esteemed collections already held by corporations. The best-known belongs to Chase Manhattan Bank in New York. Its chairman, David Rockefeller, started the collection in 1959



Robert Dash (left) and Ralph E. Ward, president and chairman of Chesbrough-Pond, with two works commissioned from Dash by the company.

and was able, through his personal interest and influence, to keep the collection going despite initial misgivings within and outside the bank. Today it has been valued at twice the price paid for the nearly 5,000 works now held.

Chase, which is the only company to reveal the monetary value of its collection (currently \$5.4m), benefited from unique circumstances that can mislead other companies into thinking they will derive the same results from their high-minded, though

not necessarily informed, foray into the art market.

Having started the collection so early, the bank saw its paintings rise in value with the general burgeoning of prices in art. Moreover, Rockefeller appointed a high-powered review committee, including museum directors and other notables, to put the collection together. Among the purchases was a mobile by Alexander Calder commissioned for \$10,300 in 1959 which is now valued at \$150,000.

Another example of a highly-regarded collection—also begun in 1959—belongs to Ciba-Geigy pharmaceuticals group. Its works have been lent for public shows; the company has produced catalogues on aspects of the collection, and it even arranged to become a member of the Museum of Modern Art so that employees could see more art at their leisure. Such corporate memberships have since spread to other companies and been a valuable source of contributions to museums.

To provide more information for their own benefit as well as the client's, a number of reputable consultants are in the process of putting together an organisation to be called the Association of Professional Art Advisers. Among other matters, it will provide guidance on forms of payment.

This is a recognised problem area among consultants, since commissions are sometimes collected from both customers and artists, a practice aptly known as "double dealing." Tamara Thomas, a West Coast consultant who is spearheading the Association, considers an hourly fee the safest form of payment, and prefers to have her customers pay artists direct for the

works acquired. "It is hard to believe that business men who require careful contracts in other things allow their art collections to be decided by a friend of the last president's wife," she says of the need for professionalism.

Another leading consultant, Mary Lanier—who set up her own consultancy after curating the Chase collection for a number of years—believes that full disclosure is the best safeguard, whatever form of payment is decided upon.

Ms. Lanier has found that a guiding figure for what corporations find reasonable to spend on art is 0.5 per cent of their building budget, the same proportion that the Government sets aside for art in new projects. "That is usually too

low, but it is a basis for making a budget," she claims, adding that she prefers to tell the client herself what it will cost to acquire the kind of collection he wants, rather than to be on the receiving end of the reverse process.

Even if corporations remain within the \$5,000 limit that Tamara Thomas finds they are currently willing to spend on individual works, they and their consultants may help a new generation of artists to emerge from their garrets. If that does happen, American corporations will have really earned the accolades and appreciation that a good corporate art collection can already provide them in public relations terms.

Frank Lipsius

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THE ARTS

Covent Garden

MacMillan's Gloria

by CLEMENT CRISP

Looking at Gloria again on Saturday afternoon, when MacMillan's new ballet had its second performance, I found my initial impressions about its choreographic and emotional power confirmed. The poem from Vera Brittain's *Testament of Youth*, which is given as a programme note, provides a starting point for our understanding, as for MacMillan's creativity, but it is unwise to seek too literal a meaning for the piece. It is a meditation upon death's harvest in the First World War, with the musical—but certainly not the doctrinal—matter of Poulenc's Gloria providing the direct impulse for the choreography. There are certain inevitable correspondences to be noted, though not stressed, between words and danced action (as at the *suspense* *depressionem nostram*, where movement has the same piercing appeal as the choral statement of the prayer), but it is the choreographic images through which MacMillan unites his score and his theme that catch and hold the imagination.

Andy Klunder's austere, evocative setting places the ballet at the world's edge, and MacMillan makes tremendous emotional and theatrical capital from the sense that his cast of ghostly soldiers and their womenfolk return for a brief span from nothingness. As they re-live earthly joys and earthly suffering, the men are sometimes placed like troops in guard, gazing out over the unfathomable reaches from which they have come. During the masterly duet for Jennifer Penney and Julian Hosking, five men lie like sleepers, or corpses, as a terrible counterpoint to the lyrical line of the pas de deux.

A brief heart-shattering moment comes when, as the cast finally return to their rest, one soldier (I think it is Anthony Dowson) looks back as if to recall for a last time what the world has meant. And here there seems a clue to Gloria's larger implications, not just as a portrait of the immediate

victims of the war, but as a paradigm of war's emotional resonance for its survivors, and for later generations. Yet if Gloria is an example of dance's power to express, and stimulate, feeling, it is no less an example of a choreographer working at full and superlative stretch as a maker of dance itself. The language owes something to *Requiem*; it also shows MacMillan moving forward from the elegant innovations of *La Fin du Jour* to find a darker palette of movement, of exceptional richness in metaphor, which can in one brief section encompass the grief of women mourning over a corpse in a *pietà*-like group, and the comradeship of men in battle.

The joyous outbursts of the score are matched in the happy, sportive writing for the exemplary Wendy Ellis and her three partners (Dowson, Ross MacGibbon, Ashley Page). Wayne Eagling makes a brutal entrance rolling down the incline of the set as if blasted by a shell, and the unease, the anger that mark his suffering are implicit in his movement throughout an ardently written and wonderfully danced role that is the embodiment of Housman's "Life, to be sure, is nothing much to lose; but young men think it is, as we were young."

For Jennifer Penney as the central female figure there cannot be praise enough. I do not think I have seen her dance better. Her beautiful line, her always easy technical command, are here infused with a radiant simplicity and inevitability. In dancing absolutely pure, she conveys exactly the extent of the sorrow at irreparable loss that speaks from Vera Brittain's poem.

Gloria is a daring work, in image and execution. A lesser talent might fail to persuade us of the union possible between score and theme, and of the haunting power of the work of art that could result from such a union. MacMillan triumphantly succeeds.

Coliseum

Ballet Gala

Like children on November 5, gala audiences expect fireworks. If, at Sunday night's charity performance in aid of the Jacqueline du Pré Research Fund, one of the big set-pieces failed to go off—Makova was ill, and her appearance with Anthony Dowson was cancelled—there were still interpretations to light up the sky. Gratifyingly, one of these came from the host of the evening, Festival Ballet, whose artists roared through *Etudes* like a company of fire-crackers, with the conductor Terence Kern and his percussionists goading the dancers and Rissager's jolly score briskly along.

The evening had begun on a somewhat flat note with *Dvorak Variations*, led by Elisabeth Terabust and Patricia Bart. It was the presence of Mats Skoog, a young Swedish recruit to Festival, which most caught the eye. Here, and in *Etudes*, he demonstrated clean, distinguished schooling and fine ballon; there is an elasticity and freedom to his dancing that is very pleasing.

The statutory meat in the sandwich came with the diversification middle to the programme. I do not think that the second act *adage* from Giselle is ideal gala fare, and Manola Assenova's view of the will would clearly benefit from a setting other than black curtains. Michael Denard, étoile of the Opera, is a grand Albrecht, as I have reported from Paris, but he too was a victim of the unhelpful surroundings. Much more to the festive point was MacMillan's *Sideshow*, in which Lesley Collier and Peter Schaufuss rampaged, stole each other's thunder, and hid great technical resource under their foolery. Collier's high-stepping diagonal on point, taken prestissimo; Schaufuss crashing from a double tour into a frustrated

middle on the ground, were example of difficulties delightfully mocked.

Patricia Ruanne and Jay Jolley appeared in the entrée to the third act pas de deux from *Sleeping Beauty*, and then Zizi Jeanmaire and Denis Gano were there to show us the last duet from Petit's *La Chauve Souris*. I wrote about its Monte Carlo premiere last summer, and about the magic of Jeanmaire, and of Gano. On Sunday night the magic was as potent as ever. Of course it is Jeanmaire's ballet, though Gano is magnificent in it; but her wit, beauty, radiant femininity, and those ravishing legs, must steal every heart. She is a star, utterly mistress of her art as her audience, the embodiment of chic and the most intoxicating traditions of the French theatre. She is Zizi, and irresistible. It is more than time that she came back to London.

Impossible to follow such an artist, as Leonid and Valentina Koslov must have been aware. These most recent émigrés from the Bolshoi Ballet might have chosen better than the Don Quixote pas de deux in a coarse, indulgent version for their London debut.

That they are able to perform various technical tricks was clear. That they are artists we must hope to see at some later date, when they are shown in a ballet rather than a spin-dryer.

Tricks and some art combined in the final *Etudes*, in which Eva Evdokimova, Peter Schaufuss and Patricia Bart unleashed prodigies of pirouettes and leaps—a fascinating contrast between the Copenhagen and Paris schooling of the men—and Festival's dancers flung themselves heart and soul into yet another ballet class on their one free day of the week. They deserved all our gratitude and applause.

CLEMENT CRISP

Royal Academy of Arts

Ruskin Spear by ROY STRONG

Ruskin Spear unconsciously fulfils everybody's idea of what an artist ought to look like, at least that is until Hockney updated the image. A large, ebullient, untidy, explosive bundle with an affectionate twinkle in his eye and, judging from the number of pub scenes, a glass perpetually in his hand. In short, if one may use that old-fashioned word, a Bohemian.

One glance at him and one senses a visual hot line taking one back to the rough and tumble life of the Romantic artist as distilled by Murger in his *Scènes de la Vie de Bohème*. What is more to the point, Spear is a very good painter, one whose qualities are far less widely recognised than they should be. How splendid that the Royal Academy has sensibly not lost the thread in the midst of its necessary preoccupation with show business and put on the first retrospective of this distinguished Academician. Hugh Casson strikes exactly the right note in his preface when he tells us that the show will provide "a new and rewarding experience to those who have not previously perhaps considered his work as carefully as it assuredly deserves."

Ruskin Spear includes a pert autobiography which is well worth reading. I wish that it had been longer than the half column it occupies. When he gets out of hand it provides a laugh a line. 1914-13 "Father collected pieces of shrapnel which later discouraged any interest in contemporary sculpture" (farewell to Giacometti!); 1934-35 "the principal, interested in palmaria read my hand, deciding it was promising offered me four days per week"; down to 1980 where he lists his present occupations as "Painting, Breathing, Drinking, and Living with Brenda." Yes, painting first which says everything. There is no gimmick about Spear and his art is as British as the pubs and cafes he so lovingly depicts.

The roots of his style are there for everyone to see. In the parlour, painted when he was twenty-one, in which a man stands by the fire place in a cluttered sitting room, is pure Vuillard. The subject matter of these paintings from the 30s and 40s is post-impressionist, domestic and quiet in their colour range; and still life and fish, a woman ironing, a snow scene, a letter being written, a mother with her child, his palette is subdued, smudgy and the influence of Sickert is omnipresent. There are among them a number of items from the War when he surprisingly did graphics for a beleaguered *Vogue*. A drawing entitled *The Cultural Life of the Country must go on* (Ministry of Information slogan) sums up the era. Here Spear is doing a Rex Whistler, a piece of whimsy that includes an artist in the distance painting away at an easel from the top of which fathers a Union Jack. I wouldn't have thought that he was a natural for *Vogue* but as none

of his work for it is included it is difficult to say. *Haute Couture* in 1934 is a post-war indictment of it all. A row of croans, chiefly dressed with sagging over cosmetics faces peering up at a strutting mannequin in a smart suit and pill-box hat epitomise the London Incorporated Society of Fashion Designers at his apogee before Quant and Carnaby Street killed it all off in the 60s.

But Spear's real world is his beloved Hammersmith with those streets and pubs. He paints ordinary people so very well. He doesn't patronise or caricature them. He sees the bewildered tragedy of the less intelligent whose fate it so often is never to move from the bottom of the heap. They look tired, they are over-weight and shapeless, they are glad to sit down because their feet hurt and they stare out at us blankly with an aura of resignation.

The catalogue is irritatingly uninformative. I assume No. 41 *Catching the Train* is Princess Margaret and the White Hat is Princess Anne, but no one says so. Ruskin Spear is nothing if not a first class painter. It is all

too easy in fact to miss one of the best, his one self portrait in the entrance hall of the Academy, which should be snapped up by the National Portrait Gallery. If he had taken the path of portraiture alone he could have become one of the great establishment portrait painters of the era.

One senses as his portraiture moves towards comment and caricature a deliberate rejection of that role. His best portraits date from the 60s, those of A. P. Herbert, Carol Weight, Robert Darwin and Rodney Burn, are works of real distinction. They are controlled and classic and stand out in sharp contrast to what followed when a stridency of colour and wicked wit entered in. *True Blue* is Mrs. Thatcher in every shade of that colour, her head rearing back, her eyes glazed with boredom, thinking no doubt of a diabolical diary entry on how awful the food was and how bad

the speeches. Few of these late portraits are kind. They seem more concerned with a slant and a comment than with trying to tackle the enigma of the person. This applies even to his vision of John Betjeman, an idyl in which he places the Poet Laureate in a straw boater like a walrus afloat in a boat which he is clearly incapable of rowing.

Robert Darwin always had a stroke of genius in getting the right people in to teach at the Royal College after the last war. That was back in the palm days when the boss could actually fire people. And what a galaxy he brought in and with what spectacular results for the visual arts in this country. Out of Ruskin Spear sprang a generation that was to make British painting of international significance in the 60s. We are still too close to it to understand how very naturally his work could lead on to others. Robert Buhler's perceptive appreciation would have been greatly helped if one or two of Spear's now famous students had expressed in words their debt to this greatly loved painter whose proudest boast must be that his work is truly "Made in Britain."



True Blue, by Ruskin Spear

ICA

Denis Smalley by PAUL DRIVER

With a single-mindedness and crushing rigour shared by few composers, Denis Smalley is prepared to forego the human aspect of performance, having but grudgingly admitted instrumentalists into his exclusively electro-acoustic body of works since 1972. On Sunday evening as the painter *Musar* and concert Smalley (a New Zealander, born 1946) presented a "retrospective" of five major items from his modest but highly self-disciplined output. Their purity of realisation and purpose, their relentless questioning (additionally evidenced by elaborate, combative programme notes) of available technical resources and ideal standards brought to mind more urgently than ever—precisely because such gifts were being lavished—the aesthetic problems of the medium.

Gradual (1974) is a frenzied virtuoso dialogue between clarinet (doubling bass clarinet and trombone—blown with a clarinet mouthpiece) and

a tape part which frequently provokes and mimics but is not in fact significantly derived from it. *Cornucopia* (1973) over-lays live horn sounds with their multiplied equivalents on tape, building up a "dense moving web." Each of these "mixed" pieces (superbly executed by Roger Heaton and James MacDonald respectively, with the composer at the controls) marked a fruitful, quasi-theatrical extension of instrumental technique (paralleling some of Ferneyhough's peripatetic): the variety of sounds was of course phenomenal; with amplification, fingering and adroitness could be audibly utilised—*Gradual* indeed set out explicitly to "refine the junkyard of clarinet sounds." However, both works—and the other three—had a rather too conventional classical shape which pushed against the radically new content as also against the radical concept of musical time introduced into a live per-

formance. Following directly from the sounds of *Gradual* and *Cornucopia*, but now dispensing with the "mixed" format ("The blood can only be squeezed so far out of an instrument") are tape "canvases" *Pentes* (1974), *Oruboros* (1975) and *Darwin* (1976). Surprisingly it was the latter two that came over as the familiar kinds of electronic landscapes; listening to them in the darkened hall evoked a visit to the planetarium. *Pentes* had more to offer: tremendous revivings up and down—the "slopes" of the title—and the gradual disclosure of pretty Northumbrian pipe-sounds out of which the piece has been made. The satisfaction of that gesture, though—and it occurred in other items—was intellectual rather than aural. When a medium has total possibility, when anything can be turned into anything, the results tend infuriatingly to be the opposite of sophisticated.

"Total serialism," with which the development of electronic music went hand in hand, had the same problems. The breakthrough remains to be made in this sphere. At present audiences have no real criteria by which to evaluate what they sit through. More than usually we must rely on the composer's antennae to guide him and us. Only he and his technicians have the measure of the music. As Smalley admits in his note: "I can find little to say which might enlighten a listener—my preoccupations were different from his." Soon maybe, in a bold imaginative leap, somebody will produce an electronic composition that makes meaningful integrations dependent neither on classical music's paradigms nor upon the capacity for *onomatopoeia* and which will resolve the performance-problem too. If his confidence continues to propel him unswervingly, that somebody may yet be Denis Smalley.

Elizabeth Hall

Ruggiero Ricci by RICHARD JOSEPH

Unaccompanied violin recitals are rare events; rather still that on Sunday night at the Elizabeth Hall Ruggiero Ricci programmed none of Bach's solo music for his recital, though he got around to playing some of it for his third encore.

The programme was cleverly divided between edification in the first half (featuring a couple of large-scale 20th-century works by Schumann and Bartók) and entertainment (in the form of party pieces) mainly by violin virtuosity in the second. But the virtues of Ricci's art are such that both qualities were freely mixed. His tone remains consistently silken, with a warm, veiled quality that smoothly avoids the higher harmonics of the instrument except when these are called for. The broad and even bowing, leaning more towards the fingerboard than the bridge, never forces or strains for effect. The ebullient, gutsy playing favoured by the younger generation of virtuosos is never in evidence and, frankly, it is not missed.

Gerard Schumann's *Serenade*, which prefaced the more dramatic Bartók Sonata in the first half, is a collection of nine simply characterised short movements, written in a Romantic idiom style—which is to say that it sounds a bit like Berg. Ricci's performance

was respectful, taking on a specific character in the penultimate movement, a broad *Tranquillo* that began with muted low double trills and gradually took flight up to some high E string harmonics. In the Bartók Ricci suavely avoided the gypsy fiddler approach to the work, though this meant that the rhythmic backbone of the music was softened. His very personal, gentle treatment of the Adagio movement, the extraordinary muted, nervous tone colour of the passages in parallel fifths in the finale compensated for a slightly too loose treatment of the text in the first two movements.

With the exception of a charming, loony *Etude* *Caractéristique* by Edward Elgar—a skittish study in martellato and bounced bowing—the composers Ricci played after the interval were well known violin virtuosos. The quality of musical invention was variable, but the level of prestidigitator rose from work to work. Most enjoyable were the unfurled fullness of Ricci's *Gstring* and low double stopping in Wieniawski's *Caprice* "La Cadenza," the pizzicato melody surrounded by bowed arpeggios in Wilhelm Ernst's *Etude* on "The Last Rose of Summer" and the remarkable fleetness and panache of the left hand pizzicati in Paganini's delightful variations on "God Save the King."

Festival Hall

Brendel/Schumann

Alfred Brendel expounded three of Schumann's major piano works (assuming that the *Kinderstücke* surely qualifies), searching and with intense sobriety on Sunday. Of none of these works did he take a conventional view, for example, in the *Kinderstücke* was reduced to vanishing point, and Brendel's rubato was strictly controlled. These were at most adult thoughts about children, from a safe distance—nothing playful, let alone wistful or winsome. In its own terms it was a moving performance, suggestive of sonorous depths and acutely attentive to the structures of these little pieces. The epilogue, "Der Dichter spricht," was not a matter of tender reflections, but a measured summing-up.

Everywhere there was an effect of hard-edged delineation, partly because Brendel chose to set almost every tune in very sharp relief. He is the last pianist to sacrifice inner parts, of course, but in *Kreisleriana* especially they were set a long way under the melodic line, even when the line itself emerged from brilliant figurations. The first and seventh *Kreisleriana* pieces were prominent cases in point: in the first, in fact, the principal and middle sections were disconcertingly contrasted because their common figurative basis was so

suppressed. Though the work is dedicated to Chopin, Brendel indulged few of its Romantic pianistic effects, and until the last piece he preferred to sustain an almost continuous organ-texture with the pedal: one might have been hearing a transcription. The slowest pieces enjoyed his gentlest playing of the afternoon, broad and gravely introspective.

Carnaval, which came in the middle, was not so stern. There was plenty of fantasy, if in darker hues than usual, and much brilliance—in near, crude terms, "Reconnaissance" was marvellously, glintingly clear. There were hefty surges of vitality; the more flirtatious numbers were inclined to be straight-faced, and the ladies' sketches—"Coquette," "Chiarina," "Estrella"—were solid and virile. Skittish asides, Pierrot's loud grumbles, Arlequin's treble leaps—tended to be incorporated smoothly into the main stream. *Carnaval* can sound like a witty collage, full of surprises and volatiles even when the line itself emerged from brilliant figurations. The first and seventh *Kreisleriana* pieces were prominent cases in point: in the first, in fact, the principal and middle sections were disconcertingly contrasted because their common figurative basis was so

DAVID MURRAY

Festival Hall

Philharmonia

Along the perilous road from pianist to conductor Vladimir Ashkenazy has travelled more swiftly and more proficiently than almost any of his predecessors. On Sunday night he appeared at the Festival Hall with the Philharmonia Orchestra entirely sans piano in a rather strangely concocted programme of Sibelius and Rakhmaninov. There can be few less compatible symphonic pairings in the repertoire than Sibelius' fourth and Rakhmaninov's second; fewer still of symphonies written within three years of each other.

Ashkenazy preceded the fourth with an appropriately vulgar, entirely effective Finlandia, the Philharmonia's brass in its most brazen form; a rousing opening to a concert, but a strange way to prepare for what is the most mysterious of 20th-century symphonies. He has embarked on a cycle of Sibelius for Decca; the final test of his quality will come when he conducts the sixth and seventh, but in the meanwhile the fourth is a stern enough testing ground. It was by and

large a successful performance, of many lingering moments: finely sculpted string lines, precisely chorde brass (the *Parsioli*-like figure in the first movement brought back most eloquently), and above all, patiently observed thematic growth, too patient, perhaps, in the *Lento* where grandly organised one's attention firmly directed toward this and that striking feature. He is the sort of guide who doesn't let one linger upon irrelevances.

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New problems for Germany

EUROPEAN Governments can only welcome President Carter's new anti-inflation package, announced at the end of last week. But for the West Germans it will also have repercussions which may well add to the complexity of managing their own, historically unfamiliar economic difficulties.

The symptoms of these difficulties have multiplied in recent weeks. In contrast with the traditional policy of trying to prevent the evolution of the D-Mark into an international reserve currency, the Government has quite suddenly started trying to encourage capital imports, first by raising official interest rates, second by relaxing the curbs on sales of fixed-interest securities to foreigners, and third by considering a large (possibly DM 10bn) loan direct from members of the Organisation of Oil Producing Countries.

Reversal

What has caused this reversal of policy has been the sharp deterioration of Germany's current account balance of payments. For as long as most people can remember, Germany's main economic problems have been those of success: constant upward pressure on the D-Mark and speculative flows into Frankfurt as a result of low inflation, high productivity, and large and continuous trade surpluses. Productivity growth has declined fairly steadily over the years, to around 3 per cent during 1974-79, and inflation of 5 per cent, though much more satisfactory than the British rate, is also considerably higher than the Germans are comfortable with. But the dramatic change has been in the turn around in the current account of the balance of payments, which registered a deficit of DM 9bn last year—the first such deficit for 15 years—and which is expected to show an even bigger deficit of around DM 20bn this year.

The root cause of this reversal is, of course, last year's steep escalation in the price of oil. After the 1973-74 oil price increase, the Germans surprised everyone, including themselves, by the apparently effortless way in which they managed to finance the additional oil import bill by expanding their exports. This time round things have been much more difficult, since the world economy is considerably less

buoyant and the developing countries have not been able to make so large a contribution to sustaining the volume of world trade.

As in other countries, the oil price increase has had an inflationary impact inside Germany, and the current account deficit has contributed to a relative weakening of the D-Mark, which further emphasises the inflationary impact of rising prices for other forms of imports. At the same time, the weakening of the D-Mark has been compounded by the strength of the dollar, which has led to a consequent outflow on capital account which Karl Otto Poehl, president of the Bundesbank, has forecast could reach over DM 10bn this year.

Given the very substantial size of the Bundesbank's foreign exchange reserves, there is no doubt that Germany could finance such a deficit for a short period. The problem is that the deficit may not be a temporary phenomenon. The prospects of a sluggish world economy for some time to come do not offer propitious circumstances for rapid growth in exports, and while Germany's own slow growth, estimated at around 2 per cent for this year, may make it possible to hold the volume of oil imports at last year's level, there is no guarantee that the price of oil will not continue to rise in real terms, even if it does not do so at the hectic pace which characterised 1979.

Dangers

The question that arises, therefore, is whether the measures which have been announced by the Government from OPEC will be enough by themselves to attract a capital flow which will both finance the current account deficit and stabilise the D-Mark. This question becomes doubly delicate in the light of President Carter's anti-inflation measures, especially if they were to have the effect of further strengthening the dollar and thus reducing the attractions of the D-Mark as an investment currency. The Bundesbank president has warned of the dangers of an international interest rate war. Chancellor Schmidt can certainly have no desire to take part in such a war, but it may not be all that far off for them to solve the present dilemma.

Those who earn their poverty

IN THESE days of slightly open government, there is a chance for at least covert debate of policy issues before they are finally hardened into Budget decisions. One such debate has broken out in the Conservative party over the proposed treatment of low-income families—"Those who earn their poverty," in a telling phrase coined in 1977 by the present Secretary of State for Social Services, Mr. Patrick Jenkin. A group of Conservative backbenchers is campaigning for a full restoration of the real value of child benefits, as a minimum objective. This is an issue of fundamental importance in the restoration of incentives.

Support

Child benefit has in the past been powerfully supported by the Conservatives for the excellent reason that it relieves poverty at the point of greatest need without in any way affecting work incentives. In his speech in 1977, expressing unreserved Conservative support for a full child benefit scheme, Mr. Jenkin repeated that the scheme was "the way to restore the position of families, the best way to ease the poverty trap, the best way to assist the poorest families in work, the best way to reduce the nonsense of people being better off out of work, and the best way of reducing the dependence of families on means-tested benefits." In the previous year, the Conservatives attacked the Labour government savagely for delaying the introduction of child benefit as part of its programme of economic and Ministers have repeated the Conservative commitment much more recently. These arguments are as sound as ever they were.

In 1979 Budget the Government decided not to extend the up-rating of child benefit introduced in April as one of the last acts of the dying Labour administration, implying that 18 months would elapse before the next adjustment. Higher priority was given to improving means-tested benefits, such as the Family Income Supplement. It is of course true that means-tested benefits provide help more economically than universal ones, but it is also unfortunately true that they are bad for incentive. The paradoxical result was a signif-

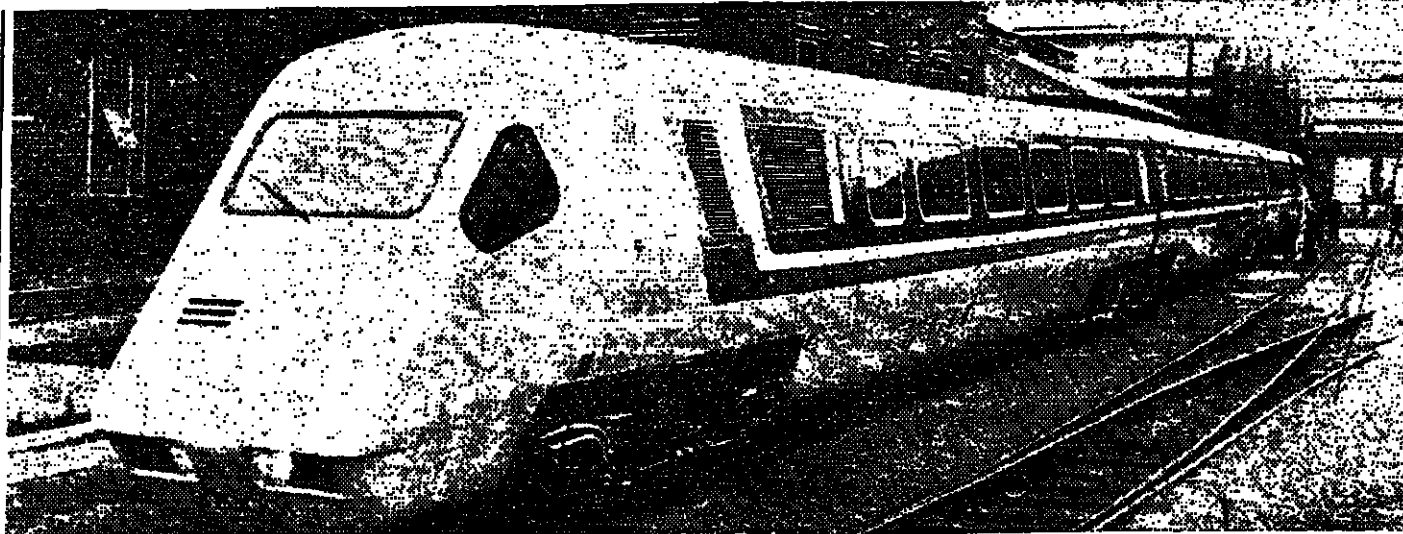
icant widening of the poverty trap—the band in which nearly the whole of any gain in earned income is lost in reduced benefit.

It will no doubt be argued that the painful results of an excessive public sector borrowing requirement last year, in terms of interest rates and profit margins, have re-imposed an emergency like that of 1976; but what was wrong in 1976 is still wrong now.

A financial emergency may delay the Government achievement of its objectives, but it should not, as a general rule, be allowed to destroy the Government's own sense of priorities; and in present circumstances this general rule applies with unusual force. First, the financial dilemma is to some extent transitory. As early as 1981-82 the rapid growth of oil revenues, which should turn Budget-making into a much less painful exercise, will be well established. A restoration of child benefit from November will all more heavily on that prosperous year, from the revenue point of view, than on the present lean one. This reasoning, which has apparently appealed to the Chancellor in considering changes in capital taxation, applies quite generally: the difference between financial-year costs and full-year costs is unusually important.

The financial-year costs are not formidable. The full restoration of April 1979 values would cost less than £300m next year. For comparison, this would be more than covered by partial dilution of the Rooker-Wise adjustment to personal allowances. To exclude that part of price rises due to higher indirect taxes would be logical—otherwise the Government is committed to giving back some 30 per cent of any adjustment in indirect taxes, without in any way affecting marginal incentives or reducing the retail price index. This would save some £500m.

However, in the last resort it is political arguments which will win the day; and in a year of austerity, a real measure of help for the poorest of "those who earn their poverty" would be the best way to show that monetary responsibility need not be heartless. Ministers should heed their own backbenchers.



British Rail's advanced passenger train, due to come into service this summer. But Mr. Diarmuid Downes (right) and Dr. Larry Rotherham of ACARD believe BR is on the wrong track for any hope of exports of APT.



Photographs by Ashley Ashwood and Roger Taylor

The export blind spot in public sector technology

BY DAVID FISHLOCK

THE SIXTH in a series of sharp reports from the Cabinet Office Think Tank, examining cracks in the foundations of British industry, was published yesterday. The subject this time is not so much a crack as the chasm that has opened since World War Two between the purchasing policy of Britain's state-owned domestic services and innovation for export.

Using the Government's Advisory Council for Applied Research and Development (ACARD) as its agent, the Think Tank has at last been able to gather hard evidence to support some long-standing suppositions about the past-war decline of Britain as a trading nation. The ACARD report on technological change last autumn pointed out the challenges Britain is facing from its main trading rivals. ACARD's latest study homes in on a problem of uniquely British creation: the overwhelming influence of the domestic public sector purchases on what British industry is creating and making. Far too much innovation in Britain has no hope of being translated into exports. The lesson Britain had to learn was that it should not ask for something "so idiosyncratic that no one else wants to buy it," said Dr. Alfred Spinks, ACARD's new chairman, yesterday.

ACARD learned, for example, that British Rail, whose brief it is to provide Britain with a rail transport service, has its own factories and workshops employing 37,000 people. Ostensibly their job is care and maintenance of BR's rolling stock. In fact, British Rail Engineering Limited (BREL) is Britain's only supplier of electric locomotives and main-line carriages. Its competitors in private industry—including such famous names as Hawker Siddeley and English Electric—have been squeezed out by the monopoly customer.

The ACARD study says ominously that, although BREL has been known to win export business, "we understand that in general it is not competitive in world markets." Yet no British company in the private

sector can risk investing in competitive manufacturing facilities on anything like BREL's scale since it can be sure there will be no home market. As a result, British consortia tendering for railway projects overseas have sometimes been obliged to seek competitive rolling stock abroad.

The situation is sharpened still more when we consider the advanced passenger train, a truly inventive approach to main-line passenger transport, prototype of which are scheduled to come into service early this summer. The APT was born in BR's own railway technical centre at Derby. Even so, it was launched as a project in the late-1960s with £2m of public cash from the Ministry of Transport because the BR board lacked enough confidence in its scientists to put up its own money.

Frontiers of engineering

After more than a decade of research and development, the APT is close to its debut in passenger service. This all-electric train, designed to spend most of its time at speeds exceeding 140 kilometres per hour, has features considered right at the frontiers of railway engineering. They include a suspension far kinder to the track than those used elsewhere; a means of body tilting that will insulate its passengers from the effects of cornering at speed; and advanced ideas in braking. But who has any confidence that BREL, as the APT's monopoly maker, will seriously attempt to compete in world markets? As ACARD puts it: "We doubt whether the incentives to cut costs and improve productivity in BREL are as strong as they might be given that its major (and almost sole) customer is part of the same organisation and that it is a monopoly supplier to that customer."

ACARD makes a telling comparison between Britain and West Germany, which it visited in the course of research for its report. Britain's research and development for the railways is

now almost wholly confined to the Derby technical centre, acknowledged by ACARD as "second to none" in its expertise. German State Railways has no counterpart, but research and development is done by the privately-owned manufacturing companies such as Krauss Maffei. These companies have the advantage of a steady ordering programme from the railways, compared with BR's highly erratic pattern of ordering. Britain's share of world trade in "railway vehicles" in 1976 was 5 per cent. West Germany's share that year was 15 per cent. Rightly or wrongly, what British Rail buys is not what the rest of the world wants.

BR, the butt of every British comment (and now of the Post Office with its accusations of delays in the mail), is no special case, in ACARD's opinion. It picks out four more: coal-mining machinery, road construction, water supply and treatment, and gas supply and distribution. They differ in some very important respects. Yet all illustrate aspects of the same basic problem. This is the stifling effect a monopoly—monopoly customer—can have on innovation beyond the narrow boundaries of its own domestic service.

ACARD believes that its criticisms cover most if not all of the public sector, which dictates the direction of 40 per cent or more of Britain's research and development. Its reports says pointedly that it did not examine such industries as electricity generation (which makes threats periodically of purchasing abroad if its domestic suppliers fail to come to heel), or the Post Office (which threatens occasionally to manufacture for itself) only because their purchasing policies "have been held up to extensive public scrutiny in recent years."

But it goes for British Gas, taking as an example the torpedo-like "pig" developed as a high-technology inspection tool for its 7,000 miles of high-pressure transmission pipeline across Britain. The "pig" is intelligent enough to travel inside the pipeline at full gas

pressure, transmitting details of any flaws which might initiate a sudden failure.

British Gas spent £9m in great secrecy to bring the pig to the stage of prototype testing, and several million pounds since. Both at its own laboratories near Newcastle-on-Tyne and at Harwell, its main sub-contractor for the novel inspection techniques required, development was carried out in areas kept sealed from the rest of the gas. British Gas is convinced that no one else has a pipeline inspection technology as advanced as its own, capable of fingerprinting a new pipeline and detecting any significant flaw that may appear throughout its lifetime. It has attracted interest from pipeline operators worldwide.

But no decision has been made on how it will be marketed, says ACARD. Perhaps the pig is so closely connected with the efficient operation of a gas distribution system that it would be appropriate for the corporation to provide an inspection service, it says. ACARD acknowledges a natural desire for public corporations to capitalise on the expertise they have accumulated by starting commercial ventures outside their principal activity. Nevertheless, the public sector, having sequestered such a high proportion of the nation's innovative talent, has a duty first to explore the possibility of putting such ventures back into the private sector.

Some public corporations themselves now recognise that the private sector is being deliberately deprived. The Ministry of Defence recognised it last year when awarding the £200m-plus contract for the development of Stingray, its new torpedo system, to GEC-Marconi Space and Defence Systems, instead of with its own Admiralty Underwater Weapons Establishment. The Post Office recognised the imbalance when it came together with its three main private-sector contractors in a new equally-owned company, British Telecommunications Systems, to try to export the System X electronic switching system.

The big question—as Ireland's choice of French and Swedish competitors points up—is whether this consortium can catch up the time lost while the Post Office dithered in the mid-1970s. The Central Electricity Generating Board has tacitly acknowledged the problem for some years, by spending part of its research and development funds with the electrical plant manufacturers through the Power Engineering Research Steering Committee (PERSC). Industry thereby receives £38.5m this year, of a CEBG research budget of about £81.7m.

Of the five public sector activities examined by ACARD, the closest to having rapport with the private sector is water supplies. Research and development is carried out by an industrial research association, the Water Research Centre, with two big laboratories. Since nearly 70 per cent of its funds come from the water authorities it operates, according to ACARD, effectively as their research centre.

Base for exports

"Nevertheless, it is the only organisation that we studied in which private sector interests play a formal part in the machinery for formulating the R and D programme." No such concession is made by the National Coal Board in regard to the research programme of its powerful mining research and development establishment; even though the steady flow of orders the mining machinery makers themselves can expect from the NCB throughout the 1980s gives them a real opportunity of building a base for exports if their designs are also tailored to other people's problems.

ACARD has no doubts that research and development directed towards a commercially viable product should be undertaken "in, or under the control of, the firm that produces it." It said so first in a report on industrial innovation, published a year ago. It believes that the factor of three—R and D for public purchasing: public sector does far too much

research itself. Even so, ACARD is wary of a sudden change which could upset the smooth running of research centres of which it has formed a high opinion, such as the railway technical centre. "The amount of R and D might very well decrease sharply if complete responsibility for funding and execution passed immediately to the private sector." Nor does it offer any mechanism for wholesale change of the present situation. Various mechanisms already exist in a small way—some have been touched upon in this article—and deserve closer study.

Instead, ACARD wants to see each public sector authority develop the most appropriate means for transferring greater responsibility for research to the private sector—as the Ministry of Defence has begun to do.

As a start, it proposes that the shorter-term portions of a public sector research programme should come under some form of joint control from private and public sectors, to give private firms an initial point of entry and influence. The work itself would be spread around much more widely—among contract research companies and universities as well as the manufacturing companies. As for commercial confidentiality, it says the research requirements boards of the Department of Industry have already "faced and overcome similar problems."

ACARD's report ends with a list of 11 departments of government described as public sector purchasing organisations falling within the scope of the report. One is HM Stationery Office, not normally known as a patron of advanced technology although one with a public duty to sell its books. It has not escaped notice that over the 18 months since HMSO first began to publish the very uniform series of six ACARD studies on British industry's technical problems, the price of acquiring the wisdom of the Think Tank has escalated by a factor of three.

* R and D for public purchasing: SO: £2.50.

MEN AND MATTERS

Teeing up for the wrong hole

The hard-nosed investors of the City appear to have developed a soft spot for the Channel Tunnel Investments which have a net asset backing of about 12p, whizzed up 90p to 230p yesterday, ahead of a policy statement to be made by transport minister Norman Fowler later this week. The effect is to capitalise CTI, which has investments of £250,000 and development expenditure of £100,000 on its books, at a spanking £3m.

Those with long memories may recall the days of 1956 when shares in the then Channel Tunnel Company moved up almost overnight from 4d to £2 10s. In the early seventies they touched peaks around £4. Yesterday's hysteria, CTI chairman William Merton tells me, "would be surprising if only it had not happened before. I'm afraid it's a feature of this particular company."

Merton, also chairman of merchant banker Robert Fleming, warns that there is little financial connection between CTI and the current Channel Investments. The company holds a bank of geophysical data relating to the structure of the Channel bed, which it has built up since its foundation in 1880. This may prove of value to future diggers. There is also the matter of compensation "promised" by the Government during the abortive 1973-74 Channel bid, which some claim could be worth around £3.7m.

An interesting sidelight on the company's shareholdings is that British Rail in with a good chance to dig it down tunnel, is sitting on 26 per cent of CTI. Does it know something which the rest of the market can only suspect about the value of CTI's data? Apparently not. British Rail inherited the shares from Southern Railway and has, it seems, never been moved to dispose of them—even at today's tempting prices.

"The only asset they have ever had," insists Don Hunt,



BR's Channel spokesman, "is a hole in the ground."

Corn and chips

Everything's up to date in Creech Lane, where commodity brokers Coley and Harper claim to be the first in their line of business to instal a word and data processor to handle the paperwork emanating from their dealings in the grain futures markets.

Managing director Alan Harper, avid golfer and a dab hand, he says, with a water diviner's dowsing rod, tells me the new machine has freed him and his three colleagues from the daily chore of sweating over the day's dealings with type-writer and calculator. "Every day the settlement prices are fed into the Diamond processor, and out comes our position with the Grain and Feed Trade Association. Settlement of the positions is made either way by cash before 1 pm the next day."

Never having employed a secretary since the firm started six years ago, Harper stresses that this is not a case of the micro-chip putting staff out of

work. It does, however, have certain advantages over clerical help. Installed with all the trimmings for about £12,000—less than the cost of a human helper for two years—the machine cannot yet make coffee. "But it doesn't require a pension, holidays or go off sick."

Painted ladies

Nigel Lawson, financial secretary to the Treasury, has a distinctive method of dealing with potentially troublesome visitors. In the coming days it may prove especially useful to him.

First, Lawson places the visitor at a long table facing him. On the wall behind his head, flanked by two enormous windows, hangs a painting of three naked women—Ernest Procter's Judgment of Paris. Fervently when the sun is shining, the Financial Secretary has the pleasure of watching the awkward or troublesome either squinting into the light, looking straight at him, or having their train of thought derailed by the unusual beauty contest going on in the background.

One of the few instances of Lawson dropping this psychological guard was when Prince Charles called in at the Treasury last month. Lawson generously placed the future king next to, rather than opposite, himself.

Unfilled vacancy

ALL TURKEY is buzzing with anticipation as the final preparations are made for the secret parliamentary poll which will select President Fahri Koruturk's successor on Saturday. One snag, however, is that there are no candidates.

No one has put his name forward so far, simply because no one can be found with the qualities necessary to endure him to both the splintered parliament and the generals who have in the past displayed no compunction about interfering with national policy and its administrators.

Acting as go-between twist the army and parliament is one of the president's most delicate tasks, made all the more difficult nowadays by three-digit inflation, chronic unemployment and the mounting death toll.

Who better in such circumstances and bearing in mind the cynical saw "the highest rank in the Turkish army is the presidency"—than a military man? After all, five of the country's six presidents have been former admirals or generals.

Rolls retreat

Is this the start of a discreet diplomatic withdrawal from the comfortless confines of Tehran? My man on the spot tells me that the British Government-owned Rolls-Royce recently made its less-than-stately way from the Iranian capital to Jeddah, diplomatic capital of Saudi Arabia. After a dusty drive across Iran, the only way the car could cross the head of the Gulf to Kuwait was on the deck of a traditional wooden dhow.

The reason for the retreat is that it is no longer considered appropriate, let alone prudent, for Sir John Graham, Britain's ambassador in Iran, to tour the streets in such ostentatious style. Since the Daimler formerly used by James Craig, our man in Jeddah, has reportedly popped its plugs, a transfer was deemed a good idea.

Now the Rolls is in a workshop in its new home having the dents knocked out of a door which was bashed in during the Gulf crossing. For the time being Craig goes about his business in—horror—an American gas-guzzling Chevrolet.

Hold it . . .

Sign on a Birmingham solicitor's desk: "Smoke if you must, but do not exhale."

Observer



"I didn't want to be a burden, but what fool is my pension nowadays?"

When you've paid into a pension to make yourself self-sufficient in retirement, it is heart-breaking to have to ask for help.

But what else can this gentleman do? He couldn't have foreseen that the pound in his pocket would go on being worth less and less with every year that passes.

People like this deserve our help. People who have stood on their own two feet all their lives. People who have planned and saved for their old age. Inflation is no fault of theirs, yet they suffer for it.

At the DGAA we do all we can to help people like this. They want to stay on in their own homes, so we help with allowances. Only when they can no longer cope do we find them a place in one of our Residential or Nursing Homes.

However we help we do so with tact and sympathy. Because we really do understand. Will you please help us to carry on? With a donation, or a legacy, too, perhaps?

DISTRESSED GENTLEFOLK'S AID ASSOCIATION

Vicarage Gate House, Vicarage Gate, Kensington, London W8 4AQ

"Help them grow old with dignity"

Tobacco industry under pressure

By DAVID CHURCHILL, Consumer Affairs Correspondent

THE SHAPE of the British tobacco industry in the 1980s will be largely determined by two events during the next few days.

Final negotiations between the Department of Health and the tobacco companies about more severe restrictions on cigarette advertising are to be held on Thursday. That is expected to be followed next week, in the Budget, with a hefty increase of tobacco duty.

Together these events threaten to upset the uneasy stability which has reigned in a market worth some £1bn exclusive of duty and VAT in 1979.

No tobacco company is publicly in favour of renewing the price wars of the late 1970s because of the potentially disastrous effects on profits.

But tougher curbs on brand advertising will almost inevitably intensify some companies' determination to use price promotions to capture a larger slice of the fast-growing King Size cigarette market.

The curbs in prospect are the latest product of the strenuous attempts made over the past two decades by the Department of Health, the medical profession, and others to persuade the 15m or so cigarette smokers in the UK to cut down because of the danger to their health.

These pressures prompted the tobacco companies to develop supposedly safer substitutes for tobacco, which were almost totally rejected by the smoking public when launched three years ago.

At the same time as pressures against smoking were building up, British membership in the EEC had two significant repercussions on the tobacco industry.

EEC competition rules led to the break-up of the long-standing agreement between Imperial Tobacco and British American Tobacco which had

kept BAT out of the British market. BAT's entry into that market intensified competition in the late 1970s.

Membership of the EEC also led to a drastic change in the way tobacco duty is levied — which caused smokers to switch from small to King Size cigarettes. The ensuing marketing battle between the big tobacco companies spilled over into the courts when Imperial's highly successful "Spot Cash" instant lottery promotion prompted BAT to complain to the Attorney General that the promotion contravened the criminal and civil proceedings were resolved earlier this month by the Law Lords, who decided that Imperial's lottery was unlawful.

Budget fears

The prospective increase of tobacco duty in the Budget by as much as 10p per packet according to some forecasts will inevitably reduce consumption in a market where demand has already been falling for several years. The 6p per packet increase in last year's Budget — as a result of higher value Added Tax — led to an immediate 10 per cent drop of demand which has still not fully been recovered.

The threat from the Chancellor of the Exchequer is one that has faced the industry since tobacco was first introduced into the UK. In 1804, for example, James I raised tobacco duty from 2d to 6s 10d per pound.

But it is the continued pressure from the anti-smoking lobby that poses the biggest threat to the industry. The issue initially came to public attention in the early 1960s with

the publication of the first of several reports by the Royal College of Physicians about the bad effect on health of smoking. Although no direct causal link between smoking and lung cancer and other bronchial diseases has ever been fully established, the close correlation between the two is sufficiently strong to convince most independent observers.

The result of the anti-smoking campaign — helped by lobby groups such as Action on Smoking and Health — was first felt with the banning of cigarette advertising on television in the late 1960s. Restrictions on tobacco advertising — and the introduction of health warnings on packets — increased gradually throughout the 1970s until the last voluntary agreement was negotiated in 1977. This agreement has just expired and is currently being renegotiated.

When Mrs. Thatcher's Government came to power in May 1979 the tobacco industry hoped that the spirit of free enterprise would rule out any further restrictions on the tobacco industry. These hopes were dashed by Sir George Young, a junior minister at the Department of Health. Sir George is a fervent anti-smoking campaigner who has made no secret of his strong disapproval of cigarette advertising.

His attitude encouraged the Department of Health officials to come forward with a comprehensive set of proposals to limit cigarette advertising to points of sale only, forbidding poster, cinema, and press advertising. The proposals also included a ban on pipe and cigar advertising on television, as well as stronger health warnings on packets and a reduction in general promotional advertising. Sport sponsorship by tobacco companies — espe-



Poster advertisements are also threatened.

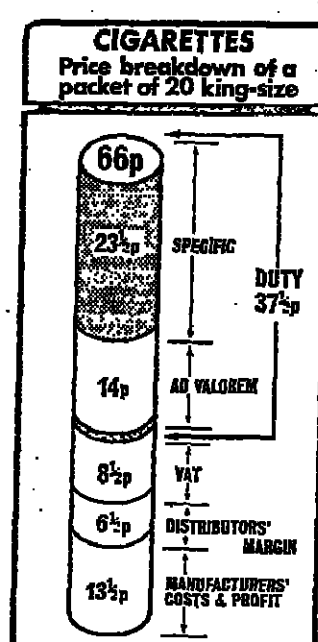
cially on television — is subject to a separate voluntary agreement due for renewal later this year.

It appears that Sir George and his colleagues have been forced to back-track from their initial negotiating stance. The Department of Health has also been hampered by the need to secure a voluntary agreement since other Government ministers are believed to be firmly against statutory controls on cigarette advertising.

At the same time the cigarette industry's traditional allies — the Treasury and the Departments of Trade and Industry — gave their protective support to tobacco companies. This support is based on the significance of the tobacco industry for employment, trade, and the Exchequer. Tobacco duty provides the Customs and Excise (and hence the Treasury)

with some £2.5bn a year in revenue, plus another £300m from VAT. In fact, after VAT and petrol duty, the revenue from tobacco is the third largest source of revenue for the Exchequer. The tobacco industry also provides direct employment for some 38,000 people, is the life blood of the 350,000 small retail outlets which sell cigarettes, and is a major export earner.

In January, at a crucial stage in the negotiations, two tobacco companies — Imperial and Gallaher — decided to release details of a new research study on the link between advertising and tobacco sales. This report supported the tobacco industry's long-held claim that cigarette advertising did not increase the total demand for cigarettes but only caused switches between brands. This is the experience of those European countries



such as Finland and Norway, which have banned cigarette advertising.

Although the claim is still disputed by anti-smoking campaigners such as Sir George Young, the report cut the ground from under the Treasury's feet. If advertising does not increase the total volume of cigarette sales, since duty is levied irrespective of which brands are sold, a ban on advertising would not cause any loss of revenue to the Treasury.

The likeliest outcome of the new agreement on advertising — which could be announced just before or in the Chancellor's budget speech — is for cigar and pipe advertising on television to be banned in addition to cigarette advertisements, and for a generally agreed cut-back of poster, press and cinema advertising of

cigarettes. The health warning on packets may also be toughened.

Estimates of the present level of cigarette advertising suggest a total of about £35m a year, more than half of it accounted for by newspapers and magazines. Any reduction in tobacco advertising would hit hardest the Sunday newspaper colour supplements and outdoor poster sites — although in neither case would a cut-back be disastrous.

The real effect of reduced advertising would be to exacerbate the battle between tobacco companies for market share. Before the switch to the EEC's system of tobacco taxation, between 1976 and 1978, less than one in 10 cigarettes were King Size. This was because British duty was based on the weight of tobacco used. The switch to the EEC system of duty payable on the value of the end product, irrespective of the quantity of tobacco used, made King Size cigarettes relatively better value than small sized ones.

Within a couple of years, King Size cigarettes accounted for more than six of every 10 cigarettes sold. Market estimates suggest that over the next few years that share will rise to at least eight of every 10. Imperial Tobacco was worst hit since the bulk of its brands were small cigarettes. (This had given it some two-thirds of the total cigarette market.) But from only 9 per cent of the King Size market in 1976, Imperial now claims overall market leadership with about 54 per cent, compared with Gallaher's 23 per cent, Rothmans 14 per cent, BAT's 4 per cent, and Philip Morris's 3 per cent.

That success was achieved largely with the aid of substantial advertising. Imperial has no doubt that it would have

been extremely difficult to claw its way back to market dominance without such advertising.

Mr. Andrew Reid, chairman of Imperial Tobacco, argues that "no industry should be forced into a position where its freedom to protect its market share and to improve its profitability is hampered and hog-tied by Government decree."

Now that Imperial has won back its market leadership any new restriction on advertising will harm its competitors — most notably BAT which is still fighting hard to establish a strong brand loyalty for its State Express brand.

Trade estimates suggest that as many as eight of every ten smokers are persuaded to buy particular cigarettes by brand image. Gallaher's hugely successful surrealist campaign for Benson and Hedges gold has made it the number one cigarette brand in the UK. The remaining two smokers out of ten — a much greater proportion than in the past — will buy whatever brand is cheapest.

In fact more severe advertising controls which will prevent companies such as BAT, Rothmans and Philip Morris from increasing their brand share at the expense of Imperial and Gallaher, will most likely lead to a renewed price war. BAT and Philip Morris, which are respectively the world's largest and second largest tobacco companies, are unlikely to be satisfied for too long with the number four and five positions in the British market.

Exports — and corporate diversification — will to a certain extent soften the impact of the anti-smoking lobby and potential price war in the UK. Nevertheless, the industry knows that it must continue to work in a potentially hostile environment.

Letters to the Editor

Britain and Europe

From Dr. G. Hallett

Sir, — As Mr. Malcolm Rutherford (March 14), points out the current Government strategy on EEC contributions headed for a fiasco which will do Britain no good, and Europe a great deal of harm. It is reasonable for Britain to defend its interests hardheadedly, but there must be a clear understanding of what these interests are, and of what goals are feasible, in the short and long run.

There are only two ways in which Mrs. Thatcher's current demands could be met (and in neither case could her timetable be met). One would be a large increase, perhaps a doubling, in the Community Budget, with the increased payments slanted so as to help Britain. All members, including Britain, would object to this expansion, with justice. The other course would be changes in the common agricultural policy so as to reduce its total cost, and so British payments. This would be a matter of years rather than months, but Britain would have many allies. The growing cost of the CAP is causing concern, not least in Germany; the Commission has been making proposals for years, and the enlargement of the Community is going to precipitate fundamental changes. There could even be some common ground with France. If the French want to protect a few thousand hill sheep farmers, it is hard to see that this jeopardises any vital European interest.

The trouble is that Britain was not in the Community when the CAP was framed. The policy devised twenty years ago is reaching the end of the line, however, and new opportunities are already arising for Britain to participate in a new, more realistic policy suitable for wider Europe. The Government talks about reforming the CAP, but its actions do not match its words. In May 1979, it raised no objection to what some observers thought were excessive price rises, in October it vetoed a European Parliament resolution requiring a reduction in agricultural expenditure; it objected to British participation in a badly needed reduction in sugar beet quotas (on the ground that the British climate is well suited to a sun-loving plant like sugar beet); in the lamb dispute, it has taken a stand on the pure doctrine of the CAP rather than working towards a "hill sheep" subsidies etc.) which could take account of national differences.

In view of the high intelligence of Foreign Office officials, and the brilliant Machiavellianism displayed recently at Lancaster House, the incompetence and myopia of Britain's current EEC policy would be puzzling — if it had not been characteristic of British European policy since the War. (Dr.) Graham Hallett, University College, PO Box 96, Cardiff

The company secretary

From Sir Graham Page, MP

Sir, — I suspect that the vice-president of the Society of Company and Commercial Accountants had not read the revised version of clause 75 of

the Companies Bill before he wrote his letter (March 10) about the qualifications of company secretaries. That version was accepted by the Commons on the report stage of the Bill.

The clause still lists membership of the legal profession or of any one of several accounting institutions or of the Institute of Chartered Secretaries and Administrators as qualifying a person to be a company secretary — provided he appears to the directors to have the requisite knowledge and experience to discharge the functions of that office. But the clause now provides that it shall be a qualification that he has held a position or is a member of a body not listed and appears to the directors to be capable of discharging these functions. So subject to the directors being satisfied as to his capabilities, there is little doubt that membership of any one of a number of appropriate institutions or societies will be sufficient qualification. I would have thought that the vice-president of the Society of Company and Commercial Accountants would have rejoiced at that provision.

The clause is wide, as is generally the case when qualifications are made statutory for the first time, but not so wide as to dilute the basic concept that a secretary of a public company must have secretarial qualifications. The Government voted for the first version of the clause on committee and commended the revised version to the House on report.

(Sir) R. Graham Page, House of Commons, SW1.

Cheaper by car

From Mr. E. Dangoor

Sir, — Every motorist knows that even for one person it is cheaper to travel by private car than by the London Tube.

Even now, before the announced increase in costs of £1.10 for a one-way journey of 14 miles by the Tube and 94p in a 20 mpg car.

It is time for London Transport to realise that to increase its income it should reduce fares not raise them.

Why doesn't it unify the fares and do away with all the ticket collectors, controllers and those selling passengers, as is done in Paris and New York?

E. M. Dangoor, 5, Bonels Close, Uxbridge Road, Stanmore, Middlesex.

The reward for productivity

From Mr. D. Wigley, MP

Sir, — We frequently, and rightly, hear much spoken these days about the need to improve productivity in British industry. Presumably, if this is a goal worth attaining, its achievement also merits the appropriate reward. This being so, readers may well ponder the decision recently taken by the Bernard Wardle company to close its Everflex factory at Caernarfon, making 322 persons unemployed in an area of devastatingly grim employment prospects. That very workforce during 1979 increased its productivity by 37 per cent, and pushed up the factory's profit to over £500,000. If every company in Britain showed a similar performance, many of our troubles would be over. The reward they have been given, however, has been the axing of their jobs.

How on earth can industrialists, economists or politicians go

on calling for effort and productivity if their code of ethics results in such a travesty?

Dafydd Wigley, House of Commons, SW1.

Joining the EMS

From Mr. N. Thompson

Sir, — In the past the European Monetary System has been attacked because of its externally determined, self-imposed monetaryism which it would necessitate. It is pleasingly paradoxical, therefore, that Professor Minford (March 14) should see in EMS the possible loss of control of money aggregates and the opportunity for monetary laxity; reasoning no doubt that the buoyancy of sterling would not necessitate deflationary policies to maintain parity with the strong European currencies.

With, however, an annual inflation rate around 19 per cent, wage settlements fluctuating about the 20 per cent mark, unemployment rising, industrial relations fraying at the seams, the edges and an ageing corset bursting at the seams (all the clearing banks have been in the first penalty tranche). Professor Minford should not neglect the need for an external stiffening of monetarist fibre which may be needed in the Thatcher Cabinet, in the dark economic hours to come. After all, it would be politically more acceptable to blame a domestic economic catastrophe on externally imposed monetary constraints than on domestic economic mismanagement.

Noel Thompson, Department of Economic History, Singleton Park, Swansea.

Sorting letters mechanically

From Mr. S. Scammell

Sir, — In reply to your correspondent Mr. Middleton (March 14), two years ago, in a spirit of innocent enquiry, I asked the Post Office how mechanical sorting could be achieved since apparently the machine must read addresses typed or written in various links and also exercise considerable judgment in interpreting bad writing. The answer was that each address would be typed out by an operator on a special machine, and the label then stuck on the envelope, and that to do this would be quicker than to look at the address and throw the letter into a bag.

S. E. Scammell, East Knoyle, Salisbury, Wilt.

The importance of purchasing

From Mr. L. Tune

Sir, — On March 11 you reported an increase of 28.6 per cent in raw materials costs to industry, over the last 12 months. Although these figures are disturbing, they need not be alarming. It must be remembered that purchasing can be attacked as a controllable cost. Some companies, especially the more successful, are realising the importance of purchasing efficiency and the very significant savings that can be made. In the average British company, over 50 per cent of the total cost of running the business concerns purchased materials and services. Typically, a company spending £5m a year on material costs can easily achieve a 1 per cent improve-

Car tax evasion

From Mr. B. Engert

Sir, — Both on grounds of the virtual impossibility of evasion, simplicity in collection, and cost efficiency by minimising the staff needed for operation, the petrol tax beats the vehicle licence tax on every count. In that vehicle fuel is already taxed as it leaves the refinery, any increase in that tax would not require one extra Civil Servant to operate it. Compare that with the monstrous size of the vehicle licensing centre employing thousands and yet operating a system so easily and so widely evaded.

Contrary to what has been so assiduously put about, putting the whole vehicle tax on the fuel is equitable, cheap to collect, and virtually impossible to dodge.

Basil Engert, Engert and Rolfe, Barchester Street, E14.

Civil Service pensions

From Mr. S. Kirkham

Sir, — If Mr. Kendall (March 11), is correct that 8.5 per cent contribution pays for 37 per cent of his index-linked pension, the total cost must be about 15 per cent. Would some accuracy please confirm whether that figure is realistic? If it is then a lot of private companies are paying too much for their unindexed benefits.

As regards France, Mr. Kendall knows that, in the engineering sector at any rate, the scheme is industry-wide and is not funded in consequence. This seems to be the key to providing pensions at moderate cost. Even with an industry-wide scheme, there is risk if the industry as a whole goes into savage decline.

S. Kirkham, 6, Broadway, Wilmslow, Cheshire.

Explaining the cause

From Mr. B. Sulc

Sir, — Now that Mrs. Thatcher has explained Britain's cause in the EEC to viewers of French TV could we hope to see the French Prime Minister or M. Giscard d'Estaing on our TV screens to state France's view, especially on why France is ignoring the EEC Court ruling regarding the import of lamb from Great Britain and on why the British net contribution to the Common Market remains as high as it is.

B. Sulc, 12, Forest Close, Cuddington, Northwich, Cheshire.

GENERAL

UK: Sir Keith Joseph, Industry Secretary, and Dr. David Owen, Shadow energy spokesman, speak at Market Research Society conference on "Research in the 80s," Brighton (to March 21).

Leaders of Civil Service unions meet to discuss pay offer cash limit.

Sir John Methven, Confederation of British Industry director general, speaks at Yorkshire regional CBI dinner, Sheffield.

Lord Boyd-Carpenter speaks at National Federation of Building Trades Employers annual lunch, London.

Prince Philip addresses Manchester branch of British Institute of Management dinner.

Today's Events

Mr. Norman Lamont, Energy Parliamentary Secretary, speaks at Electricity Council marketing conference dinner, Harrogate.

Iron and Steel Trades Confederation executive meets.

National Gallery annual report published.

Variety Club of Great Britain tribute lunch to Mr. Yul Brynner.

Overseas: EEC Foreign Ministers meet in Brussels.

King Juan Carlos visits Denmark.

EEC Development Council meets, Brussels.

PARLIAMENTARY BUSINESS

House of Commons: Social Security Bill, remaining stages.

House of Lords: Reserve Forces Bill (consolidation measure). Consideration of Commons amendments. Consolidated Fund (No. 2) Bill, all stages.

British Aerospace Bill, committee stage. Motion to approve Southern Rhodesia (Constitution of Zimbabwe) (Elections and Appointments) (Amendment) Order 1980.

National Health Service (Invalid Direction) Bill, second reading. Companies Bill, consideration of Commons amendments.

OFFICIAL STATISTICS

Cyclical indicators for the UK economy (February).

COMPANY MEETINGS

Crest Nicholson, Ashley Park Hotel, Walton-on-Thames, Surrey, 12. Essex Water Company, Great Eastern Hotel, Bishopsgate, EC 2. Leda Investment Trust, 44, Bloomsbury Square, WC1N 1L. SCB, Waldorf Hotel, Aldwych, WC 11.30.

COMPANY RESULTS

Final dividends: Richard Clay, Comben Group, Fairclough Construction Group, Inveresk Group, McCleery L'Amie Group, Smith and Nephew Assoc. Companies, George Spencer, Trade Indemnity Ward White Group, Waterford Glass, Watnoughs (Holdings).

Steetley Building Society?

Yes — because the construction industry now relies on us more than ever — though the story doesn't end there.

It's just one aspect of Steetley's world-wide operations network. As one of Britain's top hundred companies, our huge mineral-based chemical and materials supply operation is also vital to many other important industries including ceramics, metals, agriculture, glass, oil, fabrics and plastics.

And since our recent acquisition of Gibbons Dudley — a leading supplier of many types of brick — our contribution is even more important. We already supplied the construction industry with an extensive range of materials — ready mixed concrete, roadstone and aggregates, minerals, sealants and adhesives; but now we offer an even wider service.

STEETLEY
— products for the world's industries

The Steetley Company Limited, Gateford Hill, Worksop, Nottinghamshire S81 8AF, England.

BTR up 43% and makes promising start in 1980

DESPITE industrial disruption which cost the group £4m during 1979, BTR, the plastic mouldings and rubber belting group reports pre-tax profits up 43 per cent from £40.1m to £57.2m on sales 23 per cent higher at £432.6m against £351.1m.

Stated earnings per share are up from an adjusted 24p to 30p and a final dividend of 6p effectively lifts the year's total from 7.3p to 11.5p—not less than a 10p total had been expected. A one-for-three scrip issue is now proposed.

First half profits had risen from 18.3m to £27.4m and the directors were then expecting a satisfactory profit growth at the year-end.

The 1979 results represent the 13th year of improvements in profits the directors say and 1980 has seen a promising start with the values of orders, sales and earnings at higher levels than for the same period last year.

Major external influences on 1979 were inflation, industrial unrest, exchange rates and the non-arrival of a U.S. recession. Of the £17.1m profit improvement, growth and performance accounted for £9.3m, acquisitions £3.7m, inflation £2.2m while exchange fluctuations cost £2.1m.

For the year, in local currencies, Australian profits trebled after further acquisitions, loss eliminations and operating

HIGHLIGHTS

Lex looks at the ways in which the financial markets made a provisional assessment of the anti-inflation measures in the U.S., with movements particularly sharp in the foreign exchange markets where the dollar was particularly strong. On the company front BTR continued to illustrate its impressive growth capabilities, raising pre-tax profits from £40m to £57m and making optimistic noises about the initial months of the year. Meanwhile Barratt's profits are up from £8.2m to £11.5m, among signs of its taking steps to cushion itself against more difficult trading in the future. On the inside pages Stothert and Pitt produced some very poor results, Beaton Clark is down, Pittard closes its books on a slower second half, but Invergordon shows a reasonable increase.

improvements. South African profits increased 62 per cent.

U.S. profits increased 97 per cent with full year and improved contributions from Worcester Controls, Hamilton Kent and Lindsay Wire—all 1978 acquisitions—as well as from the paper group. Europe although suffering UK industrial unrest achieved record results.

The year-end balance sheet shows an increase from £134.9m to £149.3m in shareholders' interest. Net interest charges were more than 12 times covered by available profits.

Capital investment including additional working capital

exceeded £38m. Future prospects and plans are for continuing growth in sales and profits, the directors state.

	1978	1979
Europe sales	286.2	243.7
West'n hemisphere	85.8	85.1
East'n hemisphere	91.9	85.1
Exch. fluctuations	17.3	—
Total sales	481.2	413.9
Europe profit	38.4	30.6
West'n hemisphere	10.4	5.9
East'n hemisphere	9.5	3.9
Exch. fluctuations	2.1	—
Profit before tax	57.2	40.1
Income tax	22.2	15.4
Earnings after tax	35.0	24.7
Minorities	3.1	2.3
Extraord. debits	0.2	0.2

See Lex



Mr. Henri Delaune, deputy chairman of Comex Houlier, answering questions yesterday on the deal in which Houlier Offshore has bought a 50 per cent stake in Comex Diving, a French company. Mr. John Houlier (right) chairman of the new joint enterprise, looks on. Story, page 26.

Invergordon ahead to more than £4m

FOLLOWING the midway rise from £1.33m to £1.35m, pre-tax profits of Invergordon Distillers (Holdings) reached £4.15m for 1979, compared with £2.48m for the previous nine-month period. Turnover amounted to £24.38m, against £14.95m.

In September, the directors reported that steps had been taken to restore margins and it was expected that improvement would be reflected in the second six months.

Stated earnings per 25p share were 19.28p (14.59p for nine months) and the dividend total is lifted to 3p net, against 1.84p in the previous period.

There was a tax charge of £416,000 (£384,000 credit) and net profits were £3.76m, compared with £2.85m.

comment

On an annualised basis, pre-tax profits from Invergordon climbed over 27 per cent after a rise of a tenth in both fittings volume and prices last year. The potential impact on export margins was largely offset by the concentration on European markets where the effects of currency movements have been far less pronounced than, say the U.S. or Japan. The Budget stands as a potential threat to volume growth this year but bottled whisky probably accounts for no more than a third of total sales.

53 companies wound-up

COMPULSORY WINDING-UP orders against 53 companies were made by Mr. Justice Dillon in the High Court yesterday.

They were: Janorvale, Treadwell Investments, T. G. Hawker, Wallanways, PFG (Plasterers), Pentair Services, and K. Yasar Models. St. Louise Properties, Meadowvale Developments, G and O Sprayers, Newcroft Homes, Billstock, C. N. Ridley, and Smithwood Garage.

Geneva Property and Security Co., Hyde Motor Company,

Kesberry Building, Brobourn, Chasparel (Builders), Cheshire Vintages, and Marrose. Striglen, Videgem, V. R. Blake and Son, Greenfields (Wholesale), Baccaron, P. and V. Building Contractors (Southport), and Hadleigh Marketing. Sherwood Coin, Flag Developments, Bowles Bulk Haulage (Cheltenham), Silverfalls, M. P. Graham and Co., and Indosnesia Marketing Consultants and Trading. Espina Enterprises, Wellbrend, Global Musical Marketing, Solocrown, F. G. Jackson (Builders), and B. and B. Signs. Sureplege, Bullzone, A. C. Reed and Son (Run Tix), L. A. Clothing, Euroselect Executive Consultants, and J. K. Tudor House (Holdings). D. D. Pankhurst, Benedict's Hotels, Pennyon Shipping Company, Peabody, Peabody Design Contractors, M. B. Motors, and A. and E. B. Williams.

Stothert £0.93m in the red and omits interim

AS forewarned at the time of the last annual report, Stothert and Pitt, engineers, ran into losses in the 38 weeks to January 12, 1980. The pre-tax deficit amounted to £926,000, compared with profits of £708,000 for the corresponding period and £978,000 for the last full year.

The directors estimate that about £350,000 of the first half loss was directly attributable to the engineering strike. The high value of the pound also contributed to bad trading conditions both at home and overseas.

The directors have decided that the results do not justify an interim dividend, particularly in the light of the continuing steel strike. The question of a final dividend must await results for the full year, they add. Last year's total payment was 11.06p net.

Sales for the 38 weeks fell by 28 per cent to £12.41m, almost entirely as a result of a decrease in crane business, but order intake has improved and the directors believe that actions taken will result in progressive recovery over the next 18 months.

Losses incurred were after depreciation of £220,000 (£188,000) and interest of £207,000 (£168,000). With tax taking effect the £230,000 (£188,000) ordinary debit of £39,000, the attributable deficit emerged at £266,000 (£278,000 profit).

comment

The announcement of a hefty interim loss and a passed

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding div. year	Total last year
Barratt Developments	3.5	May 30	2.9	19.26
Beaton Clark	5.4	May 2	4.5	5.4
BTR	6	May 22	3.87	11.5
James Fisher	2	May 20	0.56	3.5
Invergordon Distillers	2.5	June 2	1.14	1.84
R. Green Props.	0.7	April 26	0.61	1.28
Montagu Boston Inv.	1.63	May 12	0.88	1.05
Relvon PBWS	3.75	May 27	2.82	6
Stothert and Pitt	Nil	—	2.85	11.06

Dividends shown pence per share net except where otherwise stated. † Equivalent after allowing for scrip issue. ‡ On capital increased by rights and/or acquisition issues. § For 9 months.

dividend at Stothert and Pitt came too late to influence the market last night but, presumably, the unchanged price of 100p can expect to take a sharp knock this morning. The yield at the end of last week had been under 15 per cent, after all, which would not have been enough in itself to push any alarm bells in an income fund.

It is true that the group had been warning of a tough start to the current year but if the effects of the engineering dispute might have been foreseen, the downturn in the dominant crane business looks to have been substantially worse than first supposed.

The slackening of crane orders increases the strain on cash resources and probably justifies

the dividend decision but the balance sheet is very strong with book assets of 455p per share and, in the background, Rea Brothers holds a useful stake. These two considerations suggest that the share price is capable of springing back at any time but they should not be allowed to disguise the basic weakness of a major market.

ASSOCIATE DEAL

S. G. Warburg and Company, as an associate of Imperial Continental Gas Association, on March 14 bought on behalf of discretionary investment clients 10,000 capital stock units of £1 of Imperial Continental Gas Association at 731p.

ISSUE NEWS

Plastics specialists R. H. Morley enters market with 163 quote

BY ARNOLD KRANSDORFF

R. H. MORLEY, a new company specialising in the manufacture of plastic bags, is coming to the market via 163 (2) with a capitalisation of £2.25m.

The company is run by Mr. Bob Morley, a co-founder of Alida Packaging, now part of Rockware Group, and two of his former associates, Mr. J. Ellis and Mr. E. Eggleston.

A placing has been arranged by brokers Rowe Rudd and Co. of 375,000 ordinary 10p shares at 90p per share in Morley—representing 15 per cent of the issued capital. Mr. Morley owns 35.7 per cent, Mr. Ellis and Mr. Eggleston 0.4 per cent each, Yeoman as trustees of a discretionary trust, 48.5 per cent and the balance by private clients of Rowe Rudd.

The latest consolidated accounts of the group include three months trading from McGregor and two months trading from Rutland. However, an accountants' report indicates that pre-tax profits would have totalled £244,000 on sales of £2m for the nine months ended December 31, 1979 if the group, as presently constituted, had been in existence since the inception of the businesses.

For the year to end March, 1979, profits would have been £161,000 and £110,000 for the previous 17 months, the report states. The directors forecast that current year profits will amount to not less than £325,000 and dividends will be not less than 4.75p.

At the placing price the prospective p/e is 14.44 while the yield is 7.5 per cent.

For 1981 the directors predict profits will be "substantially higher" and they disclose that within two years production capacity will permit a turnover in excess of £10m per annum at current prices.

Dealings in the new shares start on March 25. The directors primarily aim to seek a full listing on the Stock Exchange.

comment

With no profits record to speak of, Morley is coming to the 163 market with little more than the

reputations of its directors to justify the lofty-looking p/e. To be fair, they have proven track records and initial trading suggests that the company has performed well in difficult trading conditions. Clearly, personal contacts are going to be a crucial factor for future growth. Although the plastic packaging market is huge, there is virtually no volume growth and Morley will have to "steal" from its competitors to live up to its ambitions. One of the most impressive features of the business is the mammoth return on capital employed—well over 100 per cent on the pro-forma.

Standard Life introduces personal pension bond

Standard Life Assurance Company, Scotland's largest life company, is extending the product range of its unit-linked life operations with the launch of its Personal Pension Bond—aimed primarily at the self-employed to provide pensions.

The company only entered the unit-linked life sector last October with the introduction of a single premium life bond for individual investors. Then, a couple of weeks ago, the company set up its regular savings life scheme for individuals. Now,

it has produced its first linked pension contract and it intends to launch an executive pension scheme. The linked life funds already exceed £5m.

The pension plan itself offers complete flexibility regarding payment of contributions and in the style of benefits. It is written as a series of policies to enable the self-employed to retire in stages if so desired. Investments can be made into units of one or more pension funds.

Gillett Bros. to cease fund management

Gillett Brothers Discount Company is to end its fund management activities. In his annual statement, Mr. Ian Logie, the chairman, says that after two and a half years in existence, Gillett Brothers Discount Fund Management was still not producing sufficient income in management fees to justify the expense of continuing and consequently, activities ceased in February, 1980.

Mr. Logie says the outlook for the year ahead remains uncertain. The inflation rate remains high, labour problems persist and there are worries that the belief that high nominal rates are enough to do the trick may be ill-founded. He says that inevitably, expectations for the new year are tinged with wariness.

As known, the group reported a net profit of £110,666 after tax to transfer from contingency

accounts in the year to January 31, 1980. The previous year's result was £212,832.

Bill business continues to play an important part in the group's business, and turnover of commercial bills increased 87 per cent. The contingent liability on commercial bills rediscounted rose from £46m to £103m.

Meeting, 65 Cornhill, EC, April 9, 12.30pm.

SHARE STAKES

B and Q Retail — Mr. D. A. Quayle, director, has transferred 100,000 shares to Mrs. R. Quayle. Mr. and Mrs. Quayle are now divorced.

Equity Income Trust—Following recent sales of 15,000 ordinary shares the holding of Cornhill Insurance has been reduced from 539,000 (14.37 per cent) to 524,000 shares (13.97 per cent).

Scottish Metropolitan Property—Following completion of legal formalities following the death of Mr. I. A. Walton, his son, Mr. D. Walton, the chairman, is beneficially interested in a further 12,785 ordinary shares and non-beneficially interested in 451,453 ordinary shares and £310.9 per cent convertible unsecured loan stock 1992-96.

Mrs. L. Walton, widow of Mr. I. A. Walton, is beneficially interested in 2.9m ordinary shares and non-beneficially interested in 1.07m ordinary shares (total 10.93 per cent).

Midland Indus—Frilldram has purchased 7,733 ordinary shares. Mrs. N. G. Marsland, wife of E. C. Marsland, director, is a director of Frilldram. Mrs. Marsland has also purchased 17,367 ordinary shares in her own name.

£39,000 loss for Abwood

Hard hit by last year's engineering workers' strike Abwood Machine Tools reports a pre-tax loss of £39,000 for the six months to September 30,

1979, compared with a £35,000 profit previously. Turnover was down from £563,000 to £478,000 and the company is not declaring a dividend. Last time it was 0.4p.

The board also cited factors associated with sales and administration for the poor figures. Mr. A. Peck has ceased to be the managing director but remains on the board. Mr. G. Suckling has assumed full responsibility as chief executive.

SPAIN	Price
March 14	100
Banco Bilbao	228
Banco Central	250
Banco Exterior	210
Banco Hispano	221
Banco Ind. Cel.	130
Banco Madrid	125
Banco Santander	258
Banco Urquijo	170
Banco Vizcaya	232
Banco Zoragoza	204
Orseguros	100
Espanola Zinc	60
Fecsa	57.2
Gal.	33
Hidroila	64.2
Iberduero	58.7
Petroleos	106.5
Petroliber	107
Sogefia	107
Telefonos	54.2
Union Elect.	62.7

UBAF BANK LIMITED

Balance Sheet at 31 December 1979

Share Capital and Reserves	£	Current Assets	£
Authorised shares of £1 each	16,000,000	Cash, balances at bankers, money at call and short notice	162,861,326
Issued ordinary shares of £1 each	16,000,000	Bills discounted	6,443,603
General reserve	4,250,000	Deposits with banks	118,897,696
Retained profit	182,202	Certificates of deposit purchased	5,718,588
	20,432,202	Loans and advances	45,505,447
Shareholders' subordinated loans U.S. \$11,680,000	5,249,438	Debtors and prepayments	797,625
	25,681,640		340,224,285
Deferred Taxation	3,831,054		
Current Liabilities		Loans and Advances over one year	132,124,519
Current and deposit accounts	433,517,069	Investments—Unlisted at cost (directors' valuation)	517,401
Certificates of deposit issued	5,343,444		
Taxation	368,170	Fixed Assets	253,941
Creditors and accruals	3,388,669		
Proposed dividend	1,000,000		
	443,617,362		
	£473,130,046		£473,130,046

Extracts from the Chairman's Statement

The trading profit for 1979 was £4,391,691 compared with £3,618,842 for the previous year. The sum of £1,250,000 has been transferred to General Reserve. The Board recommends a dividend of £1,000,000 (7.27% on the increased capital averaged over the year, in comparison with 7% for 1978).

P.O. Box 169, Commercial Union Building, St. Helen's, 1 Undershaft, London EC3P 3HT.

SHAREHOLDERS:

Utic Nederland B.V.—50% Libyan Arab Foreign Bank—25% Midland Bank Limited—25%

King & Shaxson

52 Cornhill, EC3 3PD
Gilt-Edged Portfolio Management
Service Index 17.3.80
Portfolio I Income Offer 73.48
Portfolio I Income Offer 72.36
Portfolio II Capital Offer 121.33
Bid 130.22

PLAGEFIM GROUP

GENEVA/SWITZERLAND

Is happy to announce the opening of its Brazilian Commercial Subsidiary:

PLAGEFIM COMERCIAL (BRASIL) LTDA
109, Avenida Rio Branco
Grupo 1801 Centro
20090 RIO DE JANEIRO
Tel: 221 8345/221 8476
Telex: 2130567 cobs br

Under the management of Mr. Marc A. MOSER



AECI LIMITED

(Incorporated in the Republic of South Africa)

56th ANNUAL REPORT YEAR ENDED 31 DECEMBER 1979

Chairman's Statement

I am pleased to report that the Group's results for 1979 showed a significant improvement over those for the previous year. Turnover for 1979 totalled R396.0 million, an increase of R192.5 million (27.4 per cent) over 1978, while export sales included in the above amounted to R351.1 million (1978: R45.3 million). Net income before taxation for the year at R125.7 million increased by 31.6 per cent over the corresponding figure for 1978. Earnings per share improved from 38.4 cents to 51.5 cents and the ordinary dividend for the year has been increased from 22 cents to 30 cents per share.

As was the case in 1978, the assets and liabilities of foreign subsidiaries have not been consolidated and only income received by AECI in cash has been included in the income statement.

It is the policy of AECI to bring to account dividends from locally based investments in the year in which they are received. If "equity accounting" principles had been applied, and the net income from these companies attributable to AECI brought to account in the year in which it was earned, then the AECI earnings per share would increase from 51.5 cents to 58.3 cents (1978: from 38.4 cents to 40.5 cents).

For some years it has been the accounting policy to value stocks of raw materials and finished products in the Company on the last-in-first-out basis in order to eliminate from profits the effects of inflation in the value of stocks. In 1979 it was decided to extend this practice to all trading operations in the Republic. It is interesting to note that, mainly stemming from the sharp increases in the prices of oil-based raw materials, Group net income before taxation in 1979 would have been higher by R7.0 million (1978: R3.6 million) had the first-in-first-out method of accounting for stocks been used.

The marked improvement in the level of economic activity in the Republic is reflected by the increase of 12 per cent in domestic sales volumes with higher sales and profits having been recorded in all major business areas. It is particularly gratifying to report significant improvements in the profitability of Fertiliser (plant and Durapenta (plastic pipes and fittings)), both of which had felt keenly the recession in the building industry.

As I foreshadowed last year, the economies of Complex, the coal-based joint venture in which AECI owns 60 per cent and Sentrachem Limited 40 per cent, continued to improve. New export markets for PVC have been developed to replace the Iranian market and with a corresponding increase in selling prices which accompanied the steadily increasing OPEC oil prices, significantly improved margins on exports have been achieved.

The continued growth in domestic demand over the past year has been such that plants manufacturing several important products, notably low density polyethylene and synthetic fibres, have been operating at full capacity. The Board has accordingly approved capital expenditure to increase production capacity in both these areas. The new polyethylene plant, which will be built in two stages at a cost of approximately R150 million, will have a rated capacity of 140,000 tons per annum. Additional spinning capacity at the Bellville plant, at an estimated cost of R40 million, will enable SANS to produce the wide variety of high quality yarns demanded by the South African textile industry and should provide adequate plant capacity for both nylon and polyester filament yarns for some years to come. Funds for both these projects and for other smaller capital additions and replacements will be provided from the Group's internal cash flow supplemented by borrowings. No significant change in the gearing ratio of the Group is foreseen as a result of this capital programme.

The oil crisis of 1973 emphasised South Africa's strategic vulnerability to interruptions in oil supplies. Since then the rapid increase in the price of oil and oil-based products has illustrated the importance to the chemical industry of reducing consumption of oil-based liquid hydrocarbon feedstocks. Over the past ten years the Group has increasingly based its new activities upon coal wherever possible. Thus it is now operating the largest coal-based ammonia plant in the world at Modderfontein and also the only world scale coal-based PVC complex. The wisdom of these investment decisions has been clearly demonstrated but a significant number of critical feedstocks are still derived from oil and, over the past year, these have been subject to unprecedented price increases not only in South Africa but throughout the world. Major research and development is accordingly being directed towards replacing oil-based feedstocks by indigenous raw materials based on either renewable resources or coal.

The production of ethanol from agricultural residues is being actively pursued since the conventional route by the fermentation of starch or sugar, is considered too costly. Ethanol and by-products produced by this

technique provide interesting possibilities for the manufacture of ethylene and other intermediate chemicals used by the Group.

However, the major emphasis of the Group's development work will be in coal-based processes. Around the world there is growing interest in the use of methanol as a building block in chemical synthesis. AECI is currently the only company in the world to have a modern coal-based methanol plant in operation. With first-hand experience in this field and access to the leading low-pressure methanol technology the Group is in a unique position to move strongly into this field. Methanol can be converted catalytically to a variety of hydrocarbons and AECI is actively engaged in the development of this technology, mainly in the zeolite catalyst field, in terms of a development agreement with Mobil Corporation of New York.

South Africa is more favourably placed than most Western nations in having more than 70 per cent of its total energy requirements met by coal but still remains vulnerable in the area of liquid fuels. It is believed that methanol could have an important role as a fuel, particularly in its 100 per cent form, for use in custom-built spark ignition engines at higher efficiencies than petrol. Although there are still problems associated with the use of methanol in diesel engines and also its commercial distribution, these are by no means insurmountable. AECI is already actively engaged in development work in these fields with encouraging results. There is also considerable scope for improvement in the effectiveness of methanol as a diesel fuel by the incorporation of suitable additives and AECI has filed patent applications in this regard. In this whole context the support and encouragement given to private enterprise by the Government in its recent policy statement is most welcome.

Selling prices of phosphoric acid on world markets have continued to border and, in which AECI has a 49 per cent interest, improved considerably. Indications are that prices should remain firm for some time and, if allowance is made for steady growth in the domestic market, prospects for Triform appear most favourable.

The shortage of skilled manpower remains a major cause for concern and could well prove to be the most serious constraint on the planned growth not only of the AECI Group but of the whole country. The acceptance in principle by the Government of the recommendations of the Wiehahn and Riekert commissions in regard to labour legislation and utilisation respectively have been seen as a major step forward but it is necessary to implement these recommendations at the earliest possible date cannot be stressed too strongly. AECI's efforts in the fields of productivity and training are discussed in detail in the Directors' Report and in this context I am pleased to report that the Board has agreed to set aside one per cent of profits before tax and interest to be devoted to education and training of all AECI employees and also future entrants into the job market.

Under the more favourable economic climate now forecast and in the light of the many positive factors to which I have referred, it is expected that profits for 1980 will show a further substantial improvement.

Mr. R. Haslam, who joined the Board on 1 April 1978, resigned on 29 November 1979 in order to devote his full attention to overseeing the ICI group's growing interests in the United States. I would like to thank Mr. Haslam for the valuable contribution he made to AECI's affairs during the short period he was with us, to congratulate him on his appointment as a Deputy Chairman of Imperial Chemical Industries Limited and to wish him every success in his challenging new assignment.

On 31 October 1979 Mr. J. P. Wapenaar retired from the Company and resigned from the Board after completing over 42 years' service, the last ten of which were as an executive director. I would like to thank him for his considerable contribution to AECI over many years, particularly in the field of explosives, and to wish him and his wife a long and happy retirement.

Mr. G. C. Fletcher, Mr. W. R. Stephens and Mr. W. V. van der Byl also resigned from the Board during the year and I would like to thank all three of them for their services over a number of years.

I would like to welcome to the Board Messrs. A. W. Clements, J. A. Holmes, D. W. Swarbrick and J. C. von Solms and to extend a special welcome to Mr. W. E. M. Duncan, a Deputy Chairman of Imperial Chemical Industries Limited, who has been appointed Deputy Chairman of AECI.

Finally I am sorry to report that Mr. Guy Hughes, who was Managing Director of the Company from 1958 to 1966, died in England in January 1980 after a short illness.

H. F. OPPENHEIMER

Johannesburg
7 March 1980

BIDS AND DEALS

Furness Withy buys 50% stake in French diving group

Houlder Offshore, a member of the Furness Withy Group, has acquired a 50 per cent stake in Comex Diving, a French company which employs 200 divers in the North Sea.

The two companies already have a close working association and will now form a joint enterprise called Comex Houlder Diving, with Mr. John Houlder, chairman of Houlder Offshore, remaining chairman of the new venture.

Houlder Offshore has also raised its holding in Comex Diving's parent company, Comex SA of Marseilles, from 2 per cent to nearly 16 per cent at cost of about £2.1m. It has acquired its 50 per cent stake in Comex Diving by paying £3.5m for half its equipment and through a share purchase worth about £250,000.

Staff of Furness Withy have been told that there will be no reduction in shipping tonnage under UK registration if the £86m bid for the group by Orient Overseas Containers Ltd. is successful.

An agreement to this effect has been reached by Mr. Bryan Shaw, chairman and managing director of Furness Withy, and Mr. C. Y. Tung, owner of Orient.

This was announced at yesterday's Press conference on the purchase was not revealed. On Friday, Hampton's shares rose 17p to 372p but yesterday they shed 30p to close at 352p.

ABS BUYS MINI COMPUTER RIGHTS

Allied Business Systems (ABS)—the computer arm of Trafalgar House Group—has bought the manufacturing rights of the GR1 98 mini computer, the processor used in its Multibus and Molecular business systems.

Over the last 10 years, ABS's central processors have been supplied from the U.S. With its acquisition, ABS now has full control over the future development of its own processing products and has increased the British content of its business systems.

Following the reorganisation of its sales and marketing set-up, the company has restructured its Multibus and Molecular computer systems functions.

LONDON AND NORTHERN

Coopers Marshgate (Holdings) and Coopers (Metals) are to purchase the freeholds of the principal properties owned by them and Coopers (Swindon). The buildings are held under lease from Mr. J. Cooper and Mr. R. Cooper, both directors of London and Northern Group.

The consideration, which is subject to shareholders' approval, is for £1.4m which is in accordance with independent valuations. Both Coopers (Metals) and Coopers (Swindon) are wholly-owned subsidiaries of Coopers Marshgate, in which United Scrap (Holdings), a wholly-owned subsidiary of London and Northern, holds a 75 per cent interest.

DELSON CAUTIOUS ON DIVIDEND

In Delson and Company's official offer document relating to the agreed bid from McKeeMcKee Brothers, the directors of Delson state their view that prospects for an interim dividend with caution.

Tube Investments sold its 15 per cent stake in Tubemakers of Australia for A\$23m (£11m and not A\$15m as reported) last Saturday.

UNILOCK/ERGONOM

Unilock Holdings has announced the terms of its agreed bid for Ergonom International Holdings.

Unilock is offering 440 new 10p shares for each £1 share in Ergonom, which has an issued capital of 5,000 fully paid shares. This exchange will require the issue of 2,200,000 new Unilock shares.

A further condition of the bid is that an additional 80,000 new

Comex deal.

In a letter to Furness Withy employees, Mr. Shaw added that Mr. Tung had also agreed that additional ships and offshore units could be expected to be acquired in due course for management by Furness Withy Group companies under the British flag.

BOUSTEAD PROPERTY DEAL IN SINGAPORE

Boustead Singapore, through its wholly owned subsidiary Boustead Trading Singapore Pte., is to acquire from Boustead Holdings Bhd the freehold title of Balmoral Park for S\$5.8m (£1.19m).

The property, which is in a prime residential area of Singapore, comprises six acres of land and eight bungalow-type houses. It was considered necessary for BCO to buy the property to secure the continuity of ownership within the Boustead group since, under the terms of the Singapore Residential Act 1976, BCO could not have retained ownership beyond 1983.

In the event of the property being sold at some future date, BCO will be entitled to receive 10 per cent of any profit arising from such a sale.

Nat. Carbonising raises Hampton Gold holding

National Carbonising, the public company which Mr. Graham Ferguson Lacey as chairman is turning into an energy investment vehicle, has increased its stake in Hampton Gold Mining Areas to 29.9 per cent.

Yesterday the company announced that it had bought a further 234,500 shares "because they became available in the market" following last week's purchase of a 25 per cent stake from the Bond Corporation of Australia.

There was no indication whether a full bid would be made under Takeover Panel rules once 30 per cent has been reached—is planned. However, a spokesman for Mr. Ferguson Lacey said that no approaches had been made to Hampton and this was confirmed by Mr. James Ley, chairman of Hampton.

National Carbonising paid 325p per share for its original stake but the price of the latest

probe into share dealings

The board of Bernard Wardle, the vinyl fabric group, has added its own voice to those requesting an enquiry into dealings in its shares before Mr. Graham Ferguson Lacey's bid, a call which has now been heeded by the Stock Exchange.

Wardle, whose board recently gave the 33p cash per share offer a lukewarm recommendation, wants dealings probed for the period between January 25 and 29, the day on which Mr. Lacey announced his bid.

"The Stock Exchange is starting enquiries, and this action is welcomed by the company," the company said yesterday. Mr. Dafydd Wigley, the Plaid Cymru MP for Caernarfon, where Wardle plans to close down a factory, has also asked for the transactions to be looked into. The Government is considering whether to make its own investigation under the Companies Act.

KARTRET PANELS ACQUISITION

Kartret Special Panels, a subsidiary of the Charterhouse Group, has acquired the electrical division of Ballard (Winchester) whose main activity is construction of motor control panels.

Manufacture will continue under the Ballard name in enlarged premises at Winchester, thereby adding to the product range of switchboards, rising main systems and packaged substations made at Kartret's Crodon works.

SHARE STAKES

Wileshaw Securities, Mr. J. R. Shaw, director, has disposed of 10,000 shares reducing his holding from 12 per cent to 10 per cent.

Crest Nicholson—Mr. B. A. Skinner, director, has disposed of 30,000 ordinary, as a beneficiary.

OIL and GAS NEWS

Another oil-shale deposit find in Queensland

ANOTHER OIL-SHALE deposit, possibly as large as the Runda deposit, has been found in Queensland, Australia, according to Mr. Ron Camm, Queensland's Minister for Mines and Energy. The deposit is located near Yaamba, 35 km north of Rockhampton in central Queensland.

Mr. Camm said that at present an area of 6 sq km has been defined, averaging 81 litres of oil per tonne.

The deposit is open on several sides at the present stage of exploration and therefore could be considerably larger than initial estimates.

Results of exploration to date have been most encouraging, according to Mr. Camm, who added that exploration is being accelerated.

Exploration work is being carried out as a joint venture between Central Oil Shale Proprietary and Peabody Australia. The latter is a unit of Peabody Oil of the U.S.

Sharp rises in crude oil prices have led to much increased interest in the commercial development of oil from shale. There are many technological difficulties in the extraction process.

The Runda deposit, south of Rockhampton and about 20 miles north of Gladstone, is estimated to contain between 1.3bn and 2bn barrels of recoverable reserves.

Three Calgary-based companies have proposed joint exploration and development of an oil and gas round-up from Toronto. Husky Oil proposes a seven-for-one split, Canfield Oil a three-for-one and Merland Explorations also a three-for-one.

Meanwhile, Canadian Resources Oil and Gas, a unit of Getty Oil, reports 1979 profits of C\$8.2m (£3.14m) compared with C\$6.9m in 1978. Revenue rose to C\$32m from C\$23.8m.

Ranger Oil (Canada) attributes the big improvement in 1979 results to start-up of production from the Niunia field in the North Sea. Profit was U.S.\$10.9m (£4.92m) against a loss of U.S.\$3.8m in 1978. Revenue rose sharply to U.S.\$9.5m.

Meanwhile profits at Bow Valley Industries increased to C\$16.4m (£7.4m) from \$14.3m in 1978.

Naoma North West Energy, the overseas exploration unit of

and recently attracted the attention of many of the world's major oil and natural resources companies including Broken Hill Proprietary, Conoco, Esso and British Petroleum.

Exxon of the U.S. recently won the race to finance development of the Runda project and is to take a 50 per cent stake in the venture.

The first, in Alberta, Canada, flowed at a rate of 2.6m cubic ft of gas a day from a well 12 ft in diameter. Naoma North West took a 50 per cent stake in the consortium drilling the well has bid for adjacent acreage.

The second, in which Naoma North West has a 5 per cent interest, is in the Warrior Basin in Alabama, U.S.A. The Fowler-23.15 well has been completed as a gas producer with 14 ft of net sands.

Montagu Boston progresses

Second-half pre-tax profits of Montagu Boston Investment Trust improved slightly from £148,995 to £149,652, giving figures for the year to January 31, 1980, up £39,557 to £308,852. After all charges, including tax £156,314 against £159,576, net profit was up from £129,119 to £130,332.

The dividend is increased from 0.875p to 1.05p. Net asset value per 10p share is down from 59.79p to 56.875p.

Anglo American Coal Corporation Limited

(Incorporated in the Republic of South Africa)

Extracts from the review by the Chairman

Mr. W. G. Boustead

The profit attributable to Anglo shareholders for 1979 increased by 24.2 per cent as a result of the Group's earnings have continued to show satisfactory growth. The operating profits of both the coal mining and the industrial divisions increased by 26 per cent but the overall growth for the Group was reduced by a decrease in investment income and higher net interest charges.

Turnover for the Group increased by 25.2 per cent to R282.2 million and its operating profit of R116.4 million was 25.9 per cent above that for 1978. The profit before taxation was R108.6 million compared with R87.6 million for the previous year while the total charge for taxation fell from 34.7 per cent to 32.7 per cent.

Profit after taxation was R77.7 million, 25.4 per cent above that for 1978, and after deducting R6.2 million for minority interests the profit attributable to Anglo shareholders was R65.5 million. These earnings represented 27.8 cents a share compared with the 22.4 cents earned in 1978. Dividends totalling 80 cents a share (1978: 72 cents) have been declared. These dividends were covered 3.1 times (1978: 3.1) by earnings.

COAL MINING ACTIVITIES

The Group's coal mining division sold 33.0 million tons of coal and coke during the year which generated a turnover of R210.1 million and an operating profit of R89.5 million. These results are significantly better than the sales of 26.7 million tons, turnover of R244.0 million and operating profit of R79.0 million recorded in 1978. These improvements can be attributed to the successful build up of production at both Kleinkopje and Kriel collieries, and to the higher level of coal sales in both the domestic and export markets.

The most important development in the Group's coal mining division during the year was the award to Anglo by Escom of two out of the three contracts for coal supplies to new power stations.

The Group's net expenditure on coal mining assets at R55 million was at a somewhat lower level than during the previous two years. The major net expenditures during 1979 were again at Kleinkopje and Kriel collieries.

At the end of the year Anglo's collieries had capital expenditure programmes estimated to cost R371 million in 1979 money values compared with R124 million at the end of 1978.

Group sales of coal and coke for the year under review totalled 33.0 million tons which was 23.6 per cent higher than the 26.7 million tons sold in 1978 and represented approximately 92 per cent of total South African coal sales.

Reversal of coal sales

Group collieries supplied 21.6 million tons of coal to Escom power stations in the Transvaal and Orange Free State during 1979, an increase of 4.6 million tons or 21.7 per cent over the previous year. This increase is mainly attributable to the higher output at Kriel.

In response to an enquiry by Escom for coal supplies to proposed new power stations, five tenders were submitted by Anglo. Anglo's success in winning two of the three contracts for coal for oil in industrial applications as well as technical and financial expertise within the Group and rewarded the very considerable effort that went into the preparation of the tenders.

The first station, Tutuka of 1800 MW, is to be supplied from the New Denmark colliery, situated between Bethal, Standerton and Greylingstad. At full output the colliery, which will be called the New Denmark Colliery, will supply approximately five million tons a year. Production is expected to start during 1984 to meet the fast planned commissioning of the first generating set during 1985 and full production is forecast to be achieved during 1987.

Anglo is to supply a second 1800 MW power station from its Comela colliery, some 15 kilometres south of Vereeniging where a combined underground and open-pit colliery is to be established. This colliery, to be named the New Vael Colliery, is expected to commence production in the latter part of the 1980s and, at full output, will supply approximately 6.5 million sales tons to the power station each year.

The combined cost of developing the collieries to supply the first 1800 MW phase of Tutuka and the 1800 MW power station at Comela has been estimated at R210 million in 1979 money terms. It is anticipated that 60 per cent of the cost to completion of the two collieries will be funded by Anglo.

Export and domestic trade

The Group's export collieries maintained high levels of production and raised a total of 6.7 million tons of steam and metallurgical coal to Richards Bay during the year. Of this, 5.6 million tons was sold through the Transvaal Coal Owners Association (TCOA) which constituted approximately 50 per cent of that association's 1979 export tonnage raised from the collieries. The remaining 1.1 million tons constituted sales to Shell Coal South Africa from Kleinkopje Colliery for export in terms of Anglo's own export authority.

Sales by TCOA

Sales by TCOA of the domestic market once again declined. Whilst sales to general industrial users were maintained at previous levels, there were reductions in sales to Escom, the SAR and the cement industry. Escom is progressively decreasing its usage of coal at the older power stations particularly those in the Cape as the large Eastern Transvaal power stations are commissioned.

Productivity and labour

The total output from Group collieries increased by 23.4 per cent from 26.7 million tons in 1978 to 33.1 million tons in 1979. Productivity increased by 30.5 per cent, from 96.3 sales tons per employee per month to 125.7 sales tons, reflecting both the increased sales tonnage of 23.4 per cent and a further reduction of 4.8 per cent in the number of employees. The coal produced by hand-picked methods was reduced by a further 75 per cent and the tonnage mined by mechanised operations increased to 88 per cent of the Group's total production.

The Wileshaw Commission has yet to report in detail on

the mining industry but its findings in this regard are expected to be published during 1980. Clearly, this second report will have an even greater importance to the Group, particularly as it is expected to deal with the discrimination still entrenched in the Mines and Works Act of 1955 which for example does not allow a black worker to hold a holding certificate.

The Group is confident that methods can be found to increase both the skill levels and job opportunities of all its employees. This will certainly have to be done in close co-operation with employee representatives.

Wage increases were granted during the year to both white and black employees at the Group's collieries. It remains Anglo's objective to grant pay increases to black employees who occupy the lower paid jobs in the industry whilst, over a reasonable period, will close the gap which exists between pay in the mining industry and that in comparable jobs in heavy industry.

In terms of the Group's industrial relations programme, efforts are being made to improve employee management relationships through communication, consultation and the resolution of grievances and disputes. To this end bi-annual audits to assess progress in these areas are conducted at all the Group's collieries.

Reserves

Anglo's proven reserves owned and available for exploitation were increased during 1979 by some 995 million tons to 7.7 billion run-of-mine tons. Additional options over 13 000 hectares were acquired and it is anticipated that the target of Anglo American Corporation, and its associates in this programme, of securing in excess of nine billion run-of-mine tons of proven coal reserves in consolidated coalfields will be met by the end of 1982. In the forthcoming year it is anticipated that coal rights to a further 500 million tons will be purchased.

New schemes to further increase Anglo's ability to supply coal competitively on a wide geographical basis by improving the strategic siting of reserves will be introduced in 1980.

FURTHER EXPANSION OF COAL EXPORTS

The most recent events in the oil market have highlighted not only the limited nature of the physical oil resources of the world and the rapidly escalating price of the commodity, but also the political instability of the major oil producing regions. This realisation has produced pressure for energy importing countries to turn to substituting coal for oil in industrial applications as well as major commitments to convert oil fired power stations to coal firing together with definite plans to build new coal burning capacity. It has taken a considerable period of time for the world's energy users to realise that coal can provide a viable alternative for power generation. In most cases coal together with uranium will provide the energy for the future growth of world electricity supplies.

Anglo is well placed to take advantage of these developments as it is, in addition to its participation in TCOA exports, an export permit in its own right of 5 million tons of coal a year for 30 years. Of this allocation 2.5 million tons a year form part of the Phase II export programme and capacity for this participation has already been established at the Kleinkopje mine. The additional 2.5 million tons a year will form part of the Phase III expansion programme which will carry the Republic's coal exports through Richards Bay to a maximum of 44 million tons a year. Feasibility studies for this programme are now in hand in respect of the necessary coal mining capacity and the associated railway and port handling facilities.

LIQUID FUEL PRODUCTION FROM COAL

Recent events have emphasised the wisdom of the Government's decision to proceed with the Sasol expansion programme and those concerned with this vital project are to be congratulated on the excellent progress made in the construction of Sasol II and III.

However, in view of the country's substantial coal reserves and the need for South Africa to become even more independent of imported liquid fuels, the participation of the private sector in the production of these fuels has now become necessary.

With this in mind Anglo, in co-operation with other major South African interests will be examining the possibility of manufacturing methanol from coal and the Government's recent announcement encouraging the development of this process is welcomed.

FUTURE PROSPECTS

Both the coal mining and the industrial divisions are forecasting a successful year in 1980, with the emphasis on consolidation after the major coal tonnage increase and growth in turnovers achieved during 1979.

Domestic sales by the TCOA are expected to be at the same level as those experienced last year, whilst conditions in the export market for steam coal are expected to firm and pricing headway will be made under medium to long-term contracts with established customers. Metallurgical coal prospects in the world steel industry are less certain as prices for this coal have for some time been on a plateau. Nevertheless these prices are now becoming exposed to the pressure of the rising level of world steel coal prices and consequently some price advance can be expected.

The Group continues actively to develop its plans for participation in the Phase II export programme and the detailed planning of the New Denmark and New Vael Collieries will place considerable demands on the Group's management during 1980. However, the new investment opportunities that have been made available by these two major projects will ensure a growth in earnings in the years that lie ahead.

The 81st annual general meeting of Anglo American Coal Corporation will be held in Johannesburg on April 15th, 1980. Copies of this review and of the annual report are obtainable from the London office of the company at 40, Holborn Viaduct, EC1P 1AJ, or from the transfer secretaries Chartered Consolidated Limited, PO Box 102, Charter House, Park Street, Astoria, Kent TN24 8BD.

COMPANY NOTICES



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Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

AMERICAN NEWS

Strike at Alis-Chalmers could soon be settled

BY STEWART FLEMING IN NEW YORK

A STRIKE by the United Auto Workers against the farm and industrial equipment manufacturer Alis-Chalmers over a new three-year contract appears to be heading for a settlement, the company disclosed yesterday.

The strike, which began on February 22, is one of a series of disputes which broke out in the farm and industrial equipment industries in the wake of the United Auto Workers' pattern-setting agreement with

General Motors last September. Several companies appear to have decided that they were not prepared to match the generous terms of that agreement without trying to win some concessions from the union. Some, including the agricultural equipment manufacturer John Deere and the railroad and automotive equipment manufacturer Budd, have already reached agreement with the UAW.

But International Harvester, which suffered a \$22m loss in

its first quarter because of a UAW strike, has still not settled its dispute, which has been running for more than three months.

The Alis-Chalmers strike covered only a small proportion of its U.S. workforce, some 3,000 employees who are members of the UAW. The terms of the agreement have not yet been disclosed. The company said last week that its first quarter earnings would be seriously affected by the strike.

Banks in Nicaragua debt talks

BY WILLIAM CHISLETT IN MEXICO CITY

A STEERING committee of 12 foreign bankers is to meet tomorrow in Managua to hammer out the restructuring and refinancing of \$400m owed to some 90 private banks.

Nicaragua inherited a public and private foreign debt of \$1,650m from the Somoza regime, which was overthrown last July by the Sandinista guerrillas in a broad popular alliance.

Of the total debt, \$1,260m is owed to foreign banks, governments and multilateral financial organisations by the state, and \$400m of this is owed to commercial banks. No interest has been paid for over 20 years, and some \$250m of the \$400m was due to be repaid in 1979.

The banks with the largest exposure in Nicaragua are the First National Bank of Chicago, Bankers Trust, Citibank, Bank of America, the Royal Bank of Canada, Lloyds Bank International and Sanwa Bank.

Until tomorrow's meeting, all contacts have been of an informal nature, with neither side stating its position clearly. Nicaragua says that it

has every intention of honouring its debts, except for those contracted for "dubious purposes" by companies belonging to Somoza, the former dictator, all of which have been nationalised. This amount is not known and is not included in the \$400m.

The first round of serious talks, according to Nicaraguan officials and bankers, will centre on the desire of bankers for the IMF to be involved in some way in helping to reconstruct the shattered Nicaraguan economy, and Nicaragua's wish to obtain a grace period for interest repayments and an extension of the debts.

Nicaragua has the right to draw on 51m SDRs from the IMF, but does not want to use them for debt repayments, which it puts at more than \$30m. The country could like to start interest payments after 1982, and to extend the debt for 15 years. Bankers would like Nicaragua to start interest payments this year.

Nicaragua estimates that its foreign debt this year will cost \$700m, and its crop exports will bring in only \$350m. The country's gross international

reserves, which stood at a mere \$3.4m when Somoza fled the country, are now \$175m, as a result of concessional financing by the World Bank among others. This year's current account deficit is projected at \$230m.

AP adds from Moscow: A Nicaraguan Government delegation, headed by leaders of the Sandinista Liberation Front, was scheduled to arrive in Moscow yesterday, Pravda reported. The Communist Party daily said that the Nicaraguan leaders would be in the Soviet Union at the invitation of the Communist Party Central Committee and the Soviet Government.

Meanwhile, President Lidia Gueller of Bolivia has said that her country will demand a renegotiation of its foreign debt, which is put at more than \$30m. Debt renegotiations were started in December with the "Paris Club" of the World Bank.

Bolivia is expected to have to devote more than 40 per cent of its export revenues to debt servicing this year. The country's trade deficit last year is put at \$250m, compared with \$32m in 1977.

McCormick directors meet on Sandoz bid

By Ian Hargreaves in New York

THE BOARD of directors of McCormick spice company were meeting yesterday afternoon to consider a \$420m merger bid from Sandoz, the Swiss conglomerate.

The war of words between Sandoz and McCormick's senior management continued through the weekend, with Sandoz claiming that the U.S. company's top executives might not present a fair account of the offer to the board.

Sandoz is also concerned that its offer might not receive fair consideration from McCormick's directors as they are all employees of the company.

Dr. Yves Dumanet, chairman of Sandoz, and Mr. Harry K. Wells, chairman of McCormick, were expected to meet in the course of today, but the Swiss executives have apparently been told that they cannot meet the full board of this Maryland-based spice company. Dr. Dumanet has expressed his concern about McCormick's management of McCormick by writing directly to board members expressing his concern about the presentation of the terms of the offer.

Another problem for Sandoz is that the Attorney General of Maryland, announced at the end of last week that his office was looking at possible anti-trust considerations in the deal. Sandoz has been asked to submit certain documents.

Sandoz, which is based in Basel, has just reported 1979 earnings up 11 per cent to \$98m, on sales of \$2.52bn.

AMF sees higher profit

LOS ANGELES — AMF, the leisure and industrial products group, expects that net income for the 1980 first quarter will be "up slightly" from the 53 cents a share earned a year ago, according to Mr. Ray A. Tritton. He made no forecast for the quarter, except to say that he was "comfortable with the outlook." AMF earned \$2.59 a share in 1979.

Mr. Tritton said AMF's bowling equipment sales and leases will be affected by the high interest rates. However, the company's international bowling business should be up significantly, with excellent growth in the Far East, Australia and Europe.

Macmillan loss

A net loss of \$56.02m, equal to \$4.52 a share, is reported by Macmillan, major publishers of textbooks and encyclopaedias, for its latest fiscal year, against a profit of \$21.9m or \$1.71 a share previously, on sales up from \$471.7m to \$529.8m. Reuter reports from New York. The latest figures, however, include a \$33.8m provision for estimated losses on the disposal of certain operations.

Armo takeover

ARMCO, the special steels group, has signed a definitive agreement for the previously announced acquisition of American Druggists Insurance through an exchange of stock valued at \$150m. Reuter reports from Ohio. Under the terms of the merger, each of the 200,000 American Druggists shares will be converted into Armo shares equal to a market value of \$30.

Charter deal off

Occidental Petroleum has pulled out of a \$500m deal to sell its Permian subsidiary to Charter Company, the Florida-based group which is prominent in the oil industry, writes our Financial Staff. The two companies announced an agreement in principle for the deal last month. Occidental was going to use the \$500m cash that it expected to receive for balance sheet purposes, such as reducing debt.

Bangor Punta boost

The sale of almost 6,000 acres of farm land grazing and farm land will add \$1.10 a share to 1980 net earnings of Bangor Punta, the diversified industrial concern, writes our Financial Staff. The company said yesterday that the sale is the first step in a previously announced plan for its agricultural divisions to phase out farming operations and concentrate on cotton processing and grower services. The price of the deal and the identity of the buyer were not disclosed. Bangor Punta earned \$5.95 a share in 1979 and has forecast \$6.50 for this year.

Philip Morris confident

Philip Morris, the cigarette manufacturer and second largest U.S. brewer, expects a "satisfactory" first quarter, according to Mr. Ross R. Millhiser, vice chairman. Reuter reports from Los Angeles. Earnings in the first quarter last year were 88 cents a share on revenues of \$1.9bn.

FOREIGN ACQUISITIONS IN THE U.S.

Prospects after the Carter package

BY WILLIAM COCHRANE

THE CARTER PACKAGE and its "voluntary Special Credit Restraint Program" have been seen as a setback for European takeover ambitions in the U.S.

This may be so. If U.S. bankers are told to discourage financing of corporate takeovers or mergers, the foreign predator will have more problems than his U.S. counterpart. Bank-financed cash bids are on the rise, but other U.S. sources like insurance companies and pension funds are expensive, while paper bids are something completely different: registration of foreign buyers' securities with the Securities and Exchange Commission is not something that a U.S. lawyer would lightly advise.

However, foreign and U.S. bidders alike are faced with a recent U.S. inflation rate of 18 per cent and a prime borrowing rate which is widely forecast

to rise to the 20 per cent mark. These, by definition, have their impact on the offeree company as well as the offeror; the question, then, is whether they are seen as borrower, or as an opportunity.

It so happens that, in London last week, P.A. International Management Consultants of London and O'Connor International of Boston, Massachusetts, presented a conference on foreign acquisitions of U.S. companies.

Soaring inflation, a high prime rate and a block on U.S. bank lending for takeovers were on the agenda then—along with the thought that a rising dollar, set against foreign currency, was a sweet music for overseas bidders as the net value of the U.S. investment appreciated.

In the meantime, Mr. William H. Burgess, chairman of Inter-

national Controls Corporation, the U.S. aerospace and industrial products manufacturer rescued from Robert L. Vesco, put the costs and risks in perspective with his idea of the necessary returns: his company, he said, aimed for a 25 per cent return on capital employed and, coincidentally, the same growth rate in sales and profits on its acquisitions.

However, more than one speaker emphasised that these returns would not be achieved by charging merrily into the U.S. stock markets. Mr. Charles W. O'Connor, who specialises in designing and implementing acquisition and merger programmes, noted that there are some 3.3m private or closely held U.S. companies, including actively S.E.-traded companies against 20,000 traded on the U.S. stock exchanges.

Numbers apart, Mr. Russell

J. Warren, the partner in charge of merger and acquisition services for U.S. accountants Ernst and Whinney, was quoted on the concept of "chop" quoted companies. They are a source of very active study by U.S. bankers and their U.S. corporate clients. Computer-oriented data bases, said Mr. Warren, track some 6,000 companies, which means a lot of competition for victim companies, with lots of corporate trackers paying for the computer data.

Summing up, the opportunities—given that there are 3.3m of them—seem almost more of a problem than the barriers. Perhaps we should leave the last, ironic, words to Mr. Burgess: "Foreign management may underestimate the need for itself to become heavily involved in the acquisition process."

INTERNATIONAL BONDS

U.S. measures bring widespread price falls

BY OUR EUROMARKETS STAFF

INTERNATIONAL bond prices were marked down in all major currency sectors except sterling on the first day of trading after the U.S. economic package. Trading was light, however, as dealers tried to assess the impact of the measures.

Bond houses and investors were awaiting a further lead from New York in interpreting the package, and markets in Europe got off to a hesitant start yesterday morning.

Straight dollar bonds opened mixed, shorter dated issues shed 1/2 of a point, while longer dated ones moved up by a similar amount. However, prices fell back after New York opened a full point down across the board. While short dated straight dollar Eurobonds closed virtually unchanged, longer dated ones posted falls of around 1/2 of a point.

In the Floating Rate Note sector, the coupon on the recent BNP 1987 issue was set at a record 20%. Most FRN issues posted slight falls, with the exception of those which are due to have their coupons re-set soon.

In the Swiss market, another new issue fell sharply on its first day of secondary trading. This time it was the turn of the European Investment Bank's SwFR 80m bonds, which shed five points on their 9 1/2 per cent issue price.

Elsewhere in the secondary market, prices were down by an average of 1/2 point. Dealers said

that the market was not helped by the rise in Eurodollar rates and the strength of the dollar on foreign exchanges. A note of gloom for bonds was injected by a statement over the week-end from Dr. Fritz Leutwiler, president of the Swiss National Bank, who said he expected the dollar to firm this week as a result of President Carter's package.

In the foreign D-Mark sector, a DM 200m public issue for the Kingdom of Sweden was launched through Deutsche Bank. The terms of this bond, which are fixed, include a seven-year bullet maturity, a coupon

of 9 1/2 per cent and a final price of par.

This is somewhat unusual for a foreign D-Mark bond issue, but a firm issue price should make the bonds more attractive to domestic German investors, for whom the borrower is a well-known name, and for large institutions who will be able to calculate exactly what the yield of the paper is.

As with the recent DM 80m public issue for the City of Oslo, which it also managed, Deutsche Bank has taken steps to control the distribution of the issue.

The underwriting agreement allows Deutsche Bank to recover from any underwriters who dump bonds in the open market the full amount of the 14 per cent selling concession. This agreement is valid for three months from the date of issue of the bonds.

Foreign Deutsche Mark bonds shed about 1/2 point on the day, in what dealers described as thin trading. Guiltier-denominated bonds also posted falls of about 1/2 point on the day. French franc bonds were unchanged on the day, while sterling-denominated issues posted gains, in some instances of around one point.

Strike slows growth at Kroger

—NEW YORK — The supermarket concern Kroger Company expects first quarter earnings to be flat or slightly below last year's record, according to Mr. Lyle Everingham, chairman. In the first quarter of 1979, Kroger earned \$15.5m or 57 cents a share, adjusted for a two-for-one stock split in 1978 and the adoption of the LIFO method of valuing stocks during the year. The accounting change reduced 1979 first quarter earnings by \$4.2m or 15 cents a share.

Mr. Everingham said that sales in the first 10 weeks of 1980 ran more than 13 per

cent ahead of 1979's record first quarter, and the Super X drug stores were performing better than anticipated.

A strike that closed 50 stores in West Virginia for four weeks will have an impact on first quarter earnings, along with a slightly higher LIFO charge and inflationary increases in operating expenses, he said.

Kroger expects total external financing requirements over the next three years to be about \$100m, but it may seek more. External financing will be raised whenever possible through industrial revenue bonds, tax shelter lease financing, and

public or private bond financing. The company expects operating cash flow to continue to increase to the \$250m level over the next few years.

Kroger said that it has taken a number of steps to improve operating results of its Super X drug stores. These include adding other health related departments such as optical and nutrition centres, and moving away from such things as hardware, automotive supplies, and house wares. The company also is considering providing dental services at its drug stores in the future.

Reuter

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
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Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10

U.S. DOLLAR	Issued	Bid	Offer	Day	Week	Yield
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Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10
Alcoa Australia 10 99	30	75 1/2	75 1/2	0	0	14.10

European Banking Company Limited

Balance Sheet as at 31st December

ASSETS	1979 £000	1978 £000
Cash in hand, balances with bankers and money at call and short notice	37,491	79,874
Bank certificates of deposit and promissory notes	57,573	4,613
Other deposits with banks	65,583	55,995
Investments	8,053	4,622
Loans and advances maturing within one year	47,376	36,725
Loans and advances maturing after one year	95,487	104,799
Long-term investments	1,943	—
Other assets	19,272	16,537
Assets leased to clients	3,076	4,421
Fixed assets	1,215	1,075
	337,069	308,661

LIABILITIES	1979 £000	1978 £000
Current and deposit accounts	305,374	279,669
Other liabilities	9,472	8,610
Dividend payable	500	—
Advance corporation tax	214	—
	315,560	288,279

DEFERRED TAXATION	1,423	1,377
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SHARE CAPITAL AND RESERVES	1979 £000	1978 £000
Share capital	12,175	12,175
Share premium	500	500
Retained profit	7,411	6,330
	337,069	308,661

Directors

P.E. Janssen *Chairman*

"J. Adant"

Société Générale de Banque SA

S.M. Yassukovich *Managing*

F. Hoogendijk

"C.E. Loudon"

Amsterdam-Rotterdam Bank NV

E. Braggiotti

"E. Barlier"

Banca Commerciale Italiana SpA

G.N. Schmidt-Chiari

"O.K. Finsterwalder"

Creditanstalt-Bankverein

W. Guth

"M. von Brentano"

Deutsche Bank AG

G.W. Taylor

"Hendley"

Midland Bank Limited

M. Vionet

"D. Hua"

Société Générale (France)

R. Jeanty

*Alternate Directors

H. Kippenberger

Banque Européenne de Crédit (SEC)

I.T.H. Logie *Deputy Managing*

W.R. Slee *Deputy Managing*

J.C. Chandler *Executive and Secretary*

N.R. Balfour *Executive*

R.C. Kahrmann *Executive*

Copies of the Report and Accounts 1979, can be obtained from the Registered Office:
150 Leadenhall Street, London EC3V 4PP. Telephone: 01-638 3654. Telex: 8671001

Member Banks:

Amsterdam-Rotterdam Bank NV

Deutsche Bank AG

Midland Bank Limited

Banca Commerciale Italiana SpA

Société Générale de Banque SA

Creditanstalt-Bankverein

Société Générale (France)

Recovery at Granges, but dividend again passed

BY VICTOR KAYFETZ IN STOCKHOLM

GRANGES, the Swedish metals and engineering group whose Board is recommending a takeover bid by Electrolux, reports a 1979 pre-tax profit of SKr 123m (\$28.3m) following several years of heavy losses. However, the dividend is again to be passed for the fourth year running.

In September the group predicted earnings of SKr 100m for 1979, against a loss of SKr 207m the preceding year. The recovery was attributable to major restructuring, an improvement in net financial items, and higher earnings in Granges Aluminium, other industrial companies, and the construction subsidiary Granges Hedlund.

Group turnover in 1979 was SKr 5,160m (\$1,190m), up a comparable 30 per cent. During last year Granges sold 90 per cent of its stainless steel company, Nyby, to Sweden's Uddeholm group and disposed

of its shipping interests as well. Granges expected increased pre-tax earnings for 1980, pointing to large order backlogs, recent price hikes and continuing rationalisation and marketing efforts.

Granges Aluminium, which is discussing possible collaboration with various companies in Norway, raised its pre-tax profit from SKr 25m to SKr 100m in 1979 on sales that rose 19 per cent to SKr 1,660m. The power-generating company Granges Kraft earned SKr 40m, an increase from SKr 29m, on turnover that climbed by 40 per cent to SKr 172m.

Granges Hedlund swung from a loss of SKr 17m to a pre-tax profit of SKr 14m on sales that nearly doubled to SKr 437m, but the Belgian-based construction company Graver increased its losses despite a large jump in

turnover. Granges International Mining moved further into the red as well.

The group is reserving an extra SKr 50m in the accounts "owing to uncertainties in forecasting the outcome of large and complex ongoing contracting projects which are subject to special risks."

Granges is also writing down its stake in Lamco, the Liberian iron mining consortium, by SKr 70m as an extraordinary item in the 1979 accounts.

Sales of ships, accounts receivable and most of Nyby contributed SKr 437m to liquid assets, while loan payments outweighed new borrowing by SKr 390m. This helped cut net financial losses from SKr 238m to SKr 108m and improve liquidity by SKr 250m, Granges writes.

MoDo earnings top forecast

BY WILLIAM DUFFLORCE IN STOCKHOLM

MODO, THE Swedish pulp and paper group, reports 1979 earnings of SKr 273.4m (\$63.5m) after a very strong final four months which took it SKr 53m beyond the forecast made in October. Sales advanced by SKr 629m to SKr 3,120m (\$726m).

A firm market for both pulp and fine paper in 1979 enabled MoDo to take out several price increases and to recover from

the two previous years in which its losses totalled SKr 388m. Between the middle of 1978 and the end of 1979 the net sum of the group's interest-bearing liabilities, less its liquid funds, has been reduced by SKr 500m.

The Board recommends payment of a dividend of SKr 7 a share, compared with SKr 3.50 paid in 1978 and no dividend at all for 1977.

Prospects for the first half of 1980 remain good. From April 1 MoDo is quoting a price of \$545 a tonne for its bleached kraft pulp, \$70 higher than the price it received during the last quarter of 1979. Prices of fine and tissue papers are expected to follow the upward trend.

Developments in the second half of the year are said to be more difficult to predict but the management forecasts that the final 1980 result could show a further improvement on 1979. Group liabilities should continue to decrease, it adds.

The consolidated operating profit after depreciation rose from SKr 10m in 1978 to SKr 435m in 1979, stock appreciation accounting for SKr 116m of the advance. MoDo's pulp manufacturing division, turned a SKr 6m loss into a SKr 304m profit, while MoDopaper the paper division, more than doubled its operating profit to SKr 156m.

Net financial costs fell from SKr 169m to SKr 152m and, after appropriations of SKr 224m, the consolidated account shows a net profit of SKr 49m. The parent company reports a 1979 net profit of SKr 33.5m, of which the proposed dividend will take SKr 23.7m.

Sodra climbs out of red

BY OUR STOCKHOLM STAFF

SODRA SKÖGSGÄRNA, the Southern Swedish forest owners' industrial group in which the government assumed a 40 per cent stake last July, reports a small pre-tax profit for 1979 following two years of heavy losses. This was mainly due to higher world pulp prices.

Earnings reached SKr 27m (\$6.3m) against a 1978 loss of SKr 290m. Sales rose 19 per cent to SKr 2,910m (\$676m), 58 per cent being exports.

Sodra is Europe's largest market pulp producer, and pulp division earnings improved by SKr 215m last year. The sawmill sector also moved into the black. The Klippan division, the maker of fine and household

papers, reduced its losses but the packaging division had another poor year, the preliminary report states.

For 1980 the pulp, sawmill and paper sectors expect continued strong demand and use of full capacity, but this may be hampered by possible wood shortages.

Sodra is shutting down several small, outmoded and loss-making mills and the 1979 accounts contain SKr 152m in extraordinary write-downs because of this. Extraordinary items also included the SKr 31m start-up costs last autumn at the big new sulphate pulp mill in Mönsterås on the south-east Swedish coast.

Italmobiliare is new flagship of the Pesenti empire

BY RUPERT CORNWELL IN ROME

SIG. CARLO PESENTI, the Bergamo-based financier, has carried out a further step in the forced reorganisation of his empire—one of the largest in private hands in Italy and valued conservatively at around \$1.5bn.

The result of the latest manoeuvres is that the master company of the group, which contains the cement concern Italcementi, engineering, banks and insurance interests, is now the financial holding company Italmobiliare.

This became apparent with the weekend announcement that Italmobiliare had acquired a 50.2 per cent interest in Italcementi, the former cornerstone of the Pesenti holdings. The price paid is reported to have been L280bn (\$350m), valuing the shares at L70,000 apiece, against a current house price of L21,000.

Following a share distribution last year, two small Pesenti shell companies, Privital and Cemital together owned 40 per cent of both Italcementi and Italmobiliare.

Under the latest arrangements Italmobiliare has just bought from these two the majority stake in Italcementi. Pesenti, however, with his full ownership of Privital and Cemital, retains control of Italmobiliare and thus of his empire.

With the funds received from Italmobiliare, the two companies can comply with the ruling of the Bank

of Italy and repay a loan of L160bn (\$190m) received from one of the Italmobiliare banks, Banca Provinciale Lombarda.

Sig. Pesenti borrowed this money from a bank which he controlled—to buy back the threatening major blocks of Italcementi shares built up in the early 1970s by the financier Sig. Michele Sindona, currently on trial for fraud in New York.

Among other known shareholders of Italmobiliare is the Agnelli holding company Istituto Finanziario Industriale (IFI) with a declared stake of 9.8 per cent.

The question now is how Italmobiliare will find the money used to buy control of Italcementi. Fresh speculation has inevitably been aroused that Sig. Pesenti may be contemplating the sale of further assets, following the disposal in early 1979 of his 79 per cent stake in the Credito Commerciale Bank to the publicly-owned Monte dei Paschi di Siena.

The most important companies controlled by the financier include two banks, Istituto Bancario Italiano (IBI) and Banca Provinciale Lombarda, a substantial stake in the financial group Bastogi, as well as a 64 per cent of the electrical engineering concern Franco Testi, and 41 per cent of the Riforma Adriatica di Sicurtà (RAS) insurance group.

Italsider losses reduced

BY OUR FINANCIAL STAFF

REDUCED losses are reported for 1979 by Italsider, the main operating company of the Italian state holding group, Finisider. A write-down of capital is planned to cover the deficit.

Italsider, which accounts for nearly half of Italian steel output, made a net loss of L257bn (\$800m). It plans to reduce its capital from L1,180bn to L707.4bn, and then raise it again to L1,300bn as part of a financial restructuring plan.

The 1979 loss followed depre-

ciation of L257bn and interest payments of L490bn, equivalent to 15 per cent of turnover. In 1978, Italsider made a net loss of L348.5bn, after depreciation of L220bn and interest charges of L506bn, equivalent to 18.8 per cent of turnover.

However, operating profits improved last year—to L397bn from L311bn in 1978. The reduction in losses indicates that "once Italsider has solved its financial difficulties and problems created by outdated production facilities it should be able, under normal operational and commercial conditions, to return to economic balance."

During 1979, Italsider was hit by strikes, losing production and potential sales at a time of buoyant market conditions.

One of Italsider's main industrial problems is its outdated Bagnoli plant near Naples.

U.S. acquisition boosts Holzmann turnover 33%

BY KEVIN DONE IN FRANKFURT

PHILIPP HOLZMANN, one of the leading West German construction groups, was able to boost its turnover by 33.6 per cent last year, largely as a result of its takeover of the Jones group, the U.S. building company. Sales reached DM 5,650m (\$2.3bn) compared with DM 4,200m (\$1.7bn) in 1978.

The U.S. acquisition has placed even greater emphasis on Holzmann's foreign activities, with nearly two-thirds of sales last year coming from markets outside West Germany, compared with 57 per cent in 1978.

Excluding the Jones group's contribution of some DM 1,200m, Holzmann's turnover increased by the more modest figure of 5.6 per cent.

The high level of activity achieved generally in West German construction last year was shared by Holzmann with domestic turnover rising by 10.8 per cent.

Similarly, new orders from the home market rose significantly reaching a total of DM 2.4bn an increase of 23 per cent. Including new orders

gained by the Jones group, Holzmann attracted new business from abroad totalling DM 4,200m last year.

At the beginning of this year it also won the contract to build a DM 850m hospital at Dhahran, in Saudi Arabia.

The group's total order book at the start of the year was worth some DM 7.3bn, a rise of 44.3 per cent compared with 12 months earlier. Orders worth DM 1.7bn were taken over from the Jones group, which Holzmann acquired towards the end of 1978.

Apart from the U.S., the bulk of Holzmann's new business is still coming from OPEC countries.

Despite the pressure of rising costs in the home market and the shortage of skilled workers, Holzmann said its profits would be above the DM 19.2m net income achieved in 1978, largely as a result of its foreign operations.

Holzmann now has a total workforce of 41,100, of which no fewer than 26,700 are employed outside West Germany. Capital expenditure

rose sharply last year to DM 107m as part of a programme to expand and modernise machinery and equipment.

Fried, Krupp expects to show a profit on group operations in 1979 compared with a loss of DM 122m in 1978, managing board chairman Heinz Fey said yesterday. The forecast was based on the expectation of a balanced result from steel-making, the first since 1974.

Krupp recently reported world group sales of DM 14,230m in 1979 against DM 13,520m in 1978, of which third party sales rose to DM 12,790m from DM 11,900m.

Bayer, one of the "big three" West German chemicals companies, increased sales last year by 14 per cent to an estimated DM 26bn, according to provisional figures. The main impetus came from sales abroad, both through exports from West Germany and the sales of overseas subsidiaries.

In the first nine months of the year group pre-tax profits rose by 43 per cent to DM 11.9bn.

Banque Worms raises income

BY DAVID WHITE IN PARIS

BANQUE WORMS, the French merchant bank, reported a slowdown in its ordinary banking activity last year, although it managed, through capital gains, to increase its net profits to FFr 12.50m (\$10.5m) from FFr 36m in 1978.

The profit figure included a total of FFr 13m arising from the sale of shares and fixed assets, compared with FFr 3m.

Operating results were roughly unchanged, the bank said. Improved portfolio yields helped to offset the decline in banking activity, ascribed to Government credit controls, the rise in money market rates and a reduction in margins during the second half.

The bank, in which Lloyds Bank International and Bank of Scotland hold minority shares, proposed to raise its net dividend for the year to FFr 12.50 a share from FFr 12.50.

Philadelphia National Bank and Societe Generale also have interests in the bank, controlled by the Worms shipping, insurance and industrial group.

Banque Worms' balance sheet total reached FFr 20bn at the end of 1979, 25 per cent higher than a year earlier.

France's private-sector overseas airline, Union des Transports Aeriens (UTA), saw

turnover and profits expand roughly in line with inflation last year as the growth in its traffic slowed down to less than 2 per cent.

Net earnings for the year were FFr 39.4m (\$9.2m) compared with FFr 35.3m the previous year. Turnover rose by a similar margin of 11.4 per cent to FFr 3,190m from FFr 2,860m in 1978.

Cash flow went up from FFr 189m to FFr 230m, an increase of 22 per cent, including a FFr 12m gain on the sale of one of its aircraft.

UTA is proposing to increase its gross dividend to FFr 15.45, 9.6 per cent more than for the previous year.

Suez banking arm expects higher profit

BY OUR PARIS STAFF

CREDIT INDUSTRIEL et Commercial (CIC), part of the Suez group and one of the principal private commercial banks in France, increased its parent company net profit last year by almost 40 per cent to FFr 592m (\$143m). The previous year's result of FFr 525m had included an exceptional gain of FFr 15.5m.

CIC said similar progress might be expected in the consolidated results, which showed a 1978 net profit of FFr 94m.

Deposits rose by 16.6 per cent to FFr 15.7bn. The bank is proposing an increased net dividend of FFr 8.30 a share, compared with FFr 7.50 a year ago.

CIC is doubling its registered capital to FFr 452.5m by incorporating reserves resulting from revaluation. The move, which involves changing the nominal share value from FFr 50 to FFr 100, was authorised at a shareholders' meeting last April.

● Roussel-Uclaf, a chemicals

and pharmaceuticals group controlled by Hoechst of Germany, intends to acquire Hoechst's U.S. subsidiary, Foster Grant, which manufactures spectacles and controls 30 per cent of the U.S. market with annual sales of \$70m.

Roussel-Uclaf is already represented in the U.S. through Hoechst Roussel Pharmaceuticals, a company set up jointly by Hoechst and the French group to market their pharmaceutical products.

Bourse listing planned by Douwe Egberts

BY CHARLES BATCHELOR IN AMSTERDAM

DOUWE EGBERTS, the Dutch tea, coffee and tobacco group, will list a small number of its shares on the over-the-counter stock market as a first step towards a quote on the official Amsterdam bourse. DE plans to offer 12,766 certificates of its FI 10 nominal "B" shares on March 25 at a price expected to be at least FI 520 (\$260).

The aim is to achieve a greater marketability for existing shareholders. The shares being offered represent almost 1.3 per cent of DE's capital.

Consolidated Foods Corporation of the U.S. has 65 per cent of the capital of DE, though its voting rights are limited to 26 per cent. Dutch insurance group Nationale Nederlanden has a 10 per cent stake and the de Jong family has large holdings. The retail price of coffee in the Netherlands, where DE has 60 per cent of the market, is

falling and the world market price is stabilising and may even rise, chairman Mr. van Dongen said. DE therefore expects margins to come under pressure in the current half year ending June. Net profit for the year is, however, not expected to fall below the FI 105m (\$52m) achieved last year following the 31 per cent rise to 58m in the first half.

Prospects for further expansion or acquisitions in the Netherlands are "not good" in view of DE's high market penetration and the absence of suitable takeover candidates.

DE is building a second coffee roasting plant in France and assessing market prospects for automatic tea and coffee-making machines in other countries following their success in West Germany and the Netherlands. It expects to invest FI 85m in fixed assets this year.

SANDVIK AKTIEBOLAG

U.S.\$6¼% Convertible Bonds

Due 15th March, 1988

Notice of Adjustment

Notice is hereby given to the holders of the above-mentioned bonds that the Board of Directors of Sandvik Aktiebolag will propose to the Annual General Meeting of the Company to be held on 9th May, 1980, the issue to the holders of A shares and B shares, pro rata to their holdings, of new A and B shares free of payment by way of bonus issue in the proportion of one new A share for every 6 A shares and one new B share for every 6 B shares held. Bonds in respect of which the conversion date falls after the date of this notice will be dealt with in accordance with Condition 7(D)(III) of the bonds until the day after the Record Date for the issue, the latter day being proposed to be 4th June, 1980.

Accordingly, any new B shares issued as a result of conversions between the date of this notice and the day following the Record Date will not rank for the bonus issue, but converting bond holders will be entitled to receive the appropriate number of additional new B shares, plus a cash payment in respect of fractions (if any), after the day following the Record Date.

18th March, 1980

SANDVIK AKTIEBOLAG

This announcement appears as a matter of record only

February 1980



AUTOPISTAS DEL ATLANTICO, C.E.S.A.

US \$15,000,000

Ten Year Loan

Managed by

Fuji International Finance Limited

Provided by

The Fuji Bank, Limited

The Royal Bank of Canada (London) Limited

Banque Commerciale pour l'Europe du Nord (Eurobank)

DIE ERSTE österreichische Spar-Casse

Multibanco Comermex, S.A.

Trade Development Bank, London Branch

Agent

The Fuji Bank, Limited

AUTOPISTAS DEL ATLANTICO, C.E.S.A. has been advised in the development by

BANCO HISPANO AMERICANO, MANUFACTURERA HANOVER LIMITED, BANCO PASTOR and BANCO DE BILBAO

In co-operation with the following shareholders:

Cajas de Ahorros de Vigo, Fortuvedra y Santiago de Compostela, Banco Industrial de Catalunya, Banco Industrial del Mediterraneo, Banco de Barcelona, Banco Internacional de Comercio, Banco del Morroeste, Banco Unión, Banco Mas Sarda, Banco Occidental and Plusfour

بنك الاتحاد للشركات الأوسط المحدود

UNION BANK OF THE MIDDLE EAST LIMITED

Balance Sheet at 31st December 1979

	31.12.79 Dh000	31.12.78 Dh000		31.12.79 Dh000	31.12.78 Dh000
Share Capital			Assets		
Authorised—ordinary shares of Dh100 each	500,000	500,000	Cash, balances with banks, money at call and short notice	320,777	311,842
Issued—ordinary shares of Dh100 each fully paid	200,000	159,200	Deposits with banks	56,061	48,208
Reserves	16,100	22,600	Loans and advances repayable on demand and within one year	1,394,330	869,166
Profit and loss account	560	530	Accrued interest receivable and other accounts	17,606	11,330
Shareholders' Funds	216,660	182,330		1,788,774	1,240,546
Liabilities			Loans and advances repayable after one year	39,442	26,429
Current and deposit accounts maturing within one year, including reserve for contingencies	1,552,324	996,027	Investment securities	15,759	13,990
Deposit accounts maturing after one year	45,356	82,341	Premises and equipment	8,040	7,742
Accrued interest payable and other accounts	37,675	19,054		1,852,015	1,288,707
Proposed dividend	—	8,955	Liabilities of customers for confirmed credits, acceptances and guarantees	966,300	733,615
	1,852,015	1,288,707		2,818,315	2,022,322
Confirmed credits, acceptances and guarantees on behalf of customers	966,300	733,615			
	2,818,315	2,022,322			

U.S.\$1.00=U.A.E. Dh3.74 approximately

Principal Activity:

The Bank carries on the business of international merchant banking together with full retail banking facilities to individuals, firms, corporations and government departments. In particular, special emphasis is given to short and medium term finance, promotion of import and export trade to and from the United Arab Emirates, corporate finance services, foreign exchange and money market transactions, short and medium term lending in local and major world currencies, investment banking, and private placements.

Results for the Year:

After transfers to inner reserve and loan loss provision the Bank declared a profit for its third reporting period of Dh33,530,000 (U.S. \$8,965,000).

Share Capital:

The authorised capital of the Bank is U.A.E. Dirhams

500 million (U.S. \$134 million). During the year, the Bank issued 8,000 shares of Dh100 each for cash consideration. As at 31st December 1979, the issued share capital consisted of 1,600,000 shares of Dh100 each fully paid.

A bonus issue of shares has been proposed by the Directors on a 1 for 4 basis to existing shareholders at 31st December 1979 by the appropriation of Dh40,000,000 from general reserve, giving a total paid-up share capital of Dh200 million (U.S. \$53 million) maintaining the Bank's position as the largest share-capitalised bank in the U.A.E.

Shareholders:

The major shareholders of the Bank are Abdul Wahab Bin Ebrahim Galadari, Abdulla Hassan Rostamani, and Saudi Arab Finance Corporation S.A. In addition, there are approximately 130 other shareholders drawn from the U.A.E. merchant community.

U.A.E. Head Office:

P.O. Box 2923, Dubai, United Arab Emirates
Telephone: 281181 Telex: 46425 UNIDB EM (General) 46426 UNIFX EM (Dealers)
Telegrams: UNIONBANK, Dubai.

Branches in Dubai, Karachi, Lahore and Faisalabad.

Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

SONY CORPORATION

First-quarter profit lifted by 342%

BY RICHARD C. HANSON IN TOKYO

SONY CORPORATION is to consider an increase in its annual dividend at the end of the first half of this fiscal year, reflecting a sharp recovery in profits.

The company's consolidated results for the first quarter, to January 31, show net profit up by 342.6 per cent to a record ¥19,538m (\$78.4m), from ¥4,417m in the same period of the previous year for the first rise in first quarter profit in three years. The quarter's profits exceed the ¥17.7bn for the whole of the previous year.

The recovery is expected to continue throughout the year if exchange rate conditions do not fluctuate wildly. In the first quarter it was based on a

47.6 per cent increase in sales to a record ¥221,963m (\$89.1m). The most pronounced rise was in overseas sales, which jumped nearly 70 per cent to account for 65.7 per cent of all sales, compared with 57.1 per cent in the first quarter of 1978-79.

Sales overseas have boomed because of the weakness of the yen, and the introduction last year of an improved home video tape recorder and of higher value television sets. VTR sales were up 31 per cent, to take a 21 per cent share of all sales (\$27 per cent together with video tape sales). Sales of television sets gained 42.7 per cent, or 28.7 per cent of the total.

This year, overseas sales should be further enhanced by

increases in production planned at Sony's overseas plants in Europe and the U.S. At present overseas production represents about 15-20 per cent of consolidated sales.

The production of colour TVs at the South Wales plant will rise to about 150,000-200,000 sets from about 100,000 sets last year; cassette tape production at around 3m units per month will start up in France; and in the U.S. Sony plans to raise TV set production in San Diego to 700,000 units from 500,000 last year, while increasing video tape production in Alabama from 1.2m cassettes to 1.5m.

At home, Sony will raise production of video tape recorders from an annual rate of 800,000

units to 1m by next autumn.

In 1978-79, Sony profits were reduced primarily by exchange rate changes and the problems which arose from translating its foreign currency liabilities into yen under the U.S. FASB rule 8. In the latest quarter, Sony continued to have translation losses (about ¥2.9bn), but this was because of the yen's weakness against European currencies rather than the dollar.

In addition, there were over ¥1bn in exchange losses on foreign exchange forward covering in Tokyo.

The company did not say by how much it would consider increasing the dividend, currently set at an annual rate of ¥25 per share.

Advance for SHK Securities

By Philip Bowring in Hong Kong

SUN HUNG KAI Securities, Hong Kong's largest stock and commodity trading house, reported a 49 per cent increase in profit for the year ended December to HK \$48m (US\$ 9.6m). The final dividend is 18 cents, making a total of 14.5 cents.

At the same time, the sister company, Sun Hung Kai Finance, which was separated from SHK Securities last year, and acquired its own stock exchange quotation, announced that its profit rose 40 per cent to HK\$ 40.1m. Earnings per share however were up only 27 per cent to 33 cents, as a result of an increase in capital during the year, from an issue of 22.8m new shares at a cost of HK\$ 44m to Compagnie Financière de Paris et des Pays Bas which now owns 30 per cent of the finance company.

Rival bid for UIC from Hong Kong developer

BY GEORGIE LEE IN SINGAPORE

HANG LUNG Development, the Hong Kong property company, has made a rival bid for United Industrial Corporation (UIC), the Singapore chemical and property company.

The Hong Kong company announced that it would make a cash offer of S\$4.50 per share for the whole of UIC's issued capital, comprising 17.73m shares of S\$1 each, or a total price of S\$79.7m (US\$36.2m).

Hang Lung's offer is much higher than that of S\$4.00 per share made by United Industrial Overseas Holdings (UIOH). UIOH is beneficially controlled by the managing director of UIC, Mr. Cheung Waw Liew.

Morgan Grenfell Asia which

has been appointed to advise minority shareholders recently has said that a tentative valuation showed UIC shares to be worth S\$5.14 per share.

INCHEAPE Corporation's Far East subsidiary, Incheape Berhad, has chalked up its best-ever performance. Group post-tax profit for the year to December was S\$45.9m (US\$20.8m), or 8.65 times the 1978 figure. At the pre-tax level, group profit was S\$69.1m or 4.7 times the previous figure.

Incheape's sharp profit rise was achieved despite an increase of only 24 per cent in turnover, to S\$894.3m (US\$417m).

The group, which is involved in widely diversified trading

activities in Singapore and Malaysia, attributed the improvement to its rationalisation programme, buoyant trading conditions and the weakening of the yen. Incheape has forecast a continued improvement in the current year but at a lower rate.

The group also reported an extraordinary loss of only S\$348,000 for the year. This compares with an extraordinary loss of S\$14.8m the previous year.

Incheape has declared a final gross dividend of 13.5 per cent, which together with the interim dividend already paid makes a total of 17.5 per cent for the full year. The previous year's total dividend was 3 per cent.

Computer group takeover by Barlow Rand

BY BERNARD SIMON IN JOHANNESBURG

BARLOW RAND, South Africa's largest industrial conglomerate, has entered the computer field by taking a 51 per cent interest in the fast-growing Perseus computer services group.

Perseus is the local sales agent of the U.S. companies, Data General Corporation and National Semiconductor. The purchase price has not been disclosed.

The Perseus takeover comes on the heels of a breakdown in negotiations between Barlows and the South African subsidiary of Sperry Univac,

which has been trying to find a local partner for some time.

Perseus, a South African-owned company, had a turnover of about R15m (\$18.5m) in 1979, which was more than double the previous year's sales. According to Mr. Derek Cooper, a director of Barlow Rand, Perseus "allows us to have within our organisation the ability to meet almost every type of computer system need."

Barlow already has substantial interests in the electronics industry through its control of

Marconi, Fuchs Electronics and several other companies.

SASOL ONE, a wholly owned subsidiary and the main source of profits of Sasol Ltd., the South African oil-from-coal producer which sold 70 per cent of its shares to the public last year, has reported an after-tax income of R85.3m (\$105.6m) for the year to last June. This is 15 per cent higher than 1977-78 earnings.

Sasol One is the only Sasol plant at full production.

Second plant came on stream earlier this month, but will not reach full production until next year. Construction of Sasol Three is currently underway.

Sasol One's operating income last year totalled R145.5m against R114.5m the previous year. The main reason for the increase in income was the substantial rise in petrol prices at the beginning of 1979. These were caused by the spiralling cost of imported crude, but also benefited Sasol.

Cheung Kong HW stake up

By Our Hong Kong Correspondent

CHEUNG KONG (Holdings) announced yesterday that its stake in Hutchison Whampoa, the diversified trading and investment house, has been raised to 31 per cent.

Last year, Cheung Kong acquired 22 per cent of Hutchison from the Hong Kong and Shanghai Banking Corporation. A third Cheung Kong nominee, Mr. George Magnus, has been appointed to the Hutchison board, with non-executive status.

Collective control plan for Queensland bank

BY JAMES FORTH IN SYDNEY

A NUMBER of major Queensland companies are considering a proposal to build up an effective collective control of Australia's smallest bank, the Bank of Queensland. Listed on the Brisbane exchange, the Bank of Queensland has a capital of only A\$4.12m (US\$4.5m).

Hill Samuel Australia, the merchant bank, is working on the proposal, which is still in the preliminary stages. The Queensland state government, through its state-owned insur-

ance company, State Government Insurance Office of Queensland, already holds 10 per cent of the bank's capital.

Existing legislation provides that no individuals or parties acting in concert may acquire more than 10 per cent of a bank without the approval of the Federal Treasurer.

Among the Queensland companies reportedly interested are Bundaberg Sugar, the brewer Castlemeine Toonies and Evans Deakin, the engineers.

Scrip issue from Adelaide Steamship

By Our Sydney Correspondent

ADELAIDE STEAMSHIP Company, the diversified industrial group, boosted its earnings by 57 per cent, from A\$3.21m to A\$5.0m (US\$5.5m) in the half-year to December and plans a one-for-five scrip issue. Group sales rose by 17 per cent to A\$61m (US\$67m). Adelaide Steamship equity accounted for its recently acquired interests in the timber group, Robb and Brown (31 per cent) and the ink maker, Sidney Cooke (36 per cent).



WE, THE LIMBLESS, LOOK TO YOU FOR HELP

We come from both world wars. We come from Kenya, Malaya, Aden, Cyprus... and from Ulster. From keeping the peace no less than from war we limbless look to you for help.

And you can help, by helping our Association, BLESMA (the British Limbless Ex-Service Men's Association) looks after the limbless from all the Services.

It helps, with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that red-tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and dignity.

Help BLESMA, please. We need money desperately. And, we promise you, not a penny of it will be wasted.

British Limbless Ex-Service Men's Association

GIVE TO THOSE WHO GAVE—PLEASE

Curacao Depositary Receipts of ordinary shares

SANYO ELECTRIC CO., LTD.

The undersigned, acting as duly authorized Agent of Carneth Administration Company N.V., announce that at the shareholders' meeting held on the 28th February, 1980, it was decided to pay a final dividend of Yen 3 per share for the fiscal term ending November 30th, 1979.

This dividend will be payable, less 20% Japanese tax, as from the 14th March, 1980, on the coupon No. 23 of the CDRs.

Payment will be made at the undermentioned offices as follows:

\$ 4.82 per CDR of 10 depositary shares of 50 ord. shares
\$ 9.64 per CDR of 20 depositary shares of 50 ord. shares
\$ 48.20 per CDR of 100 depositary shares of 50 ord. shares

Residents of countries which have concluded a tax treaty with Japan may, only afterwards, claim a 5% tax refund in Japan.

The coupons No. 23 may be presented in:

London to The Sumitomo Bank, Ltd., Temple Court, 11 Queen Victoria Street, London EC4N 4TP.
Hamburg to Bank Mees and Hope NV, Pelzerstrasse 2.
Paris to Banque de l'Union Européenne, 4 Rue Gaillon, 75 Paris 2e.
New York to Morgan Guaranty Trust Company of New York, 27 Wall Street, New York, N.Y. 10015.
Amsterdam to Bank Mees and Hope NV, Herengracht 548.

BANK MEES & HOPE NV
Amsterdam, 10th March, 1980

Growth scheme at Selangor Properties

By Wong Sulong in Kuala Lumpur

SELANGOR PROPERTIES, a major Malaysian developer and landlord, is proposing a scrip issue of one-for-three to raise its paid-up capital to 85m ringgit (\$15.8m). The issue will be made from its cash reserves.

For the year ended September, 1979, the group reported a 26 per cent increase in pre-tax profit to 6.9m ringgit, but is however maintaining a final dividend of 8 per cent, taking the year's total to 16 per cent, the same as the previous year.

Mr. T. K. Wen, the chairman, said that the group was poised for major expansion in the coming years which would require a large amount of capital. Although the banks had been willing to lend, he said, the group would rely on its own reserves.

Recently, it sold an 86-acre plot on the fringe of Kuala Lumpur for 8.6m ringgit, realising a profit of 7.6m ringgit, which would be used to finance the expansion.

Mr. Wen said that the group's Damansara town centre project, involving development of 54 acres of prime land in Kuala Lumpur for commercial purposes, has been approved in principle by the authorities, and final approval was expected soon. The project should generate considerable earnings.

The group is also stepping up building activities at Damansara Heights and Uday Heights, two prime residential areas in Kuala Lumpur in which the group has substantial land.

On the scrip issue, Mr. Wen said that the issue was made out of its cash reserves.

Some of the group's property had not been revalued since 1968, Mr. Wen said that the group had agreed to an approach from Morgan Guaranty to be included in its American depositary receipt scheme so as to make it easier for Americans to hold its shares.



CONTINENTAL ILLINOIS CORPORATION

And Subsidiaries

CONTINENTAL BANK

231 South La Salle Street, Chicago, Illinois 60693, U.S.A.

1979 was another year of record earnings for Continental Illinois Corporation.

Income before security transactions grew to \$194,126,000 or \$4.95 per share, a 15% increase over 1978 earnings of \$168,724,000 or \$4.51 per share. These results represent a return of 15% on average stockholders' equity, sustaining the level of recent years.

Fourth quarter income before security transactions was \$50,347,000 or \$1.29 per share, an increase of 6.4% from \$47,290,000 or \$1.21 per share in the fourth quarter of 1978.

Continental Illinois Corporation, with its major subsidiary, Continental Bank, is the seventh largest bank holding company in the United States, with assets totaling \$35.8 billion, up more than 15% from \$31 billion a year earlier. Today we have over 100 offices in 31 countries where Continental Bank specialists are committed to serving the financial needs of the business community.

Our 1979 Annual Report to stockholders will be available soon. If you would like to have a copy, please write our Corporate Secretary.

Roger E. Anderson

Chairman of the Board of Directors

John H. Perkins

President

Consolidated Statement Of Condition/December 31

(In millions)	1979	1978
Assets		
Cash and due from depository institutions:		
Cash and noninterest-bearing deposits	\$ 3,366.8	\$ 3,897.1
Interest bearing deposits	4,035.1	3,926.6
Investment securities	2,226.3	2,174.4
Trading account securities	189.1	114.3
Other short-term investments	308.2	361.6
Loans	23,181.7	18,446.1
Lease financing receivables	609.6	451.8
Total loans and lease receivables	23,791.3	18,897.9
Less: Unearned income	215.3	143.3
Reserve for credit losses	212.2	191.2
Net loans and lease receivables	23,363.8	18,563.4
Properties and equipment	226.9	195.6
Customers' liability on acceptances	1,092.6	900.4
Other assets	981.3	925.2
Total assets	\$35,790.1	\$31,058.6
Liabilities		
Deposits:		
Domestic—Demand	\$ 5,216.4	\$ 4,926.4
Savings	1,311.5	1,343.5
Other time	5,989.3	5,872.8
Deposits in foreign offices	11,490.0	9,017.5
Total deposits	24,007.2	21,160.2
Short-term borrowings	7,766.8	6,636.5
Acceptances outstanding	1,096.9	905.5
Accounts payable and other liabilities	1,026.8	680.2
Bonds, mortgages and similar debt	529.5	450.5
Total liabilities	34,427.2	29,832.9
Stockholders' Equity		
Preferred stock—without par value:		
Authorized: 10,000,000 shares, none issued		
Common stock—\$5 par value:		
Authorized: 80,000,000 shares both years		
Issued and outstanding: 1979—39,218,940 shares		
1978—39,167,725 shares	196.1	195.8
Capital surplus	510.3	508.7
Retained earnings	656.5	521.2
Total stockholders' equity	1,362.9	1,225.7
Total liabilities and stockholders' equity	\$35,790.1	\$31,058.6

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Continental Illinois National Bank
and Trust Company of Chicago

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March 1980

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If you have about £9,000 or more to spend on a car, Toyota is probably not the first name that will spring to mind.

You're more likely to think of a car like a Volvo 264, or a BMW 525, or a Mercedes 230.

Not surprisingly, for all three are desirable cars with illustrious names.

But before you make your choice, let us put the arguments for considering the new Toyota Crown. And demonstrate, with facts rather than opinions, that we are not getting ideas above our station.

COMFORT

We might describe the plushness of the Crown's seats, the spaciousness of its interior, the smoothness and quietness of its ride. But these are qualities which only a test drive will reveal.

Instead, we'll mention some of the ways in which the Crown cares for your comfort and its three rivals do not.

The seats have height adjustable headrests which are also adjustable fore and aft in the front. The driver's seat is adjustable for height and lumbar support.

The Crown, in fact, is a very adjustable car, so the small businessman will feel as comfortable as the big City magnate.

And only the Crown has air conditioning and an air purifier as standard equipment. Winter and summer, it keeps the air fresh as a daisy.

And should you, on a long drive, feel that a cool glass of Perrier would not go amiss, there is a cooler-box in the rear window shelf.

EQUIPMENT

The Crown is, quite simply, far better equipped than any of its three rivals. It is better equipped, indeed, than any other car at its price and many which cost a great deal more.

It has an auto-reverse stereo cassette-player with four speakers, and

a cassette box in the front console.

It has a self-seeking VHF/MW/LW stereo radio, and an electric aerial.

The electric windows can be opened and closed individually or from the driver's seat. The fuel filler cap, outside mirror and boot lid are all remote control.

There's a digital quartz clock, and all four seats have separate reading lamps.

The new Toyota Crown gives an overall 24.2 mpg, which is better than the Volvo, BMW and Mercedes.

It has electronic fuel injection, which uses petrol more efficiently, and responds more quickly, than a conventional carburettor.

And its automatic gearbox has overdrive, which you can select manually and reduces petrol consumption when you are cruising.

THE COMPELLING ARGUMENTS FOR BUYING A TOYOTA. RATHER THAN A VOLVO, BMW OR MERCEDES.

You can control the radio and air conditioning from the front seat if you are driving, or from the rear seat if your chauffeur is driving.

All three of our rivals offer you great comfort. Only the Crown offers you such luxury.

ECONOMY

There was a time when economy would have had no place in an advertisement for a luxury car.

That, though, was before the days of the £1.25 gallon.

PERFORMANCE

Here, you might not expect us to come first. But you would be wrong.

The Crown's 2.8 litre engine takes it from 0 to 60 mph in 11.1 seconds, which is 0.6 seconds faster than the BMW 525 Automatic.*

Its power steering is speed-sensitive. The lower your speed, the more assistance it gives you. So the Crown is as easy to manoeuvre in Threadneedle Street as on the M1.

SAFETY

To protect you and your family in an accident, the Crown has a rigid steel passenger cell and crumple zones front and rear.

It has central door locking and inertia reel seat belts.

To prevent you getting into an accident, it has power-assisted brakes, four quartz-halogen headlamps and a rear fog warning lamp.

It has warning lights for the handbrake, brake fluid level and rear lights. The windows are tinted, to reduce glare.

RELIABILITY

At this stage of the argument, we will let others speak for us.

According to the German equivalent of the MOT, a Toyota is the most reliable car after two years on the road.

According to an independent British consumer survey, Toyotas suffer from fewer faults than any other make of car. And, in the unlikely event of your needing them, spare parts are easy to get and repair costs are low.

A luxury car, after all, should be more than a comfortable place to sit in while you wait for the AA to arrive.

THE FINAL ARGUMENT

A glance at the picture below will show that the new Crown will not look out of place outside the most elegant of houses.

Certainly, its new lines do not give away the most surprising fact of all:

The Toyota Crown costs £8,500. £400 less than the Volvo, nearly £500 less than the Mercedes, nearly £800 less than the BMW.

Not, we suspect, that you'd be influenced by a question of mere money. Any more than you'd be influenced by a famous name.

TOYOTA

Everything keeps going right.



THE NEW TOYOTA CROWN

Crown Super Saloon £8,500.32. Price includes Car Tax, VAT and seat belts, but excludes road tax, number plates and delivery charges. Price correct at time of going to press. *What Car Official Govt. fuel consumption figures for Urban Cycle: 18.5 mpg (15.2 litres per 100 km), Constant 56 mpg: 30.0 mpg (9.4 litres per 100 km), Constant 75 mpg: 24.1 mpg (11.7 litres per 100 km). Toyota (GB) Ltd., 320 Purley Way, Croydon, Surrey CR9 4PB. Tel: 01-681 1921. For Export and Diplomatic enquiries telephone Downland (07375) 55226. Ask your Toyota dealer for details of our credit card scheme for payment of servicing, parts and accessories - The Toyota Service Club - open to all motorists.

Dollar strong

The dollar rose sharply against major currencies yesterday, as the market reacted favourably to the latest U.S. anti-inflation package. A continued rise in U.S. interest rates appeared to be the driving force behind the dollar's recent recovery, with U.S. prime rates expected to climb from the present range of 17-18 1/2 per cent, and Euro-dollar rates already approaching 20 per cent in places. A number of central banks were active sellers of dollars, but the U.S. unit finished on or just below its best level of the day. Against the D-mark it rose to DM 1.8743, its best level since June last year, and sharply higher than Friday's figure of DM 1.8325. Similarly against the Swiss franc it closed at Sfr 1.7890, a level not seen since July 1978, and well up from Sfr 1.7540 on Friday. The yen attracted little interest, and finished almost unchanged at ¥248.40 against the dollar at ¥248.40 against ¥248.40 previously.

On Bank of England figures, the dollar's trade weighted index rose from 83.3 to 83.4. Sterling recovered from the lows seen around lunchtime to finish only slightly weaker on balance. This was reflected in its trade weighted index which dipped from 72.0 at the morning calculation to 71.6 at noon, before coming back to finish at 72.2, hardly changed from Friday's close of 72.3. In line with other currencies, the pound was weaker against the dollar, but showed only a slight movement in terms of European currencies.

It opened at \$2.1920 against the dollar and touched \$2.1960 briefly, before falling back on dollar demand to \$2.1860 around noon. There did not appear to be any active support for the pound by the Bank of England at this level, but market sources believed that any further decline would have prompted some support action. During the afternoon, the pound recovered on good demand particularly out of

the U.S. to finish at \$2.1845-2.1855, a fall of 2.95c from Friday. D-MARK—Steady within the European Monetary System, but weaker against the dollar following President Carter's latest anti-inflation package. The dollar rose to its highest fixing level since last June in Frankfurt yesterday at DM 1.8710, compared with DM 1.8385 on Friday. The Bundesbank sold \$42.6m at the fixing, but the current strength of the U.S. unit has probably deterred the German authorities from trying to hold down the rate for the time being. The latest anti-inflation package was seen as good news for the dollar, but dealers pointed out that the market was still governed by interest rates. Elsewhere the D-mark was generally easier, with sterling rising to DM 4.0760 from DM 4.0530, and the Swiss franc to DM 1.0468 from DM 1.0405.

DEUTSCHE FRANK—Weakest member of the EMS, the D-mark was generally easier, with sterling rising to DM 4.0760 from DM 4.0530, and the Swiss franc to DM 1.0468 from DM 1.0405. The D-mark was generally easier, with sterling rising to DM 4.0760 from DM 4.0530, and the Swiss franc to DM 1.0468 from DM 1.0405.

JAPANESE YEN—Energy problems reflected in sharp decline last year, which after a slight pause has been renewed, resulting in a support package and heavy central bank intervention. The dollar rose to ¥248.40 on Friday, despite an estimated \$100m of yen support given by the Bank of Japan. The U.S. unit gained ground even though there were rumours of a sharp increase in the Japanese discount rate.

THE POUND SPOT AND FORWARD

March 17	Day's spread	Close	One month	% Three months	% p.a.
U.S.	2.1845-2.1855	2.1845-2.1855	0.27-0.37c dis	-1.76-0.77-0.57dis	-1.50
Canada	2.5820-2.5870	2.5820-2.5870	0.60-0.55c pm	5.02-1.35-1.15 pm	4.70
Nethind.	4.44-4.51	4.44-4.51	0.25-0.25c pm	7.88-7.74-7.74 pm	3.77
Belgium	65.85-66.00	65.85-66.00	6-16c dis	1.88-2-00-8 dis	-0.24
Denmark	12.75-12.80	12.75-12.80	0.25-0.25c pm	2.28-2.28-2.28 pm	4.77
Ireland	1.0025-1.0040	1.0025-1.0040	0.05-0.05c pm	0.65-0.15-0.10 pm	0.63
W. Ger.	4.04-4.11	4.04-4.11	4-30c pm	10.25-9-30-8 pm	8.66
Portugal	100.40-100.70	100.40-100.70	20-20c pm	1.09-70-10 pm	1.64
Spain	169.25-169.55	169.25-169.55	20-20c pm	11.09-215-215 dis	9.05
Italy	1.870-1.877	1.870-1.877	20-20c pm	2.20-215-215 dis	-2.97
Norway	11.05-11.12	11.05-11.12	4-30c pm	4.12-10-81 pm	3.68
France	3.45-3.57	3.45-3.57	4-30c pm	4.39-3-84 pm	3.88
Sweden	3.51-3.51	3.51-3.51	4-30c pm	4.43-11-10 pm	4.81
Japan	327-332	327-332	2.00-1.10c pm	2.88-4-15-3-75 pm	2.80
Austria	28.57-29.42	28.57-29.42	20-20c pm	3.19-65-60 pm	6.51
Switz.	3.87-3.92	3.87-3.92	4-30c pm	15.0-10-81 pm	10.61

THE DOLLAR SPOT AND FORWARD

March 17	Day's spread	Close	One month	% Three months	% p.a.
U.K.	2.1845-2.1855	2.1845-2.1855	0.27-0.37c dis	-1.76-0.77-0.57dis	-1.50
Ireland	1.0025-1.0040	1.0025-1.0040	0.05-0.05c pm	0.65-0.15-0.10 pm	0.63
Canada	2.5820-2.5870	2.5820-2.5870	0.60-0.55c pm	5.02-1.35-1.15 pm	4.70
Nethind.	4.44-4.51	4.44-4.51	0.25-0.25c pm	7.88-7.74-7.74 pm	3.77
Belgium	65.85-66.00	65.85-66.00	6-16c dis	1.88-2-00-8 dis	-0.24
Denmark	12.75-12.80	12.75-12.80	0.25-0.25c pm	2.28-2.28-2.28 pm	4.77
Ireland	1.0025-1.0040	1.0025-1.0040	0.05-0.05c pm	0.65-0.15-0.10 pm	0.63
W. Ger.	4.04-4.11	4.04-4.11	4-30c pm	10.25-9-30-8 pm	8.66
Portugal	100.40-100.70	100.40-100.70	20-20c pm	1.09-70-10 pm	1.64
Spain	169.25-169.55	169.25-169.55	20-20c pm	11.09-215-215 dis	9.05
Italy	1.870-1.877	1.870-1.877	20-20c pm	2.20-215-215 dis	-2.97
Norway	11.05-11.12	11.05-11.12	4-30c pm	4.12-10-81 pm	3.68
France	3.45-3.57	3.45-3.57	4-30c pm	4.39-3-84 pm	3.88
Sweden	3.51-3.51	3.51-3.51	4-30c pm	4.43-11-10 pm	4.81
Japan	327-332	327-332	2.00-1.10c pm	2.88-4-15-3-75 pm	2.80
Austria	28.57-29.42	28.57-29.42	20-20c pm	3.19-65-60 pm	6.51
Switz.	3.87-3.92	3.87-3.92	4-30c pm	15.0-10-81 pm	10.61

CURRENCY RATES

Mar. 17	Bank rate	Special Drawing Rights	European Currency Unit
U.S.	17.0000	1.5813	0.610004
Canada	17.0000	1.5813	0.610004
U.K.	17.0000	1.5813	0.610004
France	17.0000	1.5813	0.610004
Germany	17.0000	1.5813	0.610004
Italy	17.0000	1.5813	0.610004
Japan	17.0000	1.5813	0.610004
Sweden	17.0000	1.5813	0.610004
Switzerland	17.0000	1.5813	0.610004
Netherlands	17.0000	1.5813	0.610004
Belgium	17.0000	1.5813	0.610004
Denmark	17.0000	1.5813	0.610004
Portugal	17.0000	1.5813	0.610004
Spain	17.0000	1.5813	0.610004
Greece	17.0000	1.5813	0.610004
Turkey	17.0000	1.5813	0.610004
Iran	17.0000	1.5813	0.610004
India	17.0000	1.5813	0.610004
South Africa	17.0000	1.5813	0.610004
Argentina	17.0000	1.5813	0.610004
Brazil	17.0000	1.5813	0.610004
Chile	17.0000	1.5813	0.610004
Colombia	17.0000	1.5813	0.610004
Costa Rica	17.0000	1.5813	0.610004
Cuba	17.0000	1.5813	0.610004
Czechoslovakia	17.0000	1.5813	0.610004
Dominican Republic	17.0000	1.5813	0.610004
Ecuador	17.0000	1.5813	0.610004
El Salvador	17.0000	1.5813	0.610004
Guatemala	17.0000	1.5813	0.610004
Honduras	17.0000	1.5813	0.610004
Indonesia	17.0000	1.5813	0.610004
Israel	17.0000	1.5813	0.610004
Italy	17.0000	1.5813	0.610004
Japan	17.0000	1.5813	0.610004
Korea	17.0000	1.5813	0.610004
Malaysia	17.0000	1.5813	0.610004
Mexico	17.0000	1.5813	0.610004
Morocco	17.0000	1.5813	0.610004
Nicaragua	17.0000	1.5813	0.610004
Norway	17.0000	1.5813	0.610004
Pakistan	17.0000	1.5813	0.610004
Panama	17.0000	1.5813	0.610004
Paraguay	17.0000	1.5813	0.610004
Peru	17.0000	1.5813	0.610004
Philippines	17.0000	1.5813	0.610004
Poland	17.0000	1.5813	0.610004
Portugal	17.0000	1.5813	0.610004
Romania	17.0000	1.5813	0.610004
Saudi Arabia	17.0000	1.5813	0.610004
Senegal	17.0000	1.5813	0.610004
Seychelles	17.0000	1.5813	0.610004
Sierra Leone	17.0000	1.5813	0.610004
Singapore	17.0000	1.5813	0.610004
South Africa	17.0000	1.5813	0.610004
South Korea	17.0000	1.5813	0.610004
Spain	17.0000	1.5813	0.610004
Sweden	17.0000	1.5813	0.610004
Switzerland	17.0000	1.5813	0.610004
Taiwan	17.0000	1.5813	0.610004
Tanzania	17.0000	1.5813	0.610004
Thailand	17.0000	1.5813	0.610004
Togo	17.0000	1.5813	0.610004
Tonga	17.0000	1.5813	0.610004
Trinidad & Tobago	17.0000	1.5813	0.610004
Tunisia	17.0000	1.5813	0.610004
Turkey	17.0000	1.5813	0.610004
Turkmenistan	17.0000	1.5813	0.610004
Uganda	17.0000	1.5813	0.610004
Ukraine	17.0000	1.5813	0.610004
U.S.A.	17.0000	1.5813	0.610004
Uruguay	17.0000	1.5813	0.610004
Venezuela	17.0000	1.5813	0.610004
Yemen	17.0000	1.5813	0.610004
Zambia	17.0000	1.5813	0.610004
Zimbabwe	17.0000	1.5813	0.610004

OTHER CURRENCIES

Mar. 17	Bank rate	Special Drawing Rights	European Currency Unit
U.S.	17.0000	1.5813	0.610004
Canada	17.0000	1.5813	0.610004
U.K.	17.0000	1.5813	0.610004
France	17.0000	1.5813	0.610004
Germany	17.0000	1.5813	0.610004
Italy	17.0000	1.5813	0.610004
Japan	17.0000	1.5813	0.610004
Sweden	17.0000	1.5813	0.610004
Switzerland	17.0000	1.5813	0.610004
Netherlands	17.0000	1.5813	0.610004
Belgium	17.0000	1.5813	0.610004
Denmark	17.0000	1.5813	0.610004
Portugal	17.0000	1.5813	0.610004
Spain	17.0000	1.5813	0.610004
Greece	17.0000	1.5813	0.610004
Turkey	17.0000	1.5813	0.610004
Iran	17.0000	1.5813	0.610004
India	17.0000	1.5813	0.610004
South Africa	17.0000	1.5813	0.610004
Argentina	17.0000	1.5813	0.610004
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Chile	17.0000	1.5813	0.610004
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Costa Rica	17.0000	1.5813	0.610004
Cuba	17.0000	1.5813	0.610004
Czechoslovakia	17.0000	1.5813	0.610004
Dominican Republic	17.0000	1.5813	0.610004
Ecuador	17.0000	1.5813	0.610004
El Salvador	17.0000	1.5813	0.610004
Guatemala	17.0000	1.5813	0.610004
Honduras	17.0000	1.5813	0.610004
Indonesia	17.0000	1.5813	0.610004
Israel	17.0000	1.5813	0.610004
Italy	17.0000	1.5813	0.610004
Japan	17.0000	1.5813	0.610004
Korea	17.0000	1.5813	0.610004
Malaysia	17.0000	1.5813	0.610004
Mexico	17.0000	1.5813	0.610004
Morocco	17.0000	1.5813	0.610004
Nicaragua	17.0000	1.5813	0.610004
Norway	17.0000	1.5813	0.610004
Pakistan	17.0000	1.5813	0.610004
Panama	17.0000	1.5813	0.610004
Paraguay	17.0000	1.5813	0.610004
Peru	17.0000	1.5813	0.610004
Philippines	17.0000	1.5813	0.610004
Poland	17.0000	1.5813	0.610004
Portugal	17.0000	1.5813	0.610004
Romania	17.0000	1.5813	0.610004
Saudi Arabia	17.0000	1.5813	0.610004
Senegal	17.0000	1.5813	0.610004
Seychelles	17.0000	1.5813	0.610004
Sierra Leone	17.0000	1.5813	0.610004
Singapore	17.0000	1.5813	0.610004
South Africa	17.0000	1.5813	0.610004
South Korea	17.0000	1.5813	0.610004
Spain	17.0000	1.5813	0.610004
Sweden	17.0000	1.5813	0.610004
Switzerland	17.0000	1.5813	0.610004
Taiwan	17.0000	1.5813	0.610004
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Thailand	17.0000	1.5813	0.610004
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Trinidad & Tobago	17.0000	1.5813	0.610004
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U.S.A.	17.0000	1.5813	0.610004
Uruguay	17.0000	1.5813	0.610004
Venezuela	17.0000	1.5813	0.610004
Yemen	17.0000	1.5813	0.610004
Zambia	17.0000	1.5813	0.610004
Zimbabwe	17.0000	1.5813	0.610004

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts against ECU March 17	% change from central rate	% change adjusted for divergence	Divergence limit %
Belgium Franc	36.7897	40.6867	+2.28	+1.81	+1.81
Denish Kroner	7.4603	7.4603	+0.00	+0.00	+0.00
German D-Mark	2.4836	2.5043	+0.90	+0.13	+1.125
French Franc	6.5596	6.8615	+0.25	-0.52	+1.357
Dutch Guilder	2.7836	2.7830	-0.02	+0.17	+1.512
Irish Punt	0.7876	0.690388	+1.53	+0.77	+1.889
Italian Lira	1157.79	1169.40	+1.00	+0.74	+4.08

Changes are in ECU (convertible pounds change is a small 5p/100p). Adjustment calculated by Financial Times.

JOBS COLUMN, APPOINTMENTS

Who gets what in different kinds of banks

BY MICHAEL DIXON

THERE IS a belief abroad in the City of London that the international banks there now generally pay higher salaries than do their merchant-bank neighbours. So Lloyd's Research recently decided to check this belief by surveying the pay and perks of people doing similar work in London-based banks of either kind.

The results of the study, which included 82 banks—30 merchant and 52 international—have just become available. The full report provides detailed information on 38 different banking jobs and on policies for recruiting and supplying numerous kinds of benefits. Anyone who wants the full version, priced at £100 on the open market, should contact Carole Fulton at 73-74 Brewer Street, London W1R 4DA; the telephone number (often engaged) is 01-437 2927, and the telex 25981.

She has, however, once again allowed the Jobs Column to publish for its readers the survey's basic figures on the pay and principal perks carried by the 19 jobs which the study found to have a maximum salary of at least £10,000. These figures are set out alongside, and the arrangement needs a few words of clarification.

First, for the benefit of the

statistically primitive, let us imagine that the people in each of the 19 job-categories were ranked in descending order of salary. The "lower quartile" would then be the salary of the person a quarter of the way up from the bottom of the particular category's ranking, the "median" that of the person half way up, and the "upper quartile" the salary of the person three quarters of the way up.

Now for a complication. In the table, only the median figures differentiate the people doing the work concerned in the merchant banks, from their counterparts in the international banks. All the other columns—minimum, lower quartile, upper quartile, maximum, average additional money earnings, and percentage with company cars—refer to all doing the particular job in the merchant and the international banks, taken together.

On the evidence of the median figures, however, the higher salary was paid by the merchant banks in 10 of the 19 job-categories, and by the international banks in the other nine categories. In the remaining 19 jobs covered by the survey but not included in my table, the better median was paid by the merchant fraternity in 10 cases, by the international in eight, and in one case the medians were identical.

	Minimum overall	Lower quartile overall	Median-merchant banks	Median-international banks	Upper quartile overall	Maximum overall	Other benefits extra earnings	% with co. cars
1 London branch/general manager	10,000	20,000	21,000	20,000	20,000	37,000	3,333	92
2 Top money-market manager	12,400	17,500	20,900	17,500	19,250	30,000	2,515	40
3 Foreign exchange chief dealer	9,873	14,000	16,000	15,800	16,815	29,000	3,724	40
4 Operations manager	10,500	12,102	13,000	13,362	14,000	45,000	1,990	24
5 Credit manager	7,100	11,500	12,500	11,500	12,500	30,000	1,755	13
6 Data processing manager	6,648	11,000	11,500	11,802	12,758	21,642	1,268	16
7 Personnel manager	7,000	8,500	12,500	10,700	13,602	19,659	1,488	27
8 Investment manager	7,100	9,500	9,500	12,000	15,000	21,000	1,065	9
9 Sterling dealer	4,357	7,500	11,000	10,000	11,500	17,500	1,787	18
10 Corporate finance executive	7,500	8,391	9,000	12,000	15,500	30,000	1,454	8
11 Auditor	7,300	9,252	10,000	10,400	10,728	14,400	1,419	8
12 Loans officer	6,500	10,002	10,250	10,002	12,000	19,411	1,974	23
13 Investment analyst	7,500	8,500	10,900	8,001	10,947	12,621	—	—
14 Accountant	6,750	7,750	8,000	10,101	11,700	24,939	1,000	10
15 Loans administrator	5,000	6,311	7,000	8,025	10,878	16,600	1,252	10
16 Credit analyst	5,969	6,500	6,750	8,000	9,600	13,500	1,048	10
17 Supervisor—foreign exchange	5,500	7,002	7,500	7,602	7,500	13,000	1,032	12
18 Corporate finance assistant	6,411	6,650	7,300	6,650	9,000	11,400	1,309	—
19 Secretary to top executive	3,800	5,402	5,402	5,850	5,850	10,000	621	—

So the apparent finding of the Lloyd's Income Research check is that the merchant banks are a bit ahead in generosity of pay, whatever the City grapevine may say to the contrary.

To guard repute

AN EMINENCE versed in the values and ways of the City is wanted by recruitment consultant John Anderson to put in at least three days a week as executive chairman of a Midlands-based, quoted company. The concern has a £30m turn-

over in fast-moving consumer goods, uses a specialised sales technique, and is thinking of attacking the U.S. market.

But experience in a similar line of business is not so important to the job as two other attributes. One is a record of success, preferably as a chairman, in promoting company growth. The other is the ability, and contacts, to ensure that the consumer-goods concern not only fosters its profitability, but also is seen to do so by the City and other quarters which matter. A talent

for public relations would clearly be valuable. The preferred age range is 40-55.

Pay is negotiable from about £25,000. Perks—also open to discussion—could include car and share-option. Being unable to name the employers, Mr. Anderson promises to honour any applicant's request not to be identified to the client until specific permission is given. Inquiries to him at John Anderson and Associates, Norfolk House, Smallbrook Queensway, Birmingham B5 4LJ. Tel: 021-639 5758.

The same applies to his other requirement for a works manager in charge of some 500 production staff at two factories making high quality under-clothing for women. The recruit will be responsible to the general manager of the company concerned for all manufacturing activity, including union negotiations. Candidates must have held a similar brief and span of control in the bra and corsetry industry. Age about 40. Salary £12,000 to £18,000; perks include car.

Management Accountant

£8-10,000 p.a.
This is a new appointment and could appeal to an applicant with 5 years experience in industry. Tasks involve preparation of monthly accounts, budgeting, cash flow, capital spending forecasts plus consolidation for a Group of four small companies. We are rapidly expanding our activities in the manufacture and distribution of storage and handling equipment and the position offers excellent promotion prospects. Age preferred 30-38.

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SENIOR ANALYST

C. London £10,000
The environment is international, the business one of the few which is continuing to expand rapidly in an otherwise stagnant economy. The company's policy is to employ young, highly qualified people with above average potential for career development. The brief is to provide management with the kind of back-up required for taking the right decisions and consequent optimisation of profits, cash flow and ROI.

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A well respected UK group with world-wide interests in the leisure and entertainment fields, consumer goods and construction, seeks a qualified accountant for its head office. Working as a member of a highly professional team, there will be involvement in long-term funding, strategic planning, acquisitions appraisals and disinvestment programmes. The ability to work without supervision and make a valuable contribution towards this corporate function is essential. Prospects are excellent.

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C. London £8,500
For the young graduate ACA with an unblemished examination record this appointment with a leading British engineering group may be regarded as a natural stepping stone to senior line management within the next 2 years. As a Head Office financial team member you will be seconded to UK and European divisions of the company for wider experience and involved extensively in special assignments aimed at highlighting problem areas.

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Personnel & Training Officer
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Hodge Recruitment

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* Applicants, male or female, please apply in confidence to Susan Heath, Recruitment Secretary, at 5 Victoria Street, Windsor (07539) 67175 (24 hours), quoting reference D5/822.

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Salary on the University Senior Library Staff scale IB: £5,053-£7,410 p.a. (as at 1st April 1980 under review); initial placing according to qualifications and experience in the lower half of the scale.

Applications (two copies, no forms) either typewritten or in black ink should give full background details and include the names and addresses of two referees. Further details from the Secretary and Registrar, University of Warwick, Coventry CV4 7AL, quoting Ref. No. 31/B/80/M. Closing date for receipt of applications 25th March 1980.

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Share Companies & Co. (Billion Dollars)
Cavendish House, Chester CH1 1JF

1. The first step in the process is to identify the problem or issue that needs to be addressed. This involves gathering information and understanding the context of the problem.

100-443887-100

Dismissal notices sent in Australian wool strike

sioner, Mr. Justice Staples. The Storemen and Packers Union is seeking an over-award payment or property leading to restoration of the difference.

Mr. Barry Purvis, spokesman for the wool brokers said yesterday, dismissal notices were inevitable, given that wool auctions were virtually at a standstill.

Mr. Simon Crean, representative of the storemen and packers union, said the government's move being made in the talks but that the dismissal notices "certainly didn't assist."

The Government has so far resisted pressure from wool growers and brokers to use industrial legislation to de-register the union. In theory the wool saleable non-union labour to move the wool. Most observers feel, however, that even if the wool could be moved from the woolsheds, it could not be exported without being handled by other unions such as the Transport Workers Union and the Waterside Workers Federation who have stated that they would declare the wool black.

publicly accused Britain of trying to wreck all producer/consumer agreements by fiercely resisting any rise in the Tin Agreement price range. Although this was finally agreed to, it was at a much expected level.

Unlike consumers, all the producing countries are united in claiming that 120 cents a lb is the absolute minimum they will accept. Their attitudes have hardened since last November, when the previous consumer talks broke down, with consumers offering a minimum of 100 cents.

At the same time some consumer delegates are worried by the producers' moves to take unilateral action to boost minimum prices by withholding supplies. The belief that producing countries might prefer the agreement to be discontinued on its present basis, so that they can be paid out the accumulated buffer stock fund of some \$210m.

Striking the right balance for Brazil

to cause concern among farmers in Sao Paulo state. The state is presently responsible for 40 per cent of Brazil's cane production. Its capital, Sao Paulo, is by far the biggest consumer of petroleum derivatives both in terms of transport and industrial production, so it must bear the brunt of alcohol production. According to Sr. Oswaldo Palma, State Secretary for Trade and Industry, Sao Paulo will be responsible for 85 per cent—around 7m litres—of the 10.5bn litres national production set for 1985.

However, to do this, say farmers, cane production may have to replace other crops in the state, particularly beans, almonds and cotton. The director of the Sao Paulo state cane growers' organisation recently warned of the danger of losing the benefits of monoculture in the state, which has traditionally been the leading producer of foodstuffs in Brazil, even "exporting" to other states.

Sr. Palma the State Secretary does not agree with this view, however, saying that only 12,000 hectares out of a total of 354,000 of pastureland in the state need be devoted to cane production. By there is a real danger of producers moving increasingly into cane, while Government incentives in this area remain so much more attractive than the financial support received for other crops.

Russian meat output could fall

Meat output from state resources in the USSR in the first two months of this year was 538,000 tonnes compared to 491,000 tonnes in the like period last year. Production of usage products totalled 491,000 tonnes in the period compared to 477,000 tonnes last year.

USDA said the meat figure indicates a rise in distress during February. The statistics on herd and stock numbers are expected to be available next week and will provide details to analyse the slaughter rates.

market influenced a higher opening in Robustes but gains were limited to 15¢ values. The earlier trade resistance, reports Drexel Burnham Lambert, in the afternoon prices continued to rise. The market made steady tones was maintained in quiet conditions. Erratic trading on the close of the values was earlier than the liquid, though values remained thin.

	Yesterday's OFFICE Gloss + or - per tonne	Business Done
March	1621-36+7.5	1623-20
April	1645-60	1640-40
May	1665-70	1660-60
June	1685-90	1680-80
Sept	1685-90 + 1.5	1703-85
Oct	1685-90	1703-95
Nov	1670-80	1689
Dec	1670-80	1689
March	1685-90-7.5	

Sales: 2,935 (3,779) lots of 5 tonnes.

ICA indicator prices for March 14

1978	164.00
1979	165.00
1980	165.00
1981	165.00
1982	165.00
1983	165.00
1984	165.00
1985	165.00
1986	165.00
1987	165.00
1988	165.00
1989	165.00
1990	165.00
1991	165.00
1992	165.00
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2082	165.00
2083	165.00
2084	165.00
2085	165.00
2086	165.00
2087	165.00
2088	165.00
2089	165.00
2090	165.00
2091	165.00
2092	165.00
2093	165.00
2094	165.00
2095	165.00
2096	165.00
2097	165.00
2098	165.00
2099	165.00

PRICE CHANGES

U.S. food aid to Indonesia

U.S. food aid to Indonesia

The U.S. has agreed to provide Indonesia with a \$51m loan for the purchase of badly needed rice and food imports. The agreement, announced last week, brings the total food aid provided under America's PL 480 "food for peace" programme to Indonesia since 1977 to \$400m.

U.S. market prices were
at least available before
going to press, due to the
change to British Summer
Time.

The loan will be used to increase the purchase of 117,000

5 months	B42-5	+15,7	B44-6	+7,5
----------	-------	-------	-------	------

3 troy oz....	\$479	-51	\$682.5
d cash	\$482	-14.5	\$501.6
mths	\$455.5	-13	\$493.5

the country's staple foodstuff. The U.S. food loan will help ensure security of rice supply while at the same time allowing the government to spend the proceeds from its sale locally the best way it thinks fit. The U.S. wheat is part of the Indonesian Government's continuing efforts—so far not well

EUROPEAN MARKETS

[illegible]

12-month \$19.24, down \$4.24; 24-month \$20.60, down \$4.44; 36-month \$21.23, down \$4.59. The

Aug.	295 kilo	+2	308 kilo	64 kilo
Nov.	292			

2080-2100. Nov. 2080. Dec. 2160.
h 2190, May 2220. Sales at
24.

SILVER	Bullion	+ or	L.M.E.	+ or
per	ounce		ounce	

	Bullion bidding price	+ or -	L.M.E. p.m. Unofficial	+ or -
Spot	877.05p-187		855p	+225
1 month	913.08p-177		898p	+220
3 months	945.05p-187			
6 months	976.05p-183			

1,000 ozs. Morning: Three months
50, 75, 80.- 50, 30, 25, 20. Kerbs:

AT COMMISSION—Average fat:

REUTERS

March	1377-81	+ 13.0	1384-75
May	1407-08	+ 10.9	1420-05
July	1421-22	+ 10.5	1430-18

March.....	1577-81	+ 15.0	1584-75
April.....	1407-08	+ 10.0	1420-05
May.....	1421-22	+ 10.5	1430-18
June.....	1436-38	+ 10.8	1443-37
July.....	1475-77	+ 11.5	1480-74
August.....	1498-1506	+ 17.5	1502-1496
September.....	1520-20	+ 22.0	—

Sales: 1,993 (1,404) lots of 10 tonnes.
 International Cocoa Organization
 S. cents per pound): Daily price
 March 14: 138.28 (138.55); Indicator

3.60-4.20. **Oraniquis—Jamaican:** Capsi 5 50:

moderate. Prices at ship's side
processed per stone: Small cod
£4.30, codlings £2.20-£3.60, large

March 17: 15-day average 141.25
11.39; 22-day average 142.97
13.71)

ing 0.10-0.14, Romas 0.10, Pear— 0.20,
ican: Approx. 34-lb Williams Bon pound
an 6.80, Beurre Hardy 6.50, a 16.0

ella, which has been fished off the Norwegian coast, has

COFFEE high
ren

0.00: Colombian: Green 10-kg	20s 4.
Pineapples—Ivory Coast: Each	0.60-0.

arguing the catch at Hull

Currency weakness together with the
awed strength in the New York mi-

Onions—Spanish: 4.50-5.80: 4.00.
ian: 50-lb 4.30; Chilean: Cases long 1

at the commercial docks,

LONDON STOCK EXCHANGE

Mining issues lead fresh falls in despondent markets
Trade returns no help—index down 6.7 to 433.2

Account Dealing Dates
Options
*First Declara- Last Account
Dealing Date Dealing Date
Mar. 10 Mar. 20 Mar. 21 Mar. 31
Mar. 24 Apr. 10 Apr. 11 Apr. 21
Apr. 14 Apr. 24 Apr. 25 May 6
*New time deals may take
place from 9 a.m. two business days
earlier.

The despondency prevailing in stock markets throughout last week gave no sign of lifting yesterday when the final leg of the trading Account began. Announcement of President Carter's anti-inflation measures which seem likely to enhance the prospect of worldwide recession, added to the adverse influences affecting sentiment and inhibiting investment interest in most sectors with the exception of gilt-edged securities.

Foremost among the factors causing the current market unease was the UK economic situation, the fear that the Chancellor may impose an excess profits tax on oil and banking groups because of recent sharply increased earnings, the unresolved steel dispute and the persisting feeling of possible financial difficulties.

Although Settlement Day passed without any problems yesterday, the market remained unconvincing that the heavy speculative losses incurred recently in Australian exploration stocks had been settled and preferred to believe that some doubts have either rolled over or even deferred through stock delivery delays.

Selling pressure on leading industrials was relatively light, but dealers had no wish to take more stock on the market and the trend was thus progressively lower. After the 3.30 pm news of February's trade deficit, the tone weakened again in places and many front-line industrials closed at the day's lowest. This was reflected in the FT 30-share index which ended 6.7 down at the session's worst of 433.2.

Nerves in the Mining sector were further strained by the continuing slide in the bullion price. South African Gold Shares were hit the hardest and, after attempting to rally at one stage, went easier late on American offerings. Losses were sizeable and extended to nearly three points among the heavy-weight stocks; the FT Gold Mines index, which fell nearly 10 per cent last week, came back 15.2 more to 271.5. Australian issues also weakened, with British Funds becoming only marginally easier. Speculation selling of the shares appeared to have been a factor in the losses ranging from 1.5 to 2.5 points. Despite today's 25 per cent fall in the long term stock Treasury 10

per cent 1996 which, in £20-paid form yesterday, stayed at 193. Following the announcement of February's trade returns, the tone late in gilt-edged hardened a shade.

Activity in Traded options remained at a low ebb and only 359 trades were reported; last week's daily average was 531.

Banks easier
The major clearing banks started the week on a dull note, drifting lower for want of support. Comment on last Friday's results left Midland 8 down at 325.5, while NatWest closed 7 pence at 315. Barclays, which begins the dividend season to a close on Thursday, cheapened 6 to 412p. Bank of Scotland declined 8 to 245p in sympathy.

Elsewhere, still awaiting further news of the Hong Kong and Shanghai bid approach, Antony Gibbs softened a couple of pence to 80p. Hambros came on offer at 313p, down 7, but Sterling Credit at 15p, retrieved a penny of Friday's fall of 3 which followed the news of the interim deficit and Board's bearish remarks about second-half prospects. London Scottish Finance held firm at 39p awaiting today's interim results.

Insurance remained dull. Royal Sun Alliance, Phoenix, 23p, and Royals, 32p, all fell 4 among Composites, while Willis Faber cheapened 2 to 245p in Lloyd's brokers.

Investment interest in Breweries, which closed with falls to 5. Scottish and Newcastle eased 1 to 55p, while Bass fell 4 to 213p. Among regional counties, Watlington and Dudley shed 5 to 307p, while Vaux gave up 2 to 142p. Similar influences also took their toll upon Wines and Spirits. Distillers eased 3 to 180p, while Highland, 120p, and Arthur Bell, 160p, fell 5 and 4 respectively. Tomatin, annual results due today, lost the turn to 180p, but Invergordon firmed that much to 220p following better-than-expected results.

Timber shares, the subject of a considerable amount of bid speculation recently, turned easier. M. L. Meyer reacted to 110p before settling at 115p for a fall of 5. While Magnet and Millers gave up a similar amount at 170p and Muller's Donny lost 4 to 60p. Elsewhere in Buildings, Blue Circle fell 6 to 200p. Tibbitts Contractors, who reported a 25 per cent fall in profits, fell 5 more to 150p. Lloyds, a good example of the "Lloyd's" effect, fell 1.5 to 110p. Despite the 25 per cent fall in the long term stock Treasury 10

ICI closed only a penny lower at 362p, after touching 360p in the early dealings.

Stores lower
The Store majors succumbed to the general malaise. Sainsbury's, prompted by a fall of 4 pence in British Home, 269p, and Gussies A, 386p, while House of Fraser cheapened 3 to 131p.

Secondary issues generally moved in a similar direction with Moss Bros. closing 4 down at 285p and Batters 3 lower at 47p. Ahead of tomorrow's first-half results, James Walker gave up 2 to 92p. Home Charm relinquished a similar

row's preliminary results, lost 6 to 276p. Hawker, 165p, and John Brown, 51p, reacted 5 and 21p respectively. Among secondary issues, renewed offerings left British Aluminium 6 cheaper at 27p and B. Elliott a similar amount cheaper at 280p. Chemring came back 8 to 132p in a limited market along with Yarrow, which gave up 10 to 305p. DML, a penny lower at 53p, failed to benefit from the joint drinks dispenser venture with a U.S. company.

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Foods were easier on the bourse. Among the leaders, J. Sainsbury fell 4 to 303p, and

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FINANCE, LAND—Continued[illegible]

12	12	25	Mines	18
30	30	27	Charter Cos.	52
23	23	27	Cons. Gold	12
22	22	40	Lorries	35
16	16	4	Rio T. Zinc	
12	12			

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